

ABOUT THE MARRIOTT FACT BOOK ARCHIVE

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Note: Post-2012 information above can be found in our Investor Fact Book page at <https://marriott.gcs-web.com/investor-fact-book>.

V. ROOM AND UNIT COUNTS - WORLDWIDE

	1985		1986		1987		1988		1989	
	Year-End		Year-End		Year-End		Year-End		Year-End	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS										
Owned	18	6,987	18	6,963	20	7,788	25	9,710	27	10,821
Managed/Leased	97	47,427	106	52,366	109	55,439	115	57,197	128	61,980
Franchised	34	11,114	40	13,228	48	16,153	52	17,256	53	17,581
	<u>149</u>	<u>65,528</u>	<u>164</u>	<u>72,557</u>	<u>177</u>	<u>79,380</u>	<u>192</u>	<u>84,163</u>	<u>208</u>	<u>90,382</u>
Courtyard										
Owned	11	1,506	8	1,155	2	221	5	687	23	3,414
Managed/Leased	-	-	28	4,018	74	10,758	106	15,450	117	17,110
	<u>11</u>	<u>1,506</u>	<u>36</u>	<u>5,173</u>	<u>76</u>	<u>10,979</u>	<u>111</u>	<u>16,137</u>	<u>140</u>	<u>20,524</u>
Residence Inn										
Owned	-	-	-	-	18	2,144	1	144	3	410
Managed/Leased	-	-	-	-	38	4,629	73	8,677	82	10,096
Franchised	-	-	-	-	50	5,496	56	6,280	63	7,207
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>106</u>	<u>12,269</u>	<u>130</u>	<u>15,101</u>	<u>148</u>	<u>17,713</u>
Fairfield Inn										
Owned	-	-	-	-	2	265	18	2,388	43	5,730
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2</u>	<u>265</u>	<u>18</u>	<u>2,388</u>	<u>43</u>	<u>5,730</u>
Timeshare										
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>7</u>	<u>450</u>
Total										
Owned	29	8,493	26	8,118	42	10,418	49	12,929	96	20,375
Managed/Leased	97	47,427	134	56,384	221	70,826	294	81,324	327	89,186
Franchised	34	11,114	40	13,228	98	21,649	108	23,536	116	24,788
Timeshare	-	-	-	-	-	-	-	-	7	450
Total	<u>160</u>	<u>67,034</u>	<u>200</u>	<u>77,730</u>	<u>361</u>	<u>102,893</u>	<u>451</u>	<u>117,789</u>	<u>546</u>	<u>134,799</u>

V. ROOM AND UNIT COUNTS - WORLDWIDE

	1990		1991		1992		1993		1994	
	Year-End		Year-End		Year-End		Year-End		Year-End	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS										
Owned	30	12,193	30	11,548	23	9,688	1	139	1	139
Managed/Leased	138	64,937	145	68,194	142	67,316	166	77,380	164	76,606
Franchised	55	18,326	58	19,337	77	24,000	84	26,466	94	29,509
	<u>223</u>	<u>95,456</u>	<u>233</u>	<u>99,079</u>	<u>242</u>	<u>101,004</u>	<u>251</u>	<u>103,985</u>	<u>259</u>	<u>106,254</u>
Courtyard										
Owned	58	8,428	65	9,373	54	7,896	-	-	-	-
Managed/Leased	120	17,558	126	18,390	139	20,368	194	28,435	195	28,551
Franchised	0	0	5	1,061	14	2,208	24	3,548	36	5,042
	<u>178</u>	<u>25,986</u>	<u>196</u>	<u>28,824</u>	<u>207</u>	<u>30,472</u>	<u>218</u>	<u>31,983</u>	<u>231</u>	<u>33,593</u>
Residence Inn										
Owned	17	1,822	28	3,366	29	3,472	-	-	-	-
Managed/Leased	82	10,160	83	10,940	84	11,075	113	14,479	107	13,547
Franchised	64	7,216	65	7,671	66	7,795	70	8,088	82	9,517
	<u>163</u>	<u>19,198</u>	<u>176</u>	<u>21,977</u>	<u>179</u>	<u>22,342</u>	<u>183</u>	<u>22,567</u>	<u>189</u>	<u>23,064</u>
Fairfield Inn										
Owned	23	2,841	30	3,633	30	3,632	-	-	-	-
Managed/Leased	50	6,683	50	6,681	50	6,677	80	10,306	54	7,121
Franchised	2	252	13	1,185	38	3,036	52	4,088	118	10,354
	<u>75</u>	<u>9,776</u>	<u>93</u>	<u>11,499</u>	<u>118</u>	<u>13,345</u>	<u>132</u>	<u>14,394</u>	<u>172</u>	<u>17,475</u>
Timeshare										
	14	735	18	1,035	21	1,418	25	1,692	28	1,939
Total										
Owned	128	25,284	153	27,920	136	24,688	1	139	1	139
Managed/Leased	390	99,338	404	104,205	415	105,436	553	130,600	520	125,825
Franchised	121	25,794	141	29,254	195	37,039	230	42,190	330	54,422
Timeshare	14	735	18	1,035	21	1,418	25	1,692	28	1,939
Total	<u>653</u>	<u>151,151</u>	<u>716</u>	<u>162,414</u>	<u>767</u>	<u>168,581</u>	<u>809</u>	<u>174,621</u>	<u>879</u>	<u>182,325</u>

V. ROOM AND UNIT COUNTS - WORLDWIDE

	1995		1996		1997		1998		1999	
	Year-End Units	Rooms	Year-End Units	Rooms	Year-End Units	Rooms	Year-End Units	Rooms	Year-End Units	Rooms
MHRS										
Owned	2	495	2	498	3	942	5	2,595	5	2,585
Leased	-	-	-	-	-	-	7	3,448	7	3,448
Managed/Leased	195	83,714	197	84,995	201	86,481	196	85,752	218	94,679
Franchised	100	31,804	117	35,294	122	37,148	143	42,809	138	39,977
	<u>297</u>	<u>116,013</u>	<u>316</u>	<u>120,787</u>	<u>326</u>	<u>124,571</u>	<u>351</u>	<u>134,604</u>	<u>368</u>	<u>140,689</u>
Renaissance										
Owned	-	-	-	-	-	-	-	-	1	504
Managed/Leased	-	-	-	-	62	24,183	69	27,350	75	29,772
Franchised	-	-	-	-	8	2,587	14	5,414	20	7,015
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>70</u>	<u>26,770</u>	<u>83</u>	<u>32,764</u>	<u>96</u>	<u>37,291</u>
Ramada International										
Managed/Leased	-	-	-	-	33	7,032	8	1,514	7	1,325
Franchised	-	-	-	-	41	7,444	38	6,421	19	4,246
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>74</u>	<u>14,476</u>	<u>46</u>	<u>7,935</u>	<u>26</u>	<u>5,571</u>
New World										
Managed/Leased	-	-	-	-	14	6,889	7	3,651	-	-
The Ritz-Carlton										
Owned	-	-	1	148	1	148	1	152	1	152
Managed/Leased	31	10,311	32	10,705	32	11,268	34	11,632	35	11,726
	<u>31</u>	<u>10,311</u>	<u>33</u>	<u>10,853</u>	<u>33</u>	<u>11,416</u>	<u>35</u>	<u>11,784</u>	<u>36</u>	<u>11,878</u>
Courtyard										
Owned	-	-	1	153	-	-	1	157	1	123
Leased	-	-	-	-	-	-	29	4,177	32	4,544
Managed/Leased	196	28,792	198	29,063	210	30,731	215	33,035	230	35,986
Franchised	57	7,802	97	12,057	139	17,015	170	20,507	208	26,356
	<u>253</u>	<u>36,594</u>	<u>296</u>	<u>41,273</u>	<u>349</u>	<u>47,746</u>	<u>415</u>	<u>57,876</u>	<u>471</u>	<u>67,009</u>
Residence Inn										
Owned	-	-	1	120	1	106	3	408	3	372
Leased	-	-	-	-	-	-	13	1,783	17	2,287
Managed/Leased	101	12,853	106	13,864	111	14,613	108	14,336	117	15,745
Franchised	95	10,791	117	12,563	146	15,957	170	18,523	187	20,349
	<u>196</u>	<u>23,644</u>	<u>224</u>	<u>26,547</u>	<u>258</u>	<u>30,676</u>	<u>294</u>	<u>35,050</u>	<u>324</u>	<u>38,753</u>
TownePlace Suites										
Owned	-	-	-	-	2	184	3	285	4	412
Leased	-	-	-	-	-	-	2	190	9	934
Managed/Leased	-	-	-	-	-	-	3	337	13	1,326
Franchised	-	-	-	-	-	-	9	887	35	3,434
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2</u>	<u>184</u>	<u>17</u>	<u>1,699</u>	<u>61</u>	<u>6,106</u>
Fairfield Inn										
Managed/Leased	50	6,668	51	7,133	51	7,133	54	7,472	51	7,138
Franchised	180	15,277	233	20,118	293	25,721	339	29,896	363	31,835
	<u>230</u>	<u>21,945</u>	<u>284</u>	<u>27,251</u>	<u>344</u>	<u>32,854</u>	<u>393</u>	<u>37,368</u>	<u>414</u>	<u>38,973</u>
SpringHill Suites										
Managed/Leased	-	-	-	-	-	-	-	-	6	654
Franchised	-	-	-	-	-	-	-	-	28	2,791
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>34</u>	<u>3,445</u>
Marriott Vacation Club	29	2,526	31	2,880	32	3,351	37	3,938	42	4,540
Horizons by Marriott Vacation Club	-	-	-	-	-	-	-	-	1	101
Marriott Executive Apartments	-	-	-	-	8	1,504	8	1,624	7	1,527
Total										
Owned	2	495	5	919	7	1,380	13	3,597	15	4,148
Leased	-	-	-	-	-	-	51	9,598	65	11,213
Managed/Leased	573	142,338	584	145,760	714	188,330	694	185,079	752	198,351
Franchised	432	65,674	564	80,032	749	105,872	883	124,457	998	136,003
Timeshare	29	2,526	31	2,880	32	3,351	37	3,938	43	4,641
Marriott Executive Apartments	-	-	-	-	8	1,504	8	1,624	7	1,527
Total	<u>1,036</u>	<u>211,033</u>	<u>1,184</u>	<u>229,591</u>	<u>1,510</u>	<u>300,437</u>	<u>1,686</u>	<u>328,293</u>	<u>1,880</u>	<u>355,883</u>

