

VIII. CONVERSION OF HOTELS TO MARRIOTT INTERNATIONAL BRANDS

	1980		1981		1982		1983		1984		1985	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS - Domestic	1	350	3	945	3	1,192	-	-	3	717	-	-
MHRS - International	-	-	-	-	-	-	1	228	1	170	-	-
Total	<u>1</u>	<u>350</u>	<u>3</u>	<u>945</u>	<u>3</u>	<u>1,192</u>	<u>1</u>	<u>228</u>	<u>4</u>	<u>887</u>	<u>0</u>	<u>0</u>
	1986		1987		1988		1989		1990		1991	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS - Domestic	3	1,332	2	1,775	4	1,354	1	237	3	1,172	3	1,114
MHRS - International	1	395	-	-	-	-	1	230	-	-	-	-
Courtyard	-	-	-	-	1	121	1	182	4	484	4	883
Residence Inn	-	-	1	78	-	-	1	165	-	-	4	1,176
Fairfield Inn	-	-	-	-	-	-	1	126	1	126	1	131
Total	<u>4</u>	<u>1,727</u>	<u>3</u>	<u>1,853</u>	<u>5</u>	<u>1,475</u>	<u>5</u>	<u>940</u>	<u>8</u>	<u>1,782</u>	<u>12</u>	<u>3,304</u>
	1992		1993		1994		1995		1996		1997	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS - Domestic	4	1,071	4	1,233	13	4,135	9	3,003	4	1,288	6	1,665
MHRS - International	16	4,008	4	1,287	2	732	3	1,767	13	2,399	1	305
The Ritz-Carlton	-	-	-	-	-	-	-	-	1	148	-	-
Courtyard	7	848	8	1,203	8	1,183	7	1,256	11	1,217	4	685
Residence Inn	-	-	1	78	1	92	-	-	3	320	3	530
Fairfield Inn	4	512	1	169	11	1,201	5	684	5	1,289	4	452
Total	<u>31</u>	<u>6,439</u>	<u>18</u>	<u>3,970</u>	<u>35</u>	<u>7,343</u>	<u>24</u>	<u>6,710</u>	<u>37</u>	<u>6,661</u>	<u>18</u>	<u>3,637</u>
	1998		1999		2000		2001		2002		2003	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS - Domestic	14	5,851	4	1,235	5	2,356	-	2,055	6	1,583	9	3,042
MHRS - International	1	113	7	2,372	11	1,897	19	2,310	3	924	2	626
Renaissance	3	1,606	6	1,931	6	2,516	7	1,797	2	674	1	134
Ramada International	1	140	-	-	21	3,521	86	9,318	8	1,225	41	3,491
The Ritz-Carlton	1	230	1	54	-	-	-	-	2	541	1	177
Courtyard	6	1,262	12	2,621	5	610	5	549	2	403	5	910
Residence Inn	2	390	3	460	1	100	2	244	2	223	1	218
TownePlace Suites	-	-	-	-	-	-	3	416	3	246	1	67
Fairfield Inn	1	162	5	591	5	544	21	2,534	7	849	7	792
SpringHill Suites	-	-	-	-	-	-	-	-	-	-	4	593
Other (Timeshare, Intl Apts)	-	-	1	102	-	-	1	50	-	-	-	-
Total	<u>29</u>	<u>9,754</u>	<u>39</u>	<u>9,366</u>	<u>54</u>	<u>11,544</u>	<u>144</u>	<u>19,273</u>	<u>35</u>	<u>6,668</u>	<u>72</u>	<u>10,050</u>
	2004		2005		2005		2005		2005			
	Units	Rooms	1st Quarter	2nd Quarter YTD	3rd Quarter YTD	Year - End	Units	Rooms	Units	Rooms	Units	Rooms
MHRS - Domestic	8	2,840	2	395	5	1,050	8	1,808	11	2,742		
MHRS - International	2	580	-	-	1	221	1	221	2	573		
Renaissance	5	1,373	-	-	1	97	2	175	2	175		
Ramada International	18	2,209	-	-	-	-	-	-	-	-		
Courtyard	8	1,379	4	983	4	983	5	1,136	5	1,136		
TownePlace Suites	1	82	2	106	2	106	2	106	3	181		
Fairfield Inn	17	1,422	2	169	4	365	6	536	7	644		
SpringHill Suites	5	680	-	-	2	248	2	248	3	395		
Total	<u>64</u>	<u>10,565</u>	<u>10</u>	<u>1,653</u>	<u>19</u>	<u>3,070</u>	<u>26</u>	<u>4,230</u>	<u>33</u>	<u>5,846</u>		

