MARRIOTT INTERNATIONAL, INC.

Non-GAAP Financial Measure Reconciliation

($ in millions)

We consider lodging operating income to be a meaningful indicator of our performance because it measures our growth in profitability as a lodging company and enables investors to compare the operating income related to our lodging segments to the operating income of other lodging companies. However, lodging operating income is a non-GAAP financial measure and is not an alternative to operating income or any other operating measure prescribed by United States generally accepted accounting principles.

The reconciliation of operating income to lodging operating income is as follows:

	Fiscal Year 2005			
	First Quarter	Second Quarter	Third Quarter	Total
Operating income as reported	$ 158	$ 41	$ 135	$ 334
Add back: Synthetic fuel operating loss	45	36	34	115
Lodging operating income	$ 203	$ 77	$ 169	$ 449

	Fiscal Year 2004				
	First Quarter	Second Quarter	Third Quarter	Fourth Quarter	Total
Operating income as reported	$ 151	$ 118	$ 99	$ 109	$ 477
Add back: Synthetic fuel operating loss	-	30	31	37	98
Lodging operating income	$ 151	$ 148	$ 130	$ 146	$ 575

October 6, 2005

MARRIOTT INTERNATIONAL, INC.

Non-GAAP Financial Measure Reconciliation

(in millions, except per share amounts)

The table below details the impact on our continuing operations of our Synthetic Fuel segment for the 2005 and 2004 third quarters. Our management evaluates the figures presented in the "Excluding Synthetic Fuel" columns because management expects the Synthetic Fuel segment will no longer have a material impact on our business after the Internal Revenue Code Section 29 synthetic fuel tax credits expire at the end of 2007 and because the presentation reflects the results of our core lodging operations. Management also believes that these presentations facilitate the comparison of our results with the results of other lodging companies.

However, the figures presented in the "Excluding Synthetic Fuel" columns are all non-GAAP financial measures, may be calculated and/or presented differently than presentations of other companies and are not alternatives to operating income, income from continuing operations, net income, earnings per share or any other operating measure prescribed by United States generally accepted accounting principles.

	Third Quarter 2005			**Third Quarter 2004**		
	Continuing Operations			Continuing Operations		
	Income from Continuing Operations	Synthetic Fuel Impact	Excluding Synthetic Fuel	Income from Continuing Operations	Synthetic Fuel Impact	Excluding Synthetic Fuel
Operating income (loss)	$ 135	$ (34)	$ 169	$ 99	$ (31)	$ 130
Gains and other income	39	21	18	43	19	24
Interest income, (provision for loan losses) and (interest expense)	(28)	-	(28)	10	-	10
Equity in earnings/(losses)	17	-	17	(8)	-	(8)
Pre-tax income (loss)	163	(13)	176	144	(12)	156
Tax Provision	(61)	(3)	(58)	(57)	(1)	(56)
Tax Credits	28	28	-	29	29	-
Total Tax (Provision)/Benefit	(33)	25	(58)	(28)	28	(56)
Income from Continuing Operations before Minority Interest	130	12	118	116	16	100
Minority Interest	18	18	-	16	15	1
Income from Continuing Operations	$ 148	$ 30	$ 118	$ 132	$ 31	$ 101
Diluted Shares	229.3	229.3	229.3	238.9	238.9	238.9
Earnings per Share - Diluted	$0.65	$0.13	$0.52	$0.55	$0.13	$0.42
Tax Rate	20.2%			19.6%		

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MARRIOTT INTERNATIONAL, INC.

Non-GAAP Financial Measure Reconciliation

(in millions, except per share amounts)

The table below details the impact on our continuing operations of our Synthetic Fuel segment for the 36-weeks ended September 9, 2005 and September 10, 2004. Our management evaluates the figures presented in the "Excluding Synthetic Fuel" columns because management expects the Synthetic Fuel segment will no longer have a material impact on our business after the Internal Revenue Code Section 29 synthetic fuel tax credits expire at the end of 2007 and because the presentation reflects the results of our core lodging operations. Management also believes that these presentations facilitate the comparison of our results with the results of other lodging companies.

However, the figures presented in the "Excluding Synthetic Fuel" columns are all non-GAAP financial measures, may be calculated and/or presented differently than presentations of other companies and are not alternatives to operating income, income from continuing operations, net income, earnings per share or any other operating measure prescribed by United States generally accepted accounting principles.