V. ROOM AND UNIT COUNTS - WORLDWIDE

	2000		2001		2002		2003		2004	
	Year-End		Year-End		Year-End		Year-End		Year-End	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS										
Owned	5	2,499	2	575	2	575	2	653	2	602
Leased	7	2,707	8	2,850	6	2,429	5	1,828	6	2,204
Managed	226	100,190	235	104,714	254	109,727	261	113,990	262	115,384
Franchised	155	43,825	179	49,973	188	52,469	204	57,503	220	60,969
	<u>393</u>	<u>149,221</u>	<u>424</u>	<u>158,112</u>	<u>450</u>	<u>165,200</u>	<u>472</u>	<u>173,974</u>	<u>490</u>	<u>179,159</u>
Renaissance										
Leased	-	-	-	-	-	-	-	-	1	276
Managed	78	30,133	85	32,713	84	32,381	84	32,807	87	33,320
Franchised	29	9,995	38	12,060	42	13,418	42	12,807	45	13,863
	<u>107</u>	<u>40,128</u>	<u>123</u>	<u>44,773</u>	<u>126</u>	<u>45,799</u>	<u>126</u>	<u>45,614</u>	<u>133</u>	<u>47,459</u>
Ramada International										
Managed	7	1,325	5	1,068	4	727	4	727	4	727
Franchised	40	7,870	128	18,114	142	20,503	188	25,423	-	-
	<u>47</u>	<u>9,195</u>	<u>133</u>	<u>19,182</u>	<u>146</u>	<u>21,230</u>	<u>192</u>	<u>26,150</u>	<u>4</u>	<u>727</u>
The Ritz-Carlton										
Owned	2	700	1	152	1	200	1	200	1	200
Leased	-	-	-	-	-	-	-	-	1	302
Managed	36	12,318	44	14,674	50	16,366	55	18,147	55	18,109
	<u>38</u>	<u>13,018</u>	<u>45</u>	<u>14,826</u>	<u>51</u>	<u>16,566</u>	<u>56</u>	<u>18,347</u>	<u>57</u>	<u>18,611</u>
Bulgari										
Managed	-	-	-	-	-	-	-	-	1	58
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1</u>	<u>58</u>
Courtyard										
Owned	3	663	2	640	1	203	1	203	1	203
Leased	28	4,177	23	3,902	23	3,905	23	3,905	20	3,314
Managed	249	38,849	261	40,504	265	41,773	270	42,597	278	43,827
Franchised	240	30,152	267	33,739	298	38,475	322	41,509	357	46,659
	<u>520</u>	<u>73,841</u>	<u>553</u>	<u>78,785</u>	<u>587</u>	<u>84,356</u>	<u>616</u>	<u>88,214</u>	<u>656</u>	<u>94,003</u>
Residence Inn										
Owned	-	-	-	-	2	353	1	198	1	198
Leased	16	2,069	13	1,709	10	1,267	5	667	-	-
Managed	123	15,983	119	15,815	124	16,918	124	16,632	131	17,593
Franchised	215	23,298	260	28,539	292	32,035	319	35,817	331	37,268
	<u>354</u>	<u>41,350</u>	<u>392</u>	<u>46,063</u>	<u>428</u>	<u>50,573</u>	<u>449</u>	<u>53,314</u>	<u>463</u>	<u>55,059</u>
TownePlace Suites										
Owned	1	137	3	338	2	194	-	-	-	-
Leased	10	1,061	7	732	4	415	4	415	-	-
Managed	20	2,092	24	2,598	28	3,056	28	3,057	34	3,661
Franchised	53	5,242	65	6,593	70	7,039	79	7,909	81	8,049
	<u>84</u>	<u>8,532</u>	<u>99</u>	<u>10,261</u>	<u>104</u>	<u>10,704</u>	<u>111</u>	<u>11,381</u>	<u>115</u>	<u>11,710</u>
Fairfield Inn										
Leased	1	388	1	388	1	378	1	388	-	-
Managed	51	7,138	1	467	1	512	1	467	2	855
Franchised	387	33,886	478	45,040	501	47,324	522	49,351	521	47,855
	<u>439</u>	<u>41,412</u>	<u>480</u>	<u>45,895</u>	<u>503</u>	<u>48,214</u>	<u>524</u>	<u>50,206</u>	<u>523</u>	<u>48,710</u>
SpringHill Suites										
Owned	3	370	2	365	-	-	1	159	1	159
Leased	2	562	2	562	2	562	2	562	-	-
Managed	7	804	14	1,941	18	2,625	19	2,731	22	3,438
Franchised	49	4,785	66	6,724	78	8,022	88	9,230	102	10,953
	<u>61</u>	<u>6,521</u>	<u>84</u>	<u>9,592</u>	<u>98</u>	<u>11,209</u>	<u>110</u>	<u>12,682</u>	<u>125</u>	<u>14,550</u>
Marriott Vacation Club	43	5,340	49	6,346	45	6,973	41	7,622	43	8,832
Horizons by Marriott Vacation Club	2	146	2	146	2	146	2	256	2	328
The Ritz-Carlton Club	2	70	3	106	4	204	4	234	4	261
Grand Residences by Marriott	-	-	-	-	2	248	2	248	2	248
Marriott Executive Apartments										
Managed	9	1,695	10	1,797	10	1,908	12	2,223	13	2,372
Franchised	-	-	1	99	1	99	1	99	1	99
	<u>9</u>	<u>1,695</u>	<u>11</u>	<u>1,896</u>	<u>11</u>	<u>2,007</u>	<u>13</u>	<u>2,322</u>	<u>14</u>	<u>2,471</u>

V. ROOM AND UNIT COUNTS - WORLDWIDE

	<u>2000</u>		<u>2001</u>		<u>2002</u>		<u>2003</u>		<u>2004</u>	
	Year-End		Year-End		Year-End		Year-End		Year-End	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Total										
Owned	14	4,369	10	2,070	8	1,525	6	1,413	6	1,362
Leased	64	10,964	54	10,143	46	8,956	40	7,765	28	6,096
Managed	806	210,527	798	216,291	838	225,993	858	233,378	889	239,344
Franchised	1,168	159,053	1,482	200,881	1,612	219,384	1,765	239,648	1,658	225,715
Timeshare	47	5,556	54	6,598	53	7,571	49	8,360	51	9,669
Total	2,099	390,469	2,398	435,983	2,557	463,429	2,718	490,564	2,632	482,186

V. ROOM AND UNIT COUNTS - WORLDWIDE

	2005							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS								
Owned	2	602	2	602	2	602	3	950
Leased	6	2,902	6	2,813	6	2,813	6	2,813
Managed	259	113,515	304	121,242	303	120,841	303	121,311
Franchised	225	62,466	187	56,527	191	57,343	195	58,381
	<u>492</u>	<u>179,485</u>	<u>499</u>	<u>181,184</u>	<u>502</u>	<u>181,599</u>	<u>507</u>	<u>183,455</u>
Renaissance								
Owned	-	-	1	97	9	3,434	9	3,434
Leased	1	276	-	-	4	1,228	4	1,174
Managed	88	33,700	91	34,203	79	29,389	77	28,841
Franchised	46	14,245	44	13,829	45	14,086	47	14,783
	<u>135</u>	<u>48,221</u>	<u>136</u>	<u>48,129</u>	<u>137</u>	<u>48,137</u>	<u>137</u>	<u>48,232</u>
Ramada International								
Managed	4	726	4	724	4	724	3	532
	<u>4</u>	<u>726</u>	<u>4</u>	<u>724</u>	<u>4</u>	<u>724</u>	<u>3</u>	<u>532</u>
The Ritz-Carlton								
Owned	1	200	1	200	1	176	1	152
Leased	1	302	1	302	1	302	1	302
Managed	55	18,096	56	18,429	56	18,429	57	18,831
	<u>57</u>	<u>18,598</u>	<u>58</u>	<u>18,931</u>	<u>58</u>	<u>18,907</u>	<u>59</u>	<u>19,285</u>
Bulgari								
Managed	1	58	1	58	1	58	1	58
	<u>1</u>	<u>58</u>	<u>1</u>	<u>58</u>	<u>1</u>	<u>58</u>	<u>1</u>	<u>58</u>
Courtyard								
Owned	1	203	1	203	2	424	2	424
Leased	20	3,314	20	3,314	20	3,314	20	3,314
Managed	281	44,502	282	44,775	282	44,918	284	45,392
Franchised	361	47,410	365	47,947	376	49,387	386	50,539
	<u>663</u>	<u>95,429</u>	<u>668</u>	<u>96,239</u>	<u>680</u>	<u>98,043</u>	<u>692</u>	<u>99,669</u>
Residence Inn								
Owned	1	198	1	198	1	198	1	198
Managed	131	17,593	132	17,716	132	17,716	134	17,974
Franchised	337	37,979	342	38,544	349	39,382	355	40,272
	<u>469</u>	<u>55,770</u>	<u>475</u>	<u>56,458</u>	<u>482</u>	<u>57,296</u>	<u>490</u>	<u>58,444</u>
TownePlace Suites								
Managed	34	3,661	34	3,661	34	3,660	34	3,660
Franchised	83	8,155	84	8,274	85	8,361	88	8,643
	<u>117</u>	<u>11,816</u>	<u>118</u>	<u>11,935</u>	<u>119</u>	<u>12,021</u>	<u>122</u>	<u>12,303</u>
Fairfield Inn								
Managed	2	855	2	855	2	855	2	855
Franchised	515	46,985	513	46,542	519	46,971	522	47,144
	<u>517</u>	<u>47,840</u>	<u>515</u>	<u>47,397</u>	<u>521</u>	<u>47,826</u>	<u>524</u>	<u>47,999</u>
SpringHill Suites								
Owned	1	159	1	159	1	159	1	159
Managed	22	3,438	22	3,438	23	3,658	23	3,656
Franchised	103	11,047	111	11,960	111	11,950	113	12,187
	<u>126</u>	<u>14,644</u>	<u>134</u>	<u>15,557</u>	<u>135</u>	<u>15,767</u>	<u>137</u>	<u>16,002</u>
Marriott Vacation Club								
	<u>44</u>	<u>8,895</u>	<u>44</u>	<u>9,160</u>	<u>44</u>	<u>9,231</u>	<u>44</u>	<u>9,401</u>
Horizons by Marriott Vacation Club								
	<u>2</u>	<u>328</u>	<u>2</u>	<u>328</u>	<u>2</u>	<u>328</u>	<u>2</u>	<u>328</u>