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	2006		2006		2006		2006	
	1st Quarter Units	Rooms	2nd Quarter YTD Units	Rooms	3rd Quarter YTD Units	Rooms	Year - End Units	Rooms
MHR - Domestic	6	1,740	8	2,361	8	2,361	10	3,042
MHR - International	2	1,090	2	1,090	2	1,090	5	1,483
Renaissance	1	352	1	352	1	352	1	352
The Ritz-Carlton	1	112	1	112	1	112	1	112
Courtyard	2	289	4	546	5	749	8	1,231
TownePlace Suites	-	-	-	-	-	-	1	73
Fairfield Inn	-	-	1	110	1	110	2	178
SpringHill Suites	1	230	1	230	1	230	2	398
Total	13	3,813	18	4,801	19	5,004	30	6,869

	2007		2007		2007		2007	
	1st Quarter Units	Rooms	2nd Quarter YTD Units	Rooms	3rd Quarter YTD Units	Rooms	Year - End Units	Rooms
MHR - Domestic	2	504	3	724	3	724	4	1,127
MHR - International	-	-	-	-	1	209	1	209
Renaissance	1	279	3	779	3	779	5	1,550
Renaissance International	-	-	-	-	1	116	2	364
The Ritz-Carlton	-	-	-	-	1	476	1	476
Courtyard	-	-	-	-	2	374	7	1,219
Residence Inn	1	88	1	88	1	88	1	88
TownePlace Suites	-	-	-	-	-	-	1	79
Fairfield Inn	-	-	1	127	1	127	3	338
SpringHill Suites	-	-	-	-	1	168	1	168
Total	4	871	8	1,718	14	3,061	26	5,618

	2008		2008		2008		2008	
	1st Quarter Units	Rooms	2nd Quarter YTD Units	Rooms	3rd Quarter YTD Units	Rooms	Year - End Units	Rooms
MHR - Domestic	1	286	2	528	2	528	6	1,771
Renaissance	2	531	2	531	2	531	2	531
Renaissance International	1	231	1	231	1	231	1	231
The Ritz-Carlton	1	202	1	202	2	368	2	368
Courtyard	-	-	8	1,604	9	1,716	14	2,872
Residence Inn	1	105	1	105	1	105	1	105
TownePlace Suites	-	-	-	-	-	-	1	82
Fairfield Inn	1	95	3	388	4	479	4	479
Total	7	1,450	18	3,589	21	3,958	31	6,439

	2009		2009		2009		2009	
	1st Quarter Units	Rooms	2nd Quarter YTD Units	Rooms	3rd Quarter YTD Units	Rooms	Year - End Units	Rooms
MHR - Domestic	1	209	1	209	1	209	4	1,127
MHR - International	-	-	-	-	-	-	1	232
Renaissance Hotels	-	-	-	-	1	311	2	721
Courtyard	3	514	4	918	6	1,340	6	1,340
Fairfield Inn	1	82	2	163	2	163	4	333
SpringHill Suites	-	-	-	-	1	112	2	236
Total	5	805	7	1,290	11	2,135	19	3,989