	Third Quarter YTD 2005			**Third Quarter YTD 2004**		
	Continuing Operations			Continuing Operations		
	Income from Continuing Operations	Synthetic Fuel Impact	Excluding Synthetic Fuel	Income from Continuing Operations	Synthetic Fuel Impact	Excluding Synthetic Fuel
Operating income (loss)	$ 334	$ (115)	$ 449	$ 368	$ (61)	$ 429
Gains and other income	97	20	77	95	28	67
Interest income, (provision for loan losses) and (interest expense)	(32)	-	(32)	29	-	29
Equity in earnings/(losses)	18	-	18	(37)	(28)	(9)
Pre-tax income (loss)	417	(95)	512	455	(61)	516
Tax (Provision)/Benefit	(152)	21	(173)	(172)	12	(184)
Tax Credits	134	134	-	93	93	-
Total Tax (Provision)/Benefit	(18)	155	(173)	(79)	105	(184)
Income from Continuing Operations before Minority Interest	399	60	339	376	44	332
Minority Interest	32	32	-	30	29	1
Income from Continuing Operations	$ 431	$ 92	$ 339	$ 406	$ 73	$ 333
Diluted Shares	235.3	235.3	235.3	240.9	240.9	240.9
Earnings per Share - Diluted	$1.83	$0.39	$1.44	$1.69	$0.30	$1.39
Tax Rate	4.3%			17.4%		

October 6, 2005

MARRIOTT INTERNATIONAL, INC.

Non-GAAP Financial Measure Reconciliation

(in millions, except per share amounts)

The table below details the impact on our continuing operations of the $17 million leveraged lease impairment charge recorded in the 2005 third quarter which was associated with the impairment of our one investment in a leveraged lease. We do not consider the leveraged lease investment to be related to our core business.

Our management evaluates the figures in the "Excluding Leveraged Lease Charge" column because they allow for year-over-year comparisons relative to our on-going operations before the material charge and believes that this presentation facilitates the comparison of our results with the results of other lodging companies. Management also evaluates income-related financial measures that exclude the leveraged lease impairment charge in order to better assess the period-over-period performance of our core operating businesses.

However, the figures presented in the "Excluding Leveraged Lease Charge" column are all non-GAAP financial measures, may be calculated and/or presented differently than presentations of other companies, and are not alternatives to operating income, income from continuing operations, net income, earnings per share or any other operating measure prescribed by United States generally accepted accounting principles.

	Twelve weeks ending September 9, 2005			Twelve weeks ending September 10, 2004		
	Income from Continuing Operations	Leveraged Lease Charge	Excluding Leveraged Lease Charge	Income from Continuing Operations	Leveraged Lease Charge	Excluding Leveraged Lease Charge
Operating income	$ 135	$ -	$ 135	$ 99	$ -	$ 99
Gains and other income	39	-	39	43	-	43
Interest income, (provision for loan losses) and (interest expense)	(28)	(17)	(11)	10	-	10
Equity in earnings/(losses)	17	-	17	(8)	-	(8)
Pre-tax income (loss)	163	(17)	180	144	-	144
Tax (Provision)/Benefit	(61)	6	(67)	(57)	-	(57)
Tax Credits	28	-	28	29	-	29
Total Tax (Provision)/ Benefit	(33)	6	(39)	(28)	-	(28)
Income (Loss) from Continuing Operations before Minority Interest	130	(11)	141	116	-	116
Minority Interest	18	-	18	16	-	16
Income (Loss) from Continuing Operations	$ 148	$ (11)	$ 159	$ 132	-	$ 132
Diluted Shares	229.3	229.3	229.3	238.9	238.9	238.9
Earnings/(Loss) per Share - Diluted	$0.65	($0.05)	$0.70	$0.55	-	$0.55

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MARRIOTT INTERNATIONAL, INC.

Non-GAAP Financial Measure Reconciliation

(in millions, except per share amounts)

The table below details the impact on our continuing operations of the $94 million charge (2005 second quarter) associated with the agreements we entered into with CTF Holdings Ltd. ("the CTF transaction") and the $17 million leveraged lease impairment charge (2005 third quarter). The $94 million charge recorded in connection with the CTF transaction was primarily non-cash and primarily due to the write-off of deferred contract acquisition costs associated with the termination of management agreements. In addition, we incurred a material charge of $17 million associated with the impairment of our one investment in a leveraged lease. We do not consider the leveraged lease investment to be related to our core business.

Our management evaluates the figures in the "Excluding CTF and Leveraged Lease Charges" column because they allow for year-over-year comparisons relative to our on-going operations before material charges and believes that this presentation facilitates the comparison of our results with the results of other lodging companies. Management evaluates income-related financial measures that exclude the leveraged lease impairment charge in order to better assess the period-over-period performance of our core operating businesses. Management evaluates income-related financial measures that exclude the CTF transaction charge in order to better assess the Company's period-over-period performance of our lodging operations in light of the fact that the CTF transaction charge does not reflect the fact that new management agreements entered into as part of the CTF transaction substantially replaced the old management agreements the termination of which make up the bulk of the CTF transaction charge.