V. ROOM AND UNIT COUNTS - WORLDWIDE

	2005							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
The Ritz-Carlton Club	4	261	4	273	4	280	4	292
Grand Residences by Marriott	2	248	2	248	2	248	2	313
Marriott Executive Apartments								
Managed	14	2,486	15	2,710	15	2,710	16	2,753
Franchised	1	99	1	99	1	99	1	99
	15	2,585	16	2,809	16	2,809	17	2,852
Total								
Owned	6	1,362	7	1,459	16	4,993	17	5,317
Leased	28	6,794	27	6,429	31	7,657	31	7,603
Managed	891	238,630	943	247,811	931	242,958	934	243,863
Franchised	1,671	228,386	1,647	223,722	1,677	227,579	1,707	232,048
Timeshare	52	9,732	52	10,009	52	10,087	52	10,334
Total	2,648	484,904	2,676	489,430	2,707	493,274	2,741	499,165

V. ROOM AND UNIT COUNTS - WORLDWIDE

	2006							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS								
Owned	4	1,732	3	1,375	3	1,375	6	1,832
Leased	6	2,813	6	2,813	6	2,813	6	2,813
Managed	303	120,783	308	121,477	308	121,670	306	121,338
Franchised	202	60,682	200	60,594	199	60,296	201	61,421
	515	186,010	517	186,259	516	186,154	519	187,404
Renaissance								
Owned	8	2,761	3	1,102	1	300	2	562
Leased	4	1,178	4	1,178	4	1,181	4	1,181
Managed	78	29,672	81	30,734	84	32,013	82	31,745
Franchised	47	14,778	48	15,174	48	14,734	48	14,738
	137	48,389	136	48,188	137	48,228	136	48,226
Ramada International								
Managed	2	332	2	332	2	332	2	332
	2	332	2	332	2	332	2	332
The Ritz-Carlton								
Owned	1	152	1	152	1	152	1	152
Leased	1	302	1	302	1	302	1	302
Managed	58	18,928	58	18,928	58	18,928	58	18,952
	60	19,382	60	19,382	60	19,382	60	19,406
Bulgari								
Managed	1	58	1	58	1	58	2	117
	1	58	1	58	1	58	2	117
Courtyard								
Owned	2	424	1	203	1	203	1	203
Leased	20	3,314	20	3,314	20	3,314	20	3,314
Managed	286	45,744	289	46,336	290	46,649	287	46,296
Franchised	391	51,359	401	52,549	411	53,916	425	55,713
	699	100,841	711	102,402	722	104,082	733	105,526
Residence Inn								
Owned	1	198	1	198	1	198	1	198
Managed	134	18,008	134	18,068	134	18,068	136	18,393
Franchised	361	41,196	365	41,784	376	43,063	374	42,695
	496	59,402	500	60,050	511	61,329	511	61,286
TownePlace Suites								
Managed	34	3,661	34	3,661	34	3,661	34	3,661
Franchised	88	8,643	89	8,728	88	8,634	89	8,707
	122	12,304	123	12,389	122	12,295	123	12,368
Fairfield Inn								
Managed	2	855	2	855	2	855	2	855
Franchised	522	47,066	519	46,450	518	46,164	516	45,734
	524	47,921	521	47,305	520	47,019	518	46,589
SpringHill Suites								
Owned	1	159	1	159	1	159	1	159
Managed	22	3,422	22	3,422	22	3,422	22	3,422
Franchised	119	13,063	122	13,372	126	13,789	130	14,227
	142	16,644	145	16,953	149	17,370	153	17,808
Marriott Vacation Club								
	44	9,542	44	9,876	45	10,189	45	10,512
Horizons by Marriott Vacation Club								
	2	328	2	328	2	328	2	372
The Ritz-Carlton Club								
	4	292	7	491	7	400	7	546
Grand Residences by Marriott								
	2	313	3	313	3	313	3	313

V. ROOM AND UNIT COUNTS - WORLDWIDE

	2006							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Executive Apartments								
Owned	-	-	-	-	-	-	1	50
Managed	16	2,753	16	2,705	17	2,928	16	2,878
Franchised	1	99	1	99	1	99	1	99
	<u>17</u>	<u>2,852</u>	<u>17</u>	<u>2,804</u>	<u>18</u>	<u>3,027</u>	<u>18</u>	<u>3,027</u>
Total								
Owned	17	5,426	10	3,189	8	2,387	13	3,156
Leased	31	7,607	31	7,607	31	7,610	31	7,610
Managed	936	244,216	947	246,576	952	248,584	947	247,989
Franchised	1,731	236,886	1,745	238,750	1,767	240,695	1,784	243,334
Timeshare	52	10,475	56	11,008	57	11,230	57	11,743
Total	<u>2,767</u>	<u>504,610</u>	<u>2,789</u>	<u>507,130</u>	<u>2,815</u>	<u>510,506</u>	<u>2,832</u>	<u>513,832</u>

V. ROOM AND UNIT COUNTS - WORLDWIDE

	2007							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS								
Owned	6	2,558	5	1,761	3	871	2	523
Leased	6	2,802	6	2,812	6	2,828	6	2,831
Managed	304	121,015	305	121,463	305	121,964	305	122,994
Franchised	203	61,787	205	61,731	207	62,272	207	62,196
	<u>519</u>	<u>188,162</u>	<u>521</u>	<u>187,767</u>	<u>521</u>	<u>187,935</u>	<u>520</u>	<u>188,544</u>
Renaissance								
Owned	2	562	2	562	1	300	1	300
Leased	4	1,181	4	1,181	4	1,181	4	1,181
Managed	84	32,113	85	32,516	87	32,934	84	32,210
Franchised	48	14,004	50	14,533	50	14,566	52	15,243
	<u>138</u>	<u>47,860</u>	<u>141</u>	<u>48,792</u>	<u>142</u>	<u>48,981</u>	<u>141</u>	<u>48,934</u>
Ramada International								
Managed	2	332	2	332	2	332	2	332
	<u>2</u>	<u>332</u>	<u>2</u>	<u>332</u>	<u>2</u>	<u>332</u>	<u>2</u>	<u>332</u>
The Ritz-Carlton								
Owned	1	152	1	152	1	152	1	152
Leased	1	302	2	552	2	552	2	552
Managed ¹	59	18,881	60	19,126	63	20,126	67	20,901
Residences	15	1,424	15	1,425	16	1,495	17	1,707
	<u>76</u>	<u>20,759</u>	<u>78</u>	<u>21,255</u>	<u>82</u>	<u>22,325</u>	<u>87</u>	<u>23,312</u>
Bulgari								
Managed	2	117	2	117	2	117	2	117
	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>
Courtyard								
Owned	1	203	1	203	1	149	1	149
Leased	20	3,314	20	3,314	19	3,165	19	3,165
Managed	286	46,137	286	46,255	287	46,479	287	46,592
Franchised	432	56,713	433	57,176	444	58,642	460	60,874
	<u>739</u>	<u>106,367</u>	<u>740</u>	<u>106,948</u>	<u>751</u>	<u>108,435</u>	<u>767</u>	<u>110,780</u>
Residence Inn								
Owned	1	198	2	390	1	192	1	192
Managed	136	18,394	135	18,202	136	18,400	138	18,691
Franchised	384	43,777	389	44,433	397	45,441	407	46,533
	<u>521</u>	<u>62,369</u>	<u>526</u>	<u>63,025</u>	<u>534</u>	<u>64,033</u>	<u>546</u>	<u>65,416</u>
TownePlace Suites								
Managed	34	3,661	34	3,661	34	3,661	34	3,661
Franchised	89	8,705	94	9,196	100	9,806	107	10,461
	<u>123</u>	<u>12,366</u>	<u>128</u>	<u>12,857</u>	<u>134</u>	<u>13,467</u>	<u>141</u>	<u>14,122</u>
Fairfield Inn								
Managed	2	855	2	855	2	855	2	855
Franchised	512	45,011	518	45,493	526	46,235	535	47,022
	<u>514</u>	<u>45,866</u>	<u>520</u>	<u>46,348</u>	<u>528</u>	<u>47,090</u>	<u>537</u>	<u>47,877</u>
SpringHill Suites								
Owned	1	159	1	159	-	-	-	-
Managed	23	3,541	23	3,541	24	3,700	24	3,700
Franchised	133	14,584	139	15,322	143	15,796	153	16,869
	<u>157</u>	<u>18,284</u>	<u>163</u>	<u>19,022</u>	<u>167</u>	<u>19,496</u>	<u>177</u>	<u>20,569</u>
Marriott Vacation Club								
	45	10,534	46	10,682	46	10,775	46	10,896
Horizons by Marriott Vacation Club								
	2	372	2	372	2	444	2	444
The Ritz-Carlton Club²								
	9	467	9	470	10	528	10	532

V. ROOM AND UNIT COUNTS - WORLDWIDE

	2007							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Grand Residences by Marriott²	2	248	2	248	3	313	3	313
Marriott Executive Apartments								
Owned	1	57	1	57	-	-	-	-
Managed	17	2,943	16	2,849	17	2,937	17	2,806
Franchised	1	99	1	99	1	99	1	99
	19	3,099	18	3,005	18	3,036	18	2,905
Total								
Owned	13	3,889	13	3,284	7	1,664	6	1,316
Leased	31	7,599	32	7,859	31	7,726	31	7,729
Managed	949	247,989	950	248,917	959	251,505	962	252,859
Franchised	1,802	244,680	1,829	247,983	1,868	252,857	1,922	259,297
Ritz-Carlton Residences	15	1,424	15	1,425	16	1,495	17	1,707
Timeshare	58	11,621	59	11,772	61	12,060	61	12,185
Total	2,868	517,202	2,898	521,240	2,942	527,307	2,999	535,093

¹ Includes two services apartments properties.

² MVCI Residential properties are included in the respective brands.