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	<u>2010</u>		<u>2010</u>		<u>2010</u>		<u>2010</u>	
	<u>1st Quarter</u>		<u>2nd Quarter YTD</u>		<u>3rd Quarter YTD</u>		<u>4th Quarter YTD</u>	
	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>
Marriott Hotels & Resorts	-	-	-	-	-	-	1	405
Renaissance Hotels	-	-	1	155	1	155	2	305
Autograph Collection	2	242	9	1,221	10	1,338	11	1,512
The Ritz-Carlton	-	-	-	-	-	-	1	242
Edition	-	-	-	-	-	-	1	353
Courtyard	-	-	-	-	-	-	2	402
Residence Inn	1	88	1	88	1	88	1	88
Fairfield Inn & Suites	1	100	3	253	3	253	4	353
Total	<u>4</u>	<u>430</u>	<u>14</u>	<u>1,717</u>	<u>15</u>	<u>1,834</u>	<u>23</u>	<u>3,660</u>
	<u>2011</u>		<u>2011</u>		<u>2011</u>		<u>2011</u>	
	<u>1st Quarter</u>		<u>2nd Quarter YTD</u>		<u>3rd Quarter YTD</u>		<u>4th Quarter YTD</u>	
	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>
Marriott Hotels & Resorts	2	668	2	668	2	668	2	668
Renaissance Hotels	3	736	5	1,009	5	1,009	6	1,536
Autograph Collection	5	404	7	568	11	1,064	13	1,257
The Ritz-Carlton	-	-	-	-	1	250	1	250
Courtyard	1	123	2	262	2	262	3	714
Residence Inn	-	-	1	198	3	424	6	845
Fairfield Inn & Suites	-	-	-	-	1	113	3	345
Total	<u>11</u>	<u>1,931</u>	<u>17</u>	<u>2,705</u>	<u>25</u>	<u>3,790</u>	<u>34</u>	<u>5,615</u>
	<u>2012</u>		<u>2012</u>		<u>2012</u>		<u>2012</u>	
	<u>1st Quarter</u>		<u>2nd Quarter YTD</u>		<u>3rd Quarter YTD</u>		<u>4th Quarter YTD</u>	
	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>
Marriott Hotels & Resorts	-	-	1	424	3	906	7	2,062
Autograph Collection	2	442	4	978	5	1,053	7	1,364
The Ritz-Carlton	-	-	1	97	1	97	1	97
Courtyard	1	179	1	179	3	488	6	874
Residence Inn	-	-	-	-	1	201	1	201
Fairfield Inn & Suites	2	193	3	349	5	551	5	551
SpringHill Suites	-	-	1	105	1	105	1	105
TownePlace Suites	-	-	-	-	1	173	1	173
Marriott Executive Apartments	1	126	1	126	1	126	1	126
Total	<u>6</u>	<u>940</u>	<u>12</u>	<u>2,258</u>	<u>21</u>	<u>3,700</u>	<u>30</u>	<u>5,553</u>