However, the figures presented in the "Excluding CTF and Leveraged Lease Charges" column are all non-GAAP financial measures, may be calculated and/or presented differently than presentations of other companies, and are not alternatives to operating income, income from continuing operations, net income, earnings per share or any other operating measure prescribed by United States generally accepted accounting principles.

	Thirty-six weeks ending September 9, 2005			
	Income from Continuing Operations	CTF Transaction Charge	Leveraged Lease Charge	Excluding CTF and Leveraged Lease Charges
Operating income (loss)	$ 334	$ (94)	$ -	$ 428
Gains and other income	97	-	-	97
Interest income, (provision for loan losses) and (interest expense)	(32)	-	(17)	(15)
Equity in earnings	18	-	-	18
Pre-tax income (loss)	417	(94)	(17)	528
Tax (Provision)/Benefit	(152)	32	6	(190)
Tax Credits	134	-	-	134
Total Tax (Provision)/ Benefit	(18)	32	6	(56)
Income (Loss) from Continuing Operations before Minority Interest	399	(62)	(11)	472
Minority Interest	32	-	-	32
Income (Loss) from Continuing Operations	$ 431	$ (62)	$ (11)	$ 504
Diluted Shares	235.3	235.3	235.3	235.3
Earnings/(Loss) per Share - Diluted	$1.83	($0.26)	($0.05)	$2.14

	Thirty-six weeks ending September 10, 2004			
	Income from Continuing Operations	CTF Transaction Charge	Leveraged Lease Charge	Excluding CTF and Leveraged Lease Charges
Operating income	$ 368	$ -	$ -	$ 368
Gains and other income	95	-	-	95
Interest income, (provision for loan losses) and (interest expense)	29	-	-	29
Equity in losses	(37)	-	-	(37)
Pre-tax income	455	-	-	455
Tax Provision	(172)	-	-	(172)
Tax Credits	93	-	-	93
Total Tax Provision	(79)	-	-	(79)
Income from Continuing Operations before Minority Interest	376	-	-	376
Minority Interest	30	-	-	30
Income from Continuing Operations	$ 406	$ -	$ -	$ 406
Diluted Shares	240.9	240.9	240.9	240.9
Earnings per Share - Diluted	$1.69	-	-	$1.69

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MARRIOTT INTERNATIONAL, INC.

Non-GAAP Financial Measure

EBITDA

($ in millions)

Our management considers earnings before interest, taxes, depreciation and amortization (EBITDA) to be an indicator of operating performance because it can be used to measure our ability to service debt, fund capital expenditures, and expand our business.

In the 2005 second quarter we recorded a $94 million charge associated with the agreements we entered into with CTF Holdings Ltd. ("the CTF transaction"). The $94 million charge was primarily non-cash and due to the write-off of deferred contract acquisition costs associated with the termination of management agreements. In addition, we incurred a material charge of $17 million in the 2005 third quarter associated with the impairment of our one investment in a leveraged lease. We do not consider the leveraged lease investment to be related to our core business. Management expects the Synthetic Fuel segment will no longer have a material impact on our business after the Internal Revenue Code Section 29 synthetic fuel tax credits expire at the end of 2007.

Management evaluates Adjusted EBITDA which excludes the leveraged lease impairment charge, discontinued operations and the impact of our Synthetic Fuel segment in order to better assess the period-over-period performance of our on-going core operating businesses. Management evaluates Adjusted EBITDA which also excludes the CTF transaction charge in order to better assess the Company's period-over-period performance of our lodging operations in light of the fact that the CTF transaction charge does not reflect the fact that new management agreements entered into as part of the CTF transaction substantially replaced the old management agreements the termination of which makes up the bulk of the CTF transaction charge. Management also believes that these presentations facilitate the comparison of our results with the results of other lodging companies.

However, EBITDA and Adjusted EBITDA are non-GAAP financial measures, may be calculated and/or presented differently than presentations of other companies, and are not alternatives to operating income, income from continuing operations, net income, cash flow from operations, or any other operating measure prescribed by United States generally accepted accounting principles.