V. ROOM AND UNIT COUNTS - WORLDWIDE

	2008							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels & Resorts								
Owned	2	523	2	523	2	523	2	523
Leased	6	2,832	8	3,336	8	3,476	8	3,496
Managed	305	122,891	304	122,882	303	123,895	305	124,284
Franchised	208	62,595	209	62,846	211	63,409	216	64,927
	<u>521</u>	<u>188,841</u>	<u>523</u>	<u>189,587</u>	<u>524</u>	<u>191,303</u>	<u>531</u>	<u>193,230</u>
Renaissance								
Owned	1	300	-	-	-	-	-	-
Leased	5	1,652	6	1,952	6	1,952	6	1,952
Managed	85	32,396	82	31,740	83	32,285	83	32,210
Franchised	52	15,508	52	15,147	51	14,993	52	15,227
	<u>143</u>	<u>49,856</u>	<u>140</u>	<u>48,839</u>	<u>140</u>	<u>49,230</u>	<u>141</u>	<u>49,389</u>
The Ritz-Carlton								
Owned	1	180	1	180	1	180	1	180
Leased	2	552	2	552	2	552	2	552
Managed ¹	67	20,846	68	21,263	69	21,429	70	21,579
Residences	19	1,823	21	2,122	21	2,122	23	2,269
	<u>89</u>	<u>23,401</u>	<u>92</u>	<u>24,117</u>	<u>93</u>	<u>24,283</u>	<u>96</u>	<u>24,580</u>
Bulgari								
Managed	2	117	2	117	2	117	2	117
	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>
Courtyard								
Owned	1	149	1	149	1	149	2	553
Leased	19	3,165	19	3,165	19	3,165	19	3,165
Managed	288	46,660	290	47,078	292	47,300	293	47,631
Franchised	462	60,994	475	63,085	481	63,770	494	65,909
	<u>770</u>	<u>110,968</u>	<u>785</u>	<u>113,477</u>	<u>793</u>	<u>114,384</u>	<u>808</u>	<u>117,258</u>
Residence Inn								
Owned	1	192	1	192	1	192	1	192
Managed	134	18,328	133	18,248	132	18,152	134	18,564
Franchised	412	47,110	418	48,014	426	48,873	438	50,161
	<u>547</u>	<u>65,630</u>	<u>552</u>	<u>66,454</u>	<u>559</u>	<u>67,217</u>	<u>573</u>	<u>68,917</u>
TownePlace Suites								
Managed	34	3,661	34	3,661	34	3,661	34	3,661
Franchised	111	10,861	118	11,534	120	11,742	129	12,667
	<u>145</u>	<u>14,522</u>	<u>152</u>	<u>15,195</u>	<u>154</u>	<u>15,403</u>	<u>163</u>	<u>16,328</u>
Fairfield Inn								
Managed	2	855	2	855	2	855	2	855
Franchised	533	46,695	543	47,828	554	48,796	567	49,932
	<u>535</u>	<u>47,550</u>	<u>545</u>	<u>48,683</u>	<u>556</u>	<u>49,651</u>	<u>569</u>	<u>50,787</u>
SpringHill Suites								
Managed	24	3,700	25	3,817	26	3,940	26	3,940
Franchised	163	17,881	171	19,025	173	19,241	182	20,211
	<u>187</u>	<u>21,581</u>	<u>196</u>	<u>22,842</u>	<u>199</u>	<u>23,181</u>	<u>208</u>	<u>24,151</u>
Marriott Vacation Club								
	47	10,948	48	11,181	49	11,328	49	11,353
Horizons by Marriott Vacation Club								
	2	444	2	444	2	444	2	444
The Ritz-Carlton Club²								
	10	532	10	533	12	570	13	604
Grand Residences by Marriott²								
	3	313	3	313	3	313	3	306
Marriott Executive Apartments								
Managed	17	2,788	18	2,930	18	2,930	19	3,118
Franchised	1	99	1	99	1	99	1	99
	<u>18</u>	<u>2,887</u>	<u>19</u>	<u>3,029</u>	<u>19</u>	<u>3,029</u>	<u>20</u>	<u>3,217</u>

V. ROOM AND UNIT COUNTS - WORLDWIDE

	2008							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Total								
Owned	6	1,344	5	1,044	5	1,044	6	1,448
Leased	32	8,201	35	9,005	35	9,145	35	9,165
Managed	958	252,242	958	252,591	961	254,564	968	255,959
Franchised	1,942	261,743	1,987	267,578	2,017	270,923	2,079	279,133
Ritz-Carlton Residences	19	1,823	21	2,122	21	2,122	23	2,269
Timeshare	62	12,237	63	12,471	66	12,655	67	12,707
Total	<u>3,019</u>	<u>537,590</u>	<u>3,069</u>	<u>544,811</u>	<u>3,105</u>	<u>550,453</u>	<u>3,178</u>	<u>560,681</u>

¹ Includes three services apartments properties.

² MSCI Residential properties are included in the respective brands.

V. ROOM AND UNIT COUNTS - WORLDWIDE

	2009							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels & Resorts								
Owned	2	523	2	523	2	523	2	523
Leased	8	3,608	8	3,608	8	3,608	8	3,608
Managed	307	125,403	308	125,885	306	125,318	311	126,843
Franchised	217	65,137	218	65,443	222	66,841	224	67,781
	<u>534</u>	<u>194,671</u>	<u>536</u>	<u>195,459</u>	<u>538</u>	<u>196,290</u>	<u>545</u>	<u>198,755</u>
Renaissance								
Leased	6	1,952	6	1,952	6	1,952	6	1,952
Managed	83	33,164	84	33,291	82	32,959	81	32,362
Franchised	53	15,467	54	15,652	55	15,888	56	16,268
	<u>142</u>	<u>50,583</u>	<u>144</u>	<u>50,895</u>	<u>143</u>	<u>50,799</u>	<u>143</u>	<u>50,582</u>
The Ritz-Carlton								
Owned	1	180	1	180	1	180	1	180
Leased	2	552	2	552	2	552	2	552
Managed ¹	71	21,875	70	21,408	70	21,408	74	22,028
Residences	24	2,539	24	2,539	25	2,638	26	2,706
	<u>98</u>	<u>25,146</u>	<u>97</u>	<u>24,679</u>	<u>98</u>	<u>24,778</u>	<u>103</u>	<u>25,466</u>
Bulgari								
Managed	2	117	2	117	2	117	2	117
	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>
Courtyard								
Owned	2	553	4	890	4	890	4	890
Leased	19	3,165	19	3,165	19	3,165	19	3,165
Managed	296	48,255	299	48,928	302	49,666	304	49,961
Franchised	504	67,291	512	68,784	524	70,368	531	71,190
	<u>821</u>	<u>119,264</u>	<u>834</u>	<u>121,767</u>	<u>849</u>	<u>124,089</u>	<u>858</u>	<u>125,206</u>
Residence Inn								
Owned	1	192	1	192	1	192	1	192
Managed	135	18,772	139	19,293	141	19,616	141	19,811
Franchised	438	50,155	445	50,933	459	52,661	466	53,409
	<u>574</u>	<u>69,119</u>	<u>585</u>	<u>70,418</u>	<u>601</u>	<u>72,469</u>	<u>608</u>	<u>73,412</u>
TownePlace Suites								
Managed	34	3,661	34	3,659	34	3,659	34	3,659
Franchised	132	12,982	139	13,700	145	14,258	150	14,792
	<u>166</u>	<u>16,643</u>	<u>173</u>	<u>17,359</u>	<u>179</u>	<u>17,917</u>	<u>184</u>	<u>18,451</u>
Fairfield Inn								
Managed	2	855	2	855	3	1,055	3	1,055
Franchised	581	51,306	596	52,704	615	54,591	626	55,676
	<u>583</u>	<u>52,161</u>	<u>598</u>	<u>53,559</u>	<u>618</u>	<u>55,646</u>	<u>629</u>	<u>56,731</u>
SpringHill Suites								
Managed	26	3,940	26	3,940	27	4,140	31	4,916
Franchised	192	21,312	201	22,228	215	23,802	225	25,054
	<u>218</u>	<u>25,252</u>	<u>227</u>	<u>26,168</u>	<u>242</u>	<u>27,942</u>	<u>256</u>	<u>29,970</u>
Marriott Vacation Club²								
	<u>51</u>	<u>11,803</u>	<u>52</u>	<u>11,858</u>	<u>52</u>	<u>11,854</u>	<u>52</u>	<u>11,854</u>
The Ritz-Carlton Club²								
	<u>13</u>	<u>605</u>	<u>13</u>	<u>611</u>	<u>14</u>	<u>695</u>	<u>13</u>	<u>698</u>
Grand Residences by Marriott³								
	<u>4</u>	<u>332</u>	<u>4</u>	<u>332</u>	<u>4</u>	<u>339</u>	<u>4</u>	<u>339</u>
Marriott Executive Apartments								
Managed	20	3,238	20	3,313	21	3,481	22	3,781
Franchised	1	99	1	99	1	99	1	99
	<u>21</u>	<u>3,337</u>	<u>21</u>	<u>3,412</u>	<u>22</u>	<u>3,580</u>	<u>23</u>	<u>3,880</u>

V. ROOM AND UNIT COUNTS - WORLDWIDE

	2009							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Total								
Owned	6	1,448	8	1,785	8	1,785	8	1,785
Leased	35	9,277	35	9,277	35	9,277	35	9,277
Managed	976	259,280	984	260,689	988	261,419	1,003	264,533
Franchised	2,118	283,749	2,166	289,543	2,236	298,508	2,279	304,269
Ritz-Carlton Residences	24	2,539	24	2,539	25	2,638	26	2,706
Timeshare	68	12,740	69	12,801	70	12,888	69	12,891
Total	<u>3,227</u>	<u>569,033</u>	<u>3,286</u>	<u>576,634</u>	<u>3,362</u>	<u>586,515</u>	<u>3,420</u>	<u>595,461</u>

¹ Includes three serviced apartment properties.

² Beginning in Q1 2009, Horizons by Marriott Vacation Club is included with Marriott Vacation Club.

³ MVCI Residential properties are included in the respective brands.

V. ROOM AND UNIT COUNTS - WORLDWIDE

	2010							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels & Resorts								
Owned	2	523	2	523	2	523	1	278
Leased	10	4,109	10	4,109	10	4,109	11	4,369
Managed	312	128,861	311	128,718	311	128,881	315	130,614
Franchised	226	68,430	225	68,085	227	68,700	227	68,758
	550	201,923	548	201,435	550	202,213	554	204,019
Renaissance Hotels								
Leased	6	1,952	5	1,481	5	1,481	11	2,653
Managed	81	32,196	82	32,695	83	33,062	76	31,336
Franchised	58	16,758	59	17,148	58	16,869	59	17,019
	145	50,906	146	51,324	146	51,412	146	51,008
Autograph Collection								
Franchised	2	242	10	1,529	11	1,646	13	3,828
	2	242	10	1,529	11	1,646	13	3,828
The Ritz-Carlton								
Owned	1	180	1	180	1	180	1	180
Leased	2	552	2	552	2	552	2	552
Managed ¹	74	22,017	73	21,484	74	21,770	74	21,770
Residences	26	2,669	25	2,644	26	2,715	28	3,085
	103	25,418	101	24,860	103	25,217	105	25,587
Bulgari								
Managed	2	117	2	117	2	117	2	117
	2	117	2	117	2	117	2	117
Edition								
Managed	-	-	-	-	-	-	1	353
	-	-	-	-	-	-	1	353
Courtyard								
Owned	4	890	4	890	4	890	2	336
Leased	19	3,165	19	3,165	19	3,165	21	3,383
Managed	305	50,107	309	51,168	309	51,389	310	51,875
Franchised	540	72,881	544	73,357	550	74,188	559	75,475
	868	127,043	876	128,580	882	129,632	892	131,069
Residence Inn								
Owned	1	192	1	192	1	192	1	192
Managed	135	19,210	135	19,210	135	19,210	135	19,210
Franchised	469	53,739	470	54,014	474	54,437	477	54,728
	605	73,141	606	73,416	610	73,839	613	74,130
TownePlace Suites								
Managed	34	3,658	34	3,658	34	3,658	34	3,658
Franchised	153	15,101	156	15,405	158	15,662	159	15,767
	187	18,759	190	19,063	192	19,320	193	19,425
Fairfield Inn & Suites								
Managed	3	1,055	3	1,055	3	1,055	3	1,055
Franchised	638	57,002	647	57,878	654	58,578	655	58,690
	641	58,057	650	58,933	657	59,633	658	59,745
SpringHill Suites								
Managed	31	4,916	32	5,035	33	5,156	33	5,156
Franchised	230	25,692	236	26,384	239	26,740	241	26,929
	261	30,608	268	31,419	272	31,896	274	32,085
Marriott Vacation Club²								
	53	11,874	53	11,874	53	11,866	53	11,918
The Ritz-Carlton Club²								
	13	702	13	707	13	684	14	729