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	2013		2013		2013		2013	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		4th Quarter YTD	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Autograph Collection	4	468	7	938	13	2,424	16	3,030
AC Hotes By Marriott	1	152	1	152	1	152	1	152
Marriott Hotels	-	-	2	704	3	1,002	4	1,251
Courtyard	1	122	1	122	3	485	3	485
Residence Inn	1	211	1	211	2	314	2	314
Fairfield Inn & Suites	1	160	4	443	6	574	7	682
TownePlace Suites	1	52	1	52	1	52	1	52
SpringHill Suites	-	-	1	127	1	127	1	127
EDITION	-	-	-	-	1	173	1	173
Total	9	1,165	18	2,749	31	5,303	36	6,266
	2014		2014		2014		2014	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		4th Quarter YTD	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Autograph Collection	3	776	4	816	4	816	15	5,707
Fairfield Inn & Suites	3	273	4	366	5	562	6	631
Courtyard	-	-	1	78	1	78	2	209
Renaissance	-	-	1	348	1	348	1	348
The Ritz-Carlton	-	-	1	260	1	260	2	384
Residence Inn	-	-	-	-	1	86	2	191
AC Hotels By Marriott	-	-	-	-	-	-	2	1,032
SpringHill Suites	-	-	-	-	-	-	1	116
Marriott Hotels	-	-	-	-	-	-	1	267
Total	6	1,049	11	1,868	13	2,150	32	8,885
	2015		2015		2015		2015	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		4th Quarter YTD	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Autograph Collection	4	893	6	1,861	10	2,411	11	2,529
Courtyard	2	380	2	380	5	1,072	6	1,404
TownePlace Suites	2	238	2	238	2	238	2	238
AC Hotels By Marriott	1	123	3	541	3	541	3	541
SpringHill Suites	1	150	1	150	1	150	1	150
Marriott Hotels	1	210	3	571	3	571	3	571
Fairfield Inn & Suites	1	40	5	494	6	590	9	839
The Ritz-Carlton	-	-	-	-	2	627	4	1,029
Total	12	2,034	22	4,235	32	6,200	39	7,301

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	2016		2016		2016		2016	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		4th Quarter YTD	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Autograph Collection	5	868	7	1,100	8	1,199	10	1,485
Delta Hotels	1	241	1	241	1	241	1	241
TownePlace Suites	1	71	1	71	1	71	1	71
SpringHill Suites	1	129	1	129	1	129	1	129
Moxy	1	186	2	294	2	294	2	294
Courtyard	-	-	2	499	5	1,203	5	1,203
Marriott Hotels	-	-	2	379	3	455	8	3,426
Fairfield Inn & Suites	-	-	5	470	6	573	7	923
Four Points	-	-	-	-	1	102	3	403
Tribute	-	-	-	-	-	-	4	845
Sheraton	-	-	-	-	-	-	2	609
Total	9	1,495	21	3,183	28	4,267	44	9,629

	2017		2017		2017		2017	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		4th Quarter YTD	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Autograph Collection	7	1,987	7	1,987	8	2,086	8	2,086
Delta Hotels	1	393	4	1,266	8	1,966	10	2,308
Renaissance	-	-	1	214	2	455	2	455
Courtyard	1	121	1	121	1	121	2	308
Fairfield Inn & Suites	2	213	3	273	3	273	5	457
Marriott Hotels	-	-	1	207	7	1,291	8	1,509
Four Points	-	-	3	437	3	437	6	1,015
AC	-	-	2	488	3	668	3	668
Aloft Hotels	-	-	-	-	1	187	1	187
Ritz-Carlton	-	-	-	-	1	358	1	358
Sheraton	-	-	-	-	1	414	1	414
St. Regis	-	-	-	-	1	256	1	256
Tribute Portfolio	-	-	-	-	1	92	2	389
TownePlace Suites	-	-	-	-	-	-	1	128
Total	11	2,714	22	4,993	40	8,604	51	10,538

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	2018		2018		2018		2018	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		4th Quarter YTD	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Autograph Collection	1	85	2	125	5	467	5	467
Delta Hotels	1	133	8	1,759	10	2,091	11	2,238
Renaissance Hotels	1	528	1	528	1	528	2	725
SpringHill Suites	1	127	1	127	1	127	1	127
Marriott Hotels	1	359	2	725	3	1,075	4	1,425
Fairfield by Marriott	1	81	4	537	7	868	9	1,102
Four Points	3	412	5	604	8	1,047	12	1,512
Moxy	1	101	1	101	1	101	1	101
Protea Hotel	1	72	1	72	1	72	1	72
Ritz-Carlton	1	32	1	32	1	32	1	32
Sheraton	1	150	1	150	1	150	1	150
Aloft			1	100	1	100	1	100
Courtyard			2	342	2	342	3	414
Residence Inn			1	319	2	424	2	424
AC Hotels					1	187	1	187
JW					1	369	1	369
The Luxury Collection					1	113	2	365
Tribute Portfolio							1	106
Total	13	2,080	31	5,521	47	8,093	59	9,916