	Fiscal Year 2005			
	First Quarter	Second Quarter	Third Quarter	Total
Net income	$ 145	$ 138	$ 149	$ 432
Interest expense	24	21	24	69
Tax provision/(benefit) from continuing operations	5	(20)	33	18
Tax provision from discontinued operations	-	-	1	1
Depreciation[1]	30	29	34	93
Amortization	7	7	7	21
Interest expense from unconsolidated joint ventures	11	6	4	21
Depreciation and amortization from unconsolidated joint ventures	12	9	7	28
EBITDA	**$ 234**	**$ 190**	**$ 259**	**$ 683**
Synthetic fuel adjustment	42	21	(6)	57
Pre-tax gain discontinued operations	-	-	(2)	(2)
Non-recurring charges -				
CTF acquisition charge	-	94	-	94
Leveraged lease charge	-	-	17	17
Adjusted EBITDA	**$ 276**	**$ 305**	**$ 268**	**$ 849**
Increase over 2004 Adjusted EBITDA	**14%**	**9%**	**12%**	**12%**
The following items make up the synthetic fuel adjustment:				
Pre-tax synthetic fuel operating losses	$ 54	$ 28	$ 14	$ 96
Pre-tax minority interest - synthetic fuel	(10)	(5)	(18)	(33)
Synthetic fuel depreciation	(2)	(2)	(2)	(6)
EBITDA adjustment for synthetic fuel	**$ 42**	**$ 21**	**$ (6)**	**$ 57**

[1] Does not include depreciation reimbursed by third party owners.

	Fiscal Year 2004				
	First Quarter	Second Quarter	Third Quarter	Fourth Quarter	Total
Net income	$ 114	$ 160	$ 133	$ 189	$ 596
Interest expense	22	24	23	30	99
Tax provision continuing operations	18	33	28	21	100
Tax provision discontinued operations	-	-	1	-	1
Depreciation	32	29	32	40	133
Amortization	7	8	7	11	33
Interest expense from unconsolidated joint ventures	10	11	9	15	45
Depreciation and amortization from unconsolidated joint ventures	13	9	13	17	52
EBITDA	**$ 216**	**$ 274**	**$ 246**	**$ 323**	**$ 1,059**
Synthetic fuel adjustment	28	5	(6)	21	48
Pre-tax gain discontinued operations	(1)	-	(1)	(1)	(3)
Adjusted EBITDA	**$ 243**	**$ 279**	**$ 239**	**$ 343**	**$ 1,104**
The following items make up the synthetic fuel adjustment:					
Pre-tax synthetic fuel operating losses	$ -	$ 21	$ 12	$ 37	$ 70
Pre-tax synthetic fuel equity losses	28	-	-	-	28
Pre-tax minority interest - synthetic fuel	-	(14)	(15)	(11)	(40)
Synthetic fuel depreciation	-	(2)	(3)	(5)	(10)
EBITDA adjustment for synthetic fuel	**$ 28**	**$ 5**	**$ (6)**	**$ 21**	**$ 48**

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MARRIOTT INTERNATIONAL, INC.

Non-GAAP Financial Measure Reconciliation

(in millions, except per share amounts)

The following reconciles the non-GAAP estimates for the 2005 fourth quarter, full year 2005 and full year 2006 included in the press release to the most directly comparable GAAP measure.

	Estimated Full Year 2005
General, administrative and other expense	$ 742
Less CTF transaction charge	(94)
General, administrative and other expense excluding the CTF transaction charge	$ 648

	Range	
	Estimated Full Year 2005	Estimated Full Year 2005
Lodging operating income	$ 699	$ 709
Add back CTF transaction charge	94	94
Lodging operating income excluding the CTF transaction charge	$ 793	$ 803

	Estimated Fourth Quarter 2005	Estimated Full Year 2005
Gains and other income	$ 65	$ 160
Less synthetic fuel gains and other income	(10)	(30)
Gains and other income, excluding synthetic fuel gains and other income	$ 55	$ 130

	Estimated Full Year 2005
Interest expense and provision for loan losses, net of interest income	$ 57
Add back leveraged lease impairment charge	(17)
Interest expense and provision for loan losses, net of interest income, excluding the leveraged lease impairment charge	$ 40

	Range		Range	
	Estimated Fourth Quarter 2005	Estimated Fourth Quarter 2005	Estimated Full Year 2005	Estimated Full Year 2005
Diluted earnings per share from continuing operations	$ 0.95	$ 0.98	$ 2.78	$ 2.81
Add back eps impact of leveraged lease impairment charge	-	-	0.05	0.05
Add back eps impact of CTF transaction charge	-	-	0.26	0.26
Diluted earnings per share from continuing operations excluding the eps impact of both the leveraged lease impairment charge and the CTF transaction charge	0.95	0.98	3.09	3.12
Less the eps impact of the synthetic fuel segment	(0.12)	(0.12)	(0.51)	(0.51)
Diluted earnings per share from continuing operations excluding the eps impact of the leveraged lease impairment charge, the CTF transaction charge, and the synthetic fuel segment	$ 0.83	$ 0.86	$ 2.58	$ 2.61

	Range	
	Estimated Full Year 2006	Estimated Full Year 2006
Diluted earnings per share from continuing operations	$ 2.87	$ 2.97
Add back eps impact of the charge associated with FAS 123 (R)	0.13	0.13
Diluted earnings per share from continuing operations excluding the eps impact of the FAS 123 (R) charge	$ 3.00	$ 3.10

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