V. ROOM AND UNIT COUNTS - WORLDWIDE

	2010							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Grand Residences by Marriott³	4	316	4	316	4	316	4	316
Marriott Executive Apartments								
Managed	22	3,804	21	3,580	22	3,676	22	3,676
Franchised	1	99	1	99	1	99	1	99
	23	3,903	22	3,679	23	3,775	23	3,775
Total								
Owned	8	1,785	8	1,785	8	1,785	5	986
Leased	37	9,778	36	9,307	36	9,307	45	10,957
Managed	999	265,941	1,002	266,720	1,006	267,974	1,005	268,820
Franchised	2,317	309,944	2,348	313,899	2,372	316,919	2,391	321,293
Ritz-Carlton Residences	26	2,669	25	2,644	26	2,715	28	3,085
Timeshare	70	12,892	70	12,897	70	12,866	71	12,963
Total	3,457	603,009	3,489	607,252	3,518	611,566	3,545	618,104

¹ Includes three serviced apartment properties.

² Beginning in Q1 2009, Horizons by Marriott Vacation Club is included with Marriott Vacation Club.

³ MVCI Residential properties are included in the respective brands.

V. ROOM AND UNIT COUNTS - WORLDWIDE

2011

	1st Quarter		2nd Quarter		Third Quarter		Fourth Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels & Resorts								
Owned	1	278	1	278	1	278	1	278
Leased	11	4,369	11	4,369	11	4,369	10	3,986
Managed	315	130,628	318	131,618	317	131,366	315	131,220
Franchised	228	69,939	227	69,609	228	69,970	229	70,111
	<u>555</u>	<u>205,214</u>	<u>557</u>	<u>205,874</u>	<u>557</u>	<u>205,983</u>	<u>555</u>	<u>205,595</u>
Renaissance Hotels								
Leased	12	2,864	11	2,698	11	2,698	10	2,437
Managed	80	32,306	79	31,951	80	32,176	82	32,960
Franchised	59	17,019	61	17,292	61	17,312	62	17,569
	<u>151</u>	<u>52,189</u>	<u>151</u>	<u>51,941</u>	<u>152</u>	<u>52,186</u>	<u>154</u>	<u>52,966</u>
Autograph Collection								
Franchised	14	3,954	16	4,118	20	5,356	22	5,755
Unconsolidated Joint Ventures	4	278	4	278	4	277	5	350
	<u>18</u>	<u>4,232</u>	<u>20</u>	<u>4,396</u>	<u>24</u>	<u>5,633</u>	<u>27</u>	<u>6,105</u>
The Ritz-Carlton								
Owned	1	180	1	180	1	180	1	180
Leased	2	552	2	552	2	552	2	552
Managed ¹	76	22,375	77	22,687	78	22,937	79	23,430
Residences	29	3,309	30	3,468	31	3,780	32	3,838
	<u>108</u>	<u>26,416</u>	<u>110</u>	<u>26,887</u>	<u>112</u>	<u>27,449</u>	<u>114</u>	<u>28,000</u>
Bulgari								
Managed	2	117	2	117	2	117	2	117
	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>
Edition								
Managed	2	431	2	431	1	78	1	78
	<u>2</u>	<u>431</u>	<u>2</u>	<u>431</u>	<u>1</u>	<u>78</u>	<u>1</u>	<u>78</u>
AC Hotels by Marriott								
Unconsolidated Joint Ventures	68	7,143	68	7,143	75	7,944	80	8,371
	<u>68</u>	<u>7,143</u>	<u>68</u>	<u>7,143</u>	<u>75</u>	<u>7,944</u>	<u>80</u>	<u>8,371</u>
Courtyard								
Owned	3	505	3	505	3	505	3	505
Leased	21	3,383	21	3,383	21	3,383	21	3,383
Managed	314	52,543	313	52,345	314	52,523	317	53,146
Franchised	562	75,868	567	76,525	568	76,663	572	77,685
	<u>900</u>	<u>132,299</u>	<u>904</u>	<u>132,758</u>	<u>906</u>	<u>133,074</u>	<u>913</u>	<u>134,719</u>
Residence Inn								
Owned	1	192	1	192	1	192	1	192
Managed	136	19,535	137	19,690	137	19,690	137	19,684
Franchised	478	54,862	477	54,744	477	54,744	479	54,991
	<u>615</u>	<u>74,589</u>	<u>615</u>	<u>74,626</u>	<u>615</u>	<u>74,626</u>	<u>617</u>	<u>74,867</u>
TownePlace Suites								
Managed	34	3,658	34	3,658	34	3,658	29	3,086
Franchised	160	15,856	162	16,044	164	16,217	172	17,067
	<u>194</u>	<u>19,514</u>	<u>196</u>	<u>19,702</u>	<u>198</u>	<u>19,875</u>	<u>201</u>	<u>20,153</u>
Fairfield Inn & Suites								
Managed	3	1,055	3	1,055	3	1,055	3	1,055
Franchised	655	58,722	660	59,306	671	60,316	677	60,905
	<u>658</u>	<u>59,777</u>	<u>663</u>	<u>60,361</u>	<u>674</u>	<u>61,371</u>	<u>680</u>	<u>61,960</u>
SpringHill Suites								
Managed	33	5,156	34	5,311	34	5,311	34	5,311
Franchised	241	26,929	246	27,577	251	28,222	253	28,454
	<u>274</u>	<u>32,085</u>	<u>280</u>	<u>32,888</u>	<u>285</u>	<u>33,533</u>	<u>287</u>	<u>33,765</u>

V. ROOM AND UNIT COUNTS - WORLDWIDE

	2011							
	1st Quarter		2nd Quarter		Third Quarter		Fourth Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Timeshare²	71	13,045	71	13,018	71	13,018	64	12,800
Marriott Executive Apartments								
Managed	22	3,676	21	3,463	21	3,463	22	3,601
Franchised	1	99	1	99	1	99	1	99
	23	3,775	22	3,562	22	3,562	23	3,700
Total								
Owned	6	1,155	6	1,155	6	1,155	6	1,155
Leased	46	11,168	45	11,002	45	11,002	43	10,358
Managed	1,017	271,480	1,020	272,326	1,021	272,374	1,021	273,688
Franchised	2,398	323,248	2,417	325,314	2,441	328,899	2,467	332,636
Unconsolidated Joint Ventures	72	7,421	72	7,421	79	8,221	85	8,721
Ritz-Carlton Residences	29	3,309	30	3,468	31	3,780	32	3,838
Timeshare	71	13,045	71	13,018	71	13,018	64	12,800
Total	3,639	630,826	3,661	633,704	3,694	638,449	3,718	643,196

¹ Includes Serviced Apartments.

² The methodology used to report the number of timeshare properties and rooms changed in Q4 2011 as a result of our timeshare spin-off.

V. ROOM AND UNIT COUNTS - WORLDWIDE

	2012							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels & Resorts								
Owned	1	278	1	278	1	278	1	278
Leased	10	3,986	10	3,986	10	3,986	9	3,734
Managed	315	130,263	315	129,803	314	129,270	319	130,886
Franchised	227	69,519	227	69,775	227	69,777	229	70,019
	<u>553</u>	<u>204,046</u>	<u>553</u>	<u>203,842</u>	<u>552</u>	<u>203,311</u>	<u>558</u>	<u>204,917</u>
Renaissance Hotels								
Leased	10	2,437	10	2,437	9	2,201	8	1,998
Managed	81	32,613	82	33,114	82	32,871	82	32,425
Franchised	63	17,909	63	17,909	64	18,121	65	18,866
	<u>154</u>	<u>52,959</u>	<u>155</u>	<u>53,460</u>	<u>155</u>	<u>53,193</u>	<u>155</u>	<u>53,289</u>
Autograph Collection								
Managed	-	-	-	-	-	-	1	308
Franchised	25	6,363	27	6,899	28	6,974	31	7,357
Unconsolidated Joint Ventures	5	350	5	348	5	348	5	348
	<u>30</u>	<u>6,713</u>	<u>32</u>	<u>7,247</u>	<u>33</u>	<u>7,322</u>	<u>37</u>	<u>8,013</u>
Gaylord Hotels & Resorts								
Managed	-	-	-	-	-	-	5	8,098
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5</u>	<u>8,098</u>
The Ritz-Carlton								
Owned	1	180	1	180	1	180	1	180
Leased	2	552	2	552	2	552	2	552
Managed ¹	79	23,430	80	23,527	81	23,729	81	23,614
Residences	34	3,838	35	3,927	35	3,927	35	3,927
	<u>116</u>	<u>28,000</u>	<u>118</u>	<u>28,186</u>	<u>119</u>	<u>28,388</u>	<u>119</u>	<u>28,273</u>
Bulgari								
Managed	2	117	2	117	2	117	2	117
Franchised			1	85	1	85	1	85
	<u>2</u>	<u>117</u>	<u>3</u>	<u>202</u>	<u>3</u>	<u>202</u>	<u>3</u>	<u>202</u>
Edition								
Managed	1	78	1	78	1	78	1	78
	<u>1</u>	<u>78</u>	<u>1</u>	<u>78</u>	<u>1</u>	<u>78</u>	<u>1</u>	<u>78</u>
AC Hotels by Marriott								
Unconsolidated Joint Ventures	75	7,976	79	8,736	79	8,736	79	8,736
	<u>75</u>	<u>7,976</u>	<u>79</u>	<u>8,736</u>	<u>79</u>	<u>8,736</u>	<u>79</u>	<u>8,736</u>
Courtyard								
Owned	3	505	3	505	3	505	3	505
Leased	21	3,383	19	2,792	19	2,792	19	2,792
Managed	316	52,764	313	52,425	316	52,796	317	52,916
Franchised	578	78,817	581	79,212	583	79,398	590	80,340
	<u>918</u>	<u>135,469</u>	<u>916</u>	<u>134,934</u>	<u>921</u>	<u>135,491</u>	<u>929</u>	<u>136,553</u>
Residence Inn								
Owned	1	192	1	192	1	192	1	192
Managed	139	19,923	137	19,717	135	19,509	133	19,261
Franchised	479	54,991	483	55,413	488	56,042	491	56,418
	<u>619</u>	<u>75,106</u>	<u>621</u>	<u>75,322</u>	<u>624</u>	<u>75,743</u>	<u>625</u>	<u>75,871</u>
TownePlace Suites								
Managed	29	3,086	22	2,440	22	2,440	22	2,440
Franchised	174	17,267	181	17,893	185	18,337	188	18,641
	<u>203</u>	<u>20,353</u>	<u>203</u>	<u>20,333</u>	<u>207</u>	<u>20,777</u>	<u>210</u>	<u>21,081</u>