	2019		2019		2019		2019	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		4th Quarter YTD	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Fairfield by Marriott	4	668	8	1,087	8	1,087	9	1,192
Tribute Portfolio	2	233	4	415	5	537	6	604
Courtyard	1	202	1	202	2	359	5	831
Autograph Collection	2	251	5	606	5	606	6	731
The Luxury Collection	1	274	1	274	1	274	3	589
Moxy	1	185	2	301	2	301	3	420
Four Points	3	487	8	1,211	8	1,211	12	1,736
Delta Hotels	2	440	5	924	9	1,719	14	2,548
Renaissance Hotels	1	253	1	253	2	656	2	656
Marriott Hotels			1	186	1	186	2	395
JW			1	314	1	314	2	374
AC Hotels			2	371	2	371	2	371
Le Méridien			1	248	1	248	3	762
Marriott Executive Apartments			1	66	1	66	1	66
Sheraton					3	754	5	1,105
Four Points					4	686	4	686
SpringHill Suites					1	103	1	103
Element					1	100	1	100
Residence Inn							1	101
Townplace Suites							1	98
W							1	162
Aloft							1	160
Design							2	497
Total	17	2,993	41	6,458	57	9,578	87	14,287

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	2020		2020		2020		2020	
	1st Quarter Units	Rooms	2nd Quarter YTD Units	Rooms	3rd Quarter YTD Units	Rooms	4th Quarter YTD Units	Rooms
Autograph Collection	5	626	5	626	7	974	12	1,928
Fairfield by Marriott	3	272	5	629	6	709	11	1,403
Four Points	1	111	3	588	4	684	6	937
The Luxury Collection	1	103	1	103	2	204	2	204
Marriott Hotels	1	298	2	647	3	869	3	869
W Hotels	1	678	1	678	1	678	1	678
Delta Hotels			2	474	3	639	6	1,243
Le Meridien			2	169	2	169	2	169
Protea Hotels			1	182	1	182	1	182
Design Hotels					2	179	2	179
Tribute Portfolio					1	65	1	65
Springhill Suites					1	150	1	150
AC Hotels							1	100
Total	<u>12</u>	<u>2,088</u>	<u>22</u>	<u>4,096</u>	<u>33</u>	<u>5,502</u>	<u>49</u>	<u>8,107</u>
	2021		2021		2021		2021	
	1st Quarter Units	Rooms	2nd Quarter YTD Units	Rooms	3rd Quarter YTD Units	Rooms	4th Quarter YTD Units	Rooms
AC Hotels	1	202	1	202	1	202	1	202
Autograph Collection	12	3,932	21	7,006	23	7,307	27	8,225
Courtyard	1	134	1	134	1	134	3	525
Delta Hotels	2	480	5	997	9	1,905	10	2,149
Fairfield by Marriott	1	83	5	621	9	1,096	9	1,096
Four Points	2	348	3	428	5	669	6	980
JW Hotels	1	505	1	505	1	505	1	505
Moxy	1	31	2	154	2	154	3	263
Residence Inn	1	430	1	430	1	430	1	430
Sheraton	1	161	2	409	2	409	2	409
St Regis	1	434	1	434	1	434	1	434
Tribute Portfolio	4	566	5	675	7	971	10	1,466
Le Meridien			1	274	1	274	2	365
Marriott Executive Apartments			1	254	1	254	1	254
Design Hotels			1	63	1	63	5	647
Luxury Collection							1	64
Westin							1	326
Total	<u>28</u>	<u>7,306</u>	<u>51</u>	<u>12,586</u>	<u>65</u>	<u>14,807</u>	<u>84</u>	<u>18,340</u>