V. ROOM AND UNIT COUNTS - WORLDWIDE

	2012							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Fairfield Inn & Suites								
Managed	3	1,055	3	1,055	3	1,055	3	1,055
Franchised	680	61,193	683	61,494	687	61,839	688	61,990
	<u>683</u>	<u>62,248</u>	<u>686</u>	<u>62,549</u>	<u>690</u>	<u>62,894</u>	<u>691</u>	<u>63,045</u>
SpringHill Suites								
Managed	34	5,311	32	5,129	30	4,844	29	4,545
Franchised	256	28,809	261	29,314	268	30,126	270	30,598
	<u>290</u>	<u>34,120</u>	<u>293</u>	<u>34,443</u>	<u>298</u>	<u>34,970</u>	<u>299</u>	<u>35,143</u>
Timeshare²								
	<u>64</u>	<u>12,932</u>	<u>64</u>	<u>12,932</u>	<u>64</u>	<u>12,932</u>	<u>65</u>	<u>13,029</u>
Marriott Executive Apartments								
Managed	23	3,727	24	3,846	24	3,846	25	4,066
Franchised	1	99	-	-	-	-	-	-
	<u>24</u>	<u>3,826</u>	<u>24</u>	<u>3,846</u>	<u>24</u>	<u>3,846</u>	<u>25</u>	<u>4,066</u>
Total								
Owned	6	1,155	6	1,155	6	1,155	6	1,155
Leased	43	10,358	41	9,767	40	9,531	38	9,076
Managed	1,022	272,367	1,011	271,251	1,010	270,555	1,020	279,809
Franchised	2,483	334,967	2,507	337,994	2,531	340,699	2,553	344,314
Unconsolidated Joint Ventures	80	8,326	84	9,084	84	9,084	84	9,084
Ritz-Carlton Residences	34	3,838	35	3,927	35	3,927	35	3,927
Timeshare	64	12,932	64	12,932	64	12,932	65	13,029
Total	<u><u>3,732</u></u>	<u><u>643,943</u></u>	<u><u>3,748</u></u>	<u><u>646,110</u></u>	<u><u>3,770</u></u>	<u><u>647,883</u></u>	<u><u>3,801</u></u>	<u><u>660,394</u></u>

¹ Includes Serviced Apartments.

² Reported 2012 Timeshare properties and rooms/suites are not comparable to some 2011 data due to a change in reporting methodology that occurred in Q4 2011 as a result of our Timeshare spin-off.

VI. ROOM AND UNIT COUNTS - NORTH AMERICA

	1985		1986		1987		1988		1989	
	Year-End		Year-End		Year-End		Year-End		Year-End	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS										
Owned	18	6,987	16	6,317	16	6,738	20	8,382	23	9,722
Managed/Leased	97	47,427	95	48,181	100	51,653	106	53,411	114	56,018
Franchised	34	11,114	40	13,228	48	16,153	52	17,256	53	17,581
	<u>149</u>	<u>65,528</u>	<u>151</u>	<u>67,726</u>	<u>164</u>	<u>74,544</u>	<u>178</u>	<u>79,049</u>	<u>190</u>	<u>83,321</u>
Courtyard										
Owned	11	1,506	8	1,155	2	221	5	687	23	3,414
Managed/Leased	-	-	28	4,018	74	10,758	106	15,450	117	17,110
	<u>11</u>	<u>1,506</u>	<u>36</u>	<u>5,173</u>	<u>76</u>	<u>10,979</u>	<u>111</u>	<u>16,137</u>	<u>140</u>	<u>20,524</u>
Residence Inn										
Owned	-	-	-	-	18	2,144	1	144	3	410
Managed/Leased	-	-	-	-	38	4,629	73	8,677	82	10,096
Franchised	-	-	-	-	50	5,496	56	6,280	63	7,207
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>106</u>	<u>12,269</u>	<u>130</u>	<u>15,101</u>	<u>148</u>	<u>17,713</u>
Fairfield Inn										
Owned	-	-	-	-	2	265	18	2,388	43	5,730
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2</u>	<u>265</u>	<u>18</u>	<u>2,388</u>	<u>43</u>	<u>5,730</u>
Timeshare										
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>7</u>	<u>450</u>
Total										
Owned	29	8,493	24	7,472	38	9,368	44	11,601	92	19,276
Managed/Leased	97	47,427	123	52,199	212	67,040	285	77,538	313	83,224
Franchised	34	11,114	40	13,228	98	21,649	108	23,536	116	24,788
Timeshare	-	-	-	-	-	-	-	-	7	450
Total	<u>160</u>	<u>67,034</u>	<u>187</u>	<u>72,899</u>	<u>348</u>	<u>98,057</u>	<u>437</u>	<u>112,675</u>	<u>528</u>	<u>127,738</u>

VI. ROOM AND UNIT COUNTS - NORTH AMERICA

	1990		1991		1992		1993		1994	
	Year-End		Year-End		Year-End		Year-End		Year-End	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS										
Owned	26	11,096	26	10,579	20	8,905	-	-	-	-
Managed/Leased	121	57,732	126	60,252	123	59,412	142	67,774	141	67,563
Franchised	55	18,326	58	19,337	62	20,509	68	22,775	77	25,401
	<u>202</u>	<u>87,154</u>	<u>210</u>	<u>90,168</u>	<u>205</u>	<u>88,826</u>	<u>210</u>	<u>90,549</u>	<u>218</u>	<u>92,964</u>
Courtyard										
Owned	58	8,428	65	9,373	54	7,896	-	-	-	-
Managed/Leased	120	17,558	126	18,390	139	20,368	194	28,435	195	28,551
Franchised	-	-	5	1,061	10	1,760	20	3,102	32	4,596
	<u>178</u>	<u>25,986</u>	<u>196</u>	<u>28,824</u>	<u>203</u>	<u>30,024</u>	<u>214</u>	<u>31,537</u>	<u>227</u>	<u>33,147</u>
Residence Inn										
Owned	17	1,822	28	3,366	29	3,472	-	-	-	-
Managed/Leased	82	10,160	83	10,940	84	11,075	113	14,479	107	13,547
Franchised	64	7,216	65	7,671	66	7,795	70	8,088	82	9,517
	<u>163</u>	<u>19,198</u>	<u>176</u>	<u>21,977</u>	<u>179</u>	<u>22,342</u>	<u>183</u>	<u>22,567</u>	<u>189</u>	<u>23,064</u>
Fairfield Inn										
Owned	23	2,841	30	3,633	30	3,632	-	-	-	-
Managed/Leased	50	6,683	50	6,681	50	6,677	80	10,306	54	7,121
Franchised	2	252	13	1,185	38	3,036	52	4,088	118	10,354
	<u>75</u>	<u>9,776</u>	<u>93</u>	<u>11,499</u>	<u>118</u>	<u>13,345</u>	<u>132</u>	<u>14,394</u>	<u>172</u>	<u>17,475</u>
Timeshare										
	14	735	18	1,035	21	1,418	25	1,692	28	1,939
Total										
Owned	124	24,187	149	26,951	133	23,905	-	-	-	-
Managed/Leased	373	92,133	385	96,263	396	97,532	529	120,994	497	116,782
Franchised	121	25,794	141	29,254	176	33,100	210	38,053	309	49,868
Timeshare	14	735	18	1,035	21	1,418	25	1,692	28	1,939
Total	<u>632</u>	<u>142,849</u>	<u>693</u>	<u>153,503</u>	<u>726</u>	<u>155,955</u>	<u>764</u>	<u>160,739</u>	<u>834</u>	<u>168,589</u>

VI. ROOM AND UNIT COUNTS - NORTH AMERICA

	1995		1996		1997		1998		1999	
	Year-End		Year-End		Year-End		Year-End		Year-End	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS										
Owned	1	356	1	356	2	800	4	2,452	4	2,442
Leased	-	-	-	-	-	-	2	1,000	2	1,000
Managed/Leased	168	73,088	164	72,390	163	72,125	158	72,682	165	76,340
Franchised	81	26,310	87	28,014	89	28,716	102	32,431	91	27,970
	<u>250</u>	<u>99,754</u>	<u>252</u>	<u>100,760</u>	<u>254</u>	<u>101,641</u>	<u>266</u>	<u>108,565</u>	<u>262</u>	<u>107,752</u>
Renaissance										
Owned	-	-	-	-	-	-	-	-	1	504
Managed/Leased	-	-	-	-	31	14,145	31	13,723	31	13,724
Franchised	-	-	-	-	-	-	3	1,850	7	2,856
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>31</u>	<u>14,145</u>	<u>34</u>	<u>15,573</u>	<u>39</u>	<u>17,084</u>
The Ritz-Carlton										
Owned	-	-	1	148	-	-	-	-	-	-
Managed/Leased	25	8,623	24	8,082	20	7,166	20	7,177	19	6,897
	<u>25</u>	<u>8,623</u>	<u>25</u>	<u>8,230</u>	<u>20</u>	<u>7,166</u>	<u>20</u>	<u>7,177</u>	<u>19</u>	<u>6,897</u>
Courtyard										
Owned	-	-	1	153	-	-	1	157	1	123
Leased	-	-	-	-	-	-	29	4,177	32	4,544
Managed/Leased	196	28,792	198	29,063	210	30,731	194	28,720	208	31,402
Franchised	53	7,356	87	11,297	128	15,984	159	19,579	194	24,550
	<u>249</u>	<u>36,148</u>	<u>286</u>	<u>40,513</u>	<u>338</u>	<u>46,715</u>	<u>383</u>	<u>52,633</u>	<u>435</u>	<u>60,619</u>
Residence Inn										
Owned	-	-	1	120	1	106	3	408	3	372
Leased	-	-	-	-	-	-	13	1,783	17	2,287
Managed/Leased	101	12,853	106	13,864	111	14,613	108	14,336	117	15,745
Franchised	94	10,715	114	12,201	142	15,406	165	17,743	180	19,313
	<u>195</u>	<u>23,568</u>	<u>221</u>	<u>26,185</u>	<u>254</u>	<u>30,125</u>	<u>289</u>	<u>34,270</u>	<u>317</u>	<u>37,717</u>
TownePlace Suites										
Owned	-	-	-	-	2	184	3	285	4	412
Leased	-	-	-	-	-	-	2	190	9	934
Managed/Leased	-	-	-	-	-	-	3	337	13	1,326
Franchised	-	-	-	-	-	-	9	887	35	3,434
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2</u>	<u>184</u>	<u>17</u>	<u>1,699</u>	<u>61</u>	<u>6,106</u>
Fairfield Inn										
Managed/Leased	50	6,668	51	7,133	51	7,133	54	7,472	51	7,138
Franchised	180	15,277	233	20,118	293	25,721	339	29,896	363	31,835
	<u>230</u>	<u>21,945</u>	<u>284</u>	<u>27,251</u>	<u>344</u>	<u>32,854</u>	<u>393</u>	<u>37,368</u>	<u>414</u>	<u>38,973</u>
SpringHill Suites										
Managed/Leased	-	-	-	-	-	-	-	-	6	654
Franchised	-	-	-	-	-	-	-	-	28	2,791
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>34</u>	<u>3,445</u>
Marriott Vacation Club										
	29	2,526	31	2,880	32	3,351	33	3,516	38	4,038
Horizons by Marriott Vacation Clu										
	-	-	-	-	-	-	-	-	1	101
Total										
Owned	1	356	4	777	5	1,090	11	3,302	13	3,853
Leased	-	-	-	-	-	-	46	7,150	60	8,765
Managed/Leased	540	130,024	543	130,532	586	145,913	568	144,447	610	153,226
Franchised	408	59,658	521	71,630	652	85,827	777	102,386	898	112,749
Timeshare	29	2,526	31	2,880	32	3,351	33	3,516	39	4,139
Total	<u>978</u>	<u>192,564</u>	<u>1,099</u>	<u>205,819</u>	<u>1,275</u>	<u>236,181</u>	<u>1,435</u>	<u>260,801</u>	<u>1,620</u>	<u>282,732</u>

VI. ROOM AND UNIT COUNTS - NORTH AMERICA

	2000		2001		2002		2003		2004	
	Year-End		Year-End		Year-End		Year-End		Year-End	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS										
Owned	3	2,026	-	-	-	-	1	408	-	-
Leased	3	1,383	3	1,383	3	1,382	2	781	1	383
Managed	165	77,914	167	80,335	172	82,346	173	84,135	173	85,473
Franchised	99	30,367	109	33,768	118	36,580	131	40,995	144	43,975
	<u>270</u>	<u>111,690</u>	<u>279</u>	<u>115,486</u>	<u>293</u>	<u>120,308</u>	<u>307</u>	<u>126,319</u>	<u>318</u>	<u>129,831</u>
Renaissance										
Managed	32	13,860	37	15,631	38	15,793	38	16,263	41	17,177
Franchised	15	5,615	21	7,298	25	8,168	26	8,036	26	8,297
	<u>47</u>	<u>19,475</u>	<u>58</u>	<u>22,929</u>	<u>63</u>	<u>23,961</u>	<u>64</u>	<u>24,299</u>	<u>67</u>	<u>25,474</u>
The Ritz-Carlton										
Owned	1	548	-	-	-	-	-	-	-	-
Managed	20	7,063	26	8,796	32	10,270	35	11,669	35	11,629
	<u>21</u>	<u>7,611</u>	<u>26</u>	<u>8,796</u>	<u>32</u>	<u>10,270</u>	<u>35</u>	<u>11,669</u>	<u>35</u>	<u>11,629</u>
Courtyard										
Owned	3	663	2	640	1	203	1	203	1	203
Leased	28	4,177	23	3,902	23	3,905	23	3,905	20	3,314
Managed	225	34,086	236	35,488	241	36,731	245	37,339	249	37,940
Franchised	223	27,824	247	31,005	274	35,066	294	37,389	325	41,828
	<u>479</u>	<u>66,750</u>	<u>508</u>	<u>71,035</u>	<u>539</u>	<u>75,905</u>	<u>563</u>	<u>78,836</u>	<u>595</u>	<u>83,285</u>
Residence Inn										
Owned	-	-	-	-	2	353	1	198	1	198
Leased	16	2,069	13	1,709	10	1,267	5	667	-	-
Managed	123	15,983	119	15,815	124	16,918	124	16,632	131	17,593
Franchised	206	22,063	250	27,168	280	30,464	306	34,022	317	35,381
	<u>345</u>	<u>40,115</u>	<u>382</u>	<u>44,692</u>	<u>416</u>	<u>49,002</u>	<u>436</u>	<u>51,519</u>	<u>449</u>	<u>53,172</u>
TownePlace Suites										
Owned	1	137	3	338	2	194	-	-	-	-
Leased	10	1,061	7	732	4	415	4	415	-	-
Managed	20	2,092	24	2,598	28	3,056	28	3,057	34	3,661
Franchised	53	5,242	65	6,593	70	7,039	79	7,909	81	8,049
	<u>84</u>	<u>8,532</u>	<u>99</u>	<u>10,261</u>	<u>104</u>	<u>10,704</u>	<u>111</u>	<u>11,381</u>	<u>115</u>	<u>11,710</u>
Fairfield Inn										
Leased	1	388	1	388	1	378	1	388	-	-
Managed	51	7,138	1	467	1	512	1	467	2	855
Franchised	387	33,886	478	45,040	501	47,324	521	49,248	517	47,403
	<u>439</u>	<u>41,412</u>	<u>480</u>	<u>45,895</u>	<u>503</u>	<u>48,214</u>	<u>523</u>	<u>50,103</u>	<u>519</u>	<u>48,258</u>
SpringHill Suites										
Owned	3	370	2	365	-	-	1	159	1	159
Leased	2	562	2	562	2	562	2	562	-	-
Managed	7	804	14	1,941	18	2,625	19	2,731	22	3,438
Franchised	49	4,785	66	6,724	77	7,898	87	9,106	101	10,829
	<u>61</u>	<u>6,521</u>	<u>84</u>	<u>9,592</u>	<u>97</u>	<u>11,085</u>	<u>109</u>	<u>12,558</u>	<u>124</u>	<u>14,426</u>
Marriott Vacation Club										
	39	4,779	44	5,622	37	5,909	34	6,394	36	7,354
Horizons by Marriott Vacation Club										
	2	146	2	146	2	146	2	256	2	328
The Ritz-Carlton Club										
	1	47	2	63	3	143	3	153	3	180
Grand Residences by Marriott										
	-	-	-	-	1	199	1	199	1	199
Total										
Owned	11	3,744	7	1,343	5	750	4	968	3	560
Leased	60	9,640	49	8,676	43	7,909	37	6,718	21	3,697
Managed	643	158,940	624	161,071	654	168,251	663	172,293	687	177,766
Franchised	1,032	129,782	1,236	157,596	1,345	172,539	1,444	186,705	1,511	195,762
Timeshare	42	4,972	48	5,831	43	6,397	40	7,002	42	8,061
Total	<u>1,788</u>	<u>307,078</u>	<u>1,964</u>	<u>334,517</u>	<u>2,090</u>	<u>355,846</u>	<u>2,188</u>	<u>373,686</u>	<u>2,264</u>	<u>385,846</u>

VI. ROOM AND UNIT COUNTS - NORTH AMERICA

	2005							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS								
Leased	2	1,414	2	1,414	2	1,414	2	1,414
Managed	170	83,588	170	83,310	169	82,912	170	83,571
Franchised	149	45,472	154	46,942	157	47,697	160	48,549
	<u>321</u>	<u>130,474</u>	<u>326</u>	<u>131,666</u>	<u>328</u>	<u>132,023</u>	<u>332</u>	<u>133,534</u>
Renaissance								
Owned	-	-	-	-	4	1,868	4	1,868
Leased	-	-	-	-	4	1,228	3	974
Managed	41	17,180	41	17,177	32	13,755	30	13,057
Franchised	27	8,658	27	8,578	28	8,835	30	9,532
	<u>68</u>	<u>25,838</u>	<u>68</u>	<u>25,755</u>	<u>68</u>	<u>25,686</u>	<u>67</u>	<u>25,431</u>
The Ritz-Carlton								
Managed	35	11,616	35	11,616	35	11,616	35	11,616
	<u>35</u>	<u>11,616</u>	<u>35</u>	<u>11,616</u>	<u>35</u>	<u>11,616</u>	<u>35</u>	<u>11,616</u>
Courtyard								
Owned	1	203	1	203	1	203	1	203
Leased	20	3,314	20	3,314	20	3,314	20	3,314
Managed	251	38,451	251	38,452	252	38,720	253	38,976
Franchised	328	42,420	332	42,957	341	44,140	349	45,046
	<u>600</u>	<u>84,388</u>	<u>604</u>	<u>84,926</u>	<u>614</u>	<u>86,377</u>	<u>623</u>	<u>87,539</u>
Residence Inn								
Owned	1	198	1	198	1	198	1	198
Managed	131	17,593	132	17,716	132	17,716	134	17,974
Franchised	321	35,872	326	36,437	332	37,142	338	38,032
	<u>453</u>	<u>53,663</u>	<u>459</u>	<u>54,351</u>	<u>465</u>	<u>55,056</u>	<u>473</u>	<u>56,204</u>
TownePlace Suites								
Managed	34	3,661	34	3,661	34	3,660	34	3,660
Franchised	83	8,155	84	8,274	85	8,361	88	8,643
	<u>117</u>	<u>11,816</u>	<u>118</u>	<u>11,935</u>	<u>119</u>	<u>12,021</u>	<u>122</u>	<u>12,303</u>
Fairfield Inn								
Managed	2	855	2	855	2	855	2	855
Franchised	511	46,533	509	46,090	514	46,412	517	46,585
	<u>513</u>	<u>47,388</u>	<u>511</u>	<u>46,945</u>	<u>516</u>	<u>47,267</u>	<u>519</u>	<u>47,440</u>
SpringHill Suites								
Owned	1	159	1	159	1	159	1	159
Managed	22	3,438	22	3,438	23	3,658	23	3,656
Franchised	102	10,923	110	11,836	110	11,826	112	12,063
	<u>125</u>	<u>14,520</u>	<u>133</u>	<u>15,433</u>	<u>134</u>	<u>15,643</u>	<u>136</u>	<u>15,878</u>
Marriott Vacation Club								
	36	7,354	36	7,524	36	7,564	36	7,693
Horizons by Marriott Vacation Club								
	2	328	2	328	2	328	2	328
The Ritz-Carlton Club								
	3	180	3	180	3	187	3	187
Grand Residences by Marriott								
	1	199	1	199	1	199	1	264
Total								
Owned	3	560	3	560	7	2,428	7	2,428
Leased	22	4,728	22	4,728	26	5,956	25	5,702
Managed	686	176,382	687	176,225	679	172,892	681	173,365
Franchised	1,521	198,033	1,542	201,114	1,567	204,413	1,594	208,450
Timeshare	42	8,061	42	8,231	42	8,278	42	8,472
Total	<u>2,274</u>	<u>387,764</u>	<u>2,296</u>	<u>390,858</u>	<u>2,321</u>	<u>393,967</u>	<u>2,349</u>	<u>398,417</u>

VI. ROOM AND UNIT COUNTS - NORTH AMERICA

	2006							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS								
Owned	-	-	-	-	-	-	1	193
Leased	2	1,414	2	1,414	2	1,414	2	1,414
Managed	167	82,350	168	82,334	167	82,229	166	82,225
Franchised	168	50,944	170	51,715	171	51,947	171	52,265
	<u>337</u>	<u>134,708</u>	<u>340</u>	<u>135,463</u>	<u>340</u>	<u>135,590</u>	<u>340</u>	<u>136,097</u>
Renaissance								
Owned	3	1,195	2	802	-	-	-	-
Leased	3	978	3	978	3	978	3	978
Managed	32	14,079	32	14,076	33	14,885	32	14,903
Franchised	30	9,527	31	9,923	30	9,221	30	9,225
	<u>68</u>	<u>25,779</u>	<u>68</u>	<u>25,779</u>	<u>66</u>	<u>25,084</u>	<u>65</u>	<u>25,106</u>
The Ritz-Carlton								
Managed	35	11,616	35	11,616	35	11,616	35	11,616
Courtyard								
Owned	1	203	1	203	1	203	1	203
Leased	20	3,314	20	3,314	20	3,314	20	3,314
Managed	253	38,976	254	39,186	254	39,348	250	38,747
Franchised	353	45,687	359	46,375	366	47,301	379	48,962
	<u>627</u>	<u>88,180</u>	<u>634</u>	<u>89,078</u>	<u>641</u>	<u>90,166</u>	<u>650</u>	<u>91,226</u>
Residence Inn								
Owned	1	198	1	198	1	198	1	198
Managed	134	18,008	134	18,068	134	18,068	135	18,203
Franchised	344	38,956	348	39,544	358	40,654	358	40,572
	<u>479</u>	<u>57,162</u>	<u>483</u>	<u>57,810</u>	<u>493</u>	<u>58,920</u>	<u>494</u>	<u>58,973</u>
TownePlace Suites								
Managed	34	3,661	34	3,661	34	3,661	34	3,661
Franchised	88	8,643	89	8,728	88	8,634	89	8,707
	<u>122</u>	<u>12,304</u>	<u>123</u>	<u>12,389</u>	<u>122</u>	<u>12,295</u>	<u>123</u>	<u>12,368</u>
Fairfield Inn								
Managed	2	855	2	855	2	855	2	855
Franchised	517	46,507	514	45,891	513	45,605	511	45,175
	<u>519</u>	<u>47,362</u>	<u>516</u>	<u>46,746</u>	<u>515</u>	<u>46,460</u>	<u>513</u>	<u>46,030</u>
SpringHill Suites								
Owned	1	159	1	159	1	159	1	159
Managed	22	3,422	22	3,422	22	3,422	22	3,422
Franchised	118	12,939	121	13,248	125	13,665	129	14,103
	<u>141</u>	<u>16,520</u>	<u>144</u>	<u>16,829</u>	<u>148</u>	<u>17,246</u>	<u>152</u>	<u>17,684</u>
Marriott Vacation Club								
	36	7,802	36	8,101	36	8,370	36	8,673
Horizons by Marriott Vacation Clul								
	2	328	2	328	2	328	2	372
The Ritz-Carlton Club								
	3	187	5	372	5	288	5	434
Grand Residences by Marriott								
	1	264	2	264	2	264	2	264
Total								
Owned	6	1,755	5	1,362	3	560	4	753
Leased	25	5,706	25	5,706	25	5,706	25	5,706
Managed	679	172,967	681	173,218	681	174,084	676	173,632
Franchised	1,618	213,203	1,632	215,424	1,651	217,027	1,667	219,009
Timeshare	42	8,581	45	9,065	45	9,250	45	9,743
Total	<u>2,370</u>	<u>402,212</u>	<u>2,388</u>	<u>404,775</u>	<u>2,405</u>	<u>406,627</u>	<u>2,417</u>	<u>408,843</u>

VI. ROOM AND UNIT COUNTS - NORTH AMERICA

	2007							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS								
Owned	2	965	1	193	1	278	1	278
Leased	2	1,414	2	1,414	2	1,414	2	1,414
Managed	165	81,466	166	81,962	165	81,685	167	82,457
Franchised	172	52,445	172	52,231	172	52,234	172	52,199
	<u>341</u>	<u>136,290</u>	<u>341</u>	<u>135,800</u>	<u>340</u>	<u>135,611</u>	<u>342</u>	<u>136,348</u>
Renaissance								
Leased	3	978	3	978	3	978	3	978
Managed	32	14,903	33	15,165	32	14,820	33	15,220
Franchised	30	8,491	33	9,226	33	9,225	35	9,919
	<u>65</u>	<u>24,372</u>	<u>69</u>	<u>25,369</u>	<u>68</u>	<u>25,023</u>	<u>71</u>	<u>26,117</u>
The Ritz-Carlton								
Managed	34	11,343	34	11,343	35	11,530	36	11,627
Residences	14	1,331	14	1,332	15	1,402	16	1,614
	<u>48</u>	<u>12,674</u>	<u>48</u>	<u>12,675</u>	<u>50</u>	<u>12,932</u>	<u>52</u>	<u>13,241</u>
Courtyard								
Owned	1	203	1	203	1	149	1	149
Leased	20	3,314	20	3,314	19	3,165	19	3,165
Managed	250	38,747	250	38,747	252	39,115	252	39,115
Franchised	386	49,955	397	51,064	407	52,401	421	54,330
	<u>657</u>	<u>92,219</u>	<u>668</u>	<u>93,328</u>	<u>679</u>	<u>94,830</u>	<u>693</u>	<u>96,759</u>
Residence Inn								
Owned	1	198	2	390	1	192	1	192
Managed	135	18,204	134	18,012	135	18,210	137	18,501
Franchised	368	41,654	371	41,891	380	43,019	390	44,112
	<u>504</u>	<u>60,056</u>	<u>507</u>	<u>60,293</u>	<u>516</u>	<u>61,421</u>	<u>528</u>	<u>62,805</u>
TownePlace Suites								
Managed	34	3,661	34	3,661	34	3,661	34	3,661
Franchised	89	8,705	94	9,196	100	9,806	107	10,461
	<u>123</u>	<u>12,366</u>	<u>128</u>	<u>12,857</u>	<u>134</u>	<u>13,467</u>	<u>141</u>	<u>14,122</u>
Fairfield Inn								
Managed	2	855	2	855	2	855	2	855
Franchised	506	44,371	511	44,737	519	45,376	527	46,075
	<u>508</u>	<u>45,226</u>	<u>513</u>	<u>45,592</u>	<u>521</u>	<u>46,231</u>	<u>529</u>	<u>46,930</u>
SpringHill Suites								
Owned	1	159	1	159	-	-	-	-
Managed	23	3,541	23	3,541	24	3,700	24	3,700
Franchised	132	14,460	138	15,198	142	15,672	152	16,745
	<u>156</u>	<u>18,160</u>	<u>162</u>	<u>18,898</u>	<u>166</u>	<u>19,372</u>	<u>176</u>	<u>20,445</u>
Marriott Vacation Club								
	36	8,673	37	8,795	37	8,866	37	8,987
Horizons by Marriott Vacation Club								
	2	372	2	372	2	444	2	444
The Ritz-Carlton Club¹								
	6	359	6	362	7	419	7	421
Grand Residences by Marriott¹								
	1	199	1	199	2	264	2	264

VI. ROOM AND UNIT COUNTS - NORTH AMERICA

	2007							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Total								
Owned	5	1,525	5	945	3	619	3	619
Leased	25	5,706	25	5,706	24	5,557	24	5,557
Managed	675	172,720	676	173,286	679	173,576	685	175,136
Franchised	1,683	220,081	1,716	223,543	1,753	227,733	1,804	233,841
Ritz-Carlton Residences	14	1,331	14	1,332	15	1,402	16	1,614
Timeshare	45	9,603	46	9,728	48	9,993	48	10,116
Total	2,447	410,966	2,482	414,540	2,522	418,880	2,580	426,883

¹ MSCI Residential properties are included in the respective brands.

VI. ROOM AND UNIT COUNTS - NORTH AMERICA

2008

	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS								
Owned	1	278	1	278	1	278	1	278
Leased	2	1,414	3	1,770	3	1,770	3	1,770
Managed	167	82,590	166	82,248	165	82,053	164	81,895
Franchised	173	52,593	174	52,834	176	53,397	180	54,670
	<u>343</u>	<u>136,875</u>	<u>344</u>	<u>137,130</u>	<u>345</u>	<u>137,498</u>	<u>348</u>	<u>138,613</u>
Renaissance								
Leased	4	1,449	4	1,449	4	1,449	4	1,449
Managed	34	15,414	34	15,416	34	15,419	34	15,415
Franchised	37	10,593	38	10,856	37	10,678	38	10,910
	<u>75</u>	<u>27,456</u>	<u>76</u>	<u>27,721</u>	<u>75</u>	<u>27,546</u>	<u>76</u>	<u>27,774</u>
The Ritz-Carlton								
Managed	36	11,437	36	11,437	37	11,603	37	11,629
Residences	17	1,639	19	1,938	19	1,938	22	2,176
	<u>53</u>	<u>13,076</u>	<u>55</u>	<u>13,375</u>	<u>56</u>	<u>13,541</u>	<u>59</u>	<u>13,805</u>
Courtyard								
Owned	1	149	1	149	1	149	1	149
Leased	19	3,165	19	3,165	19	3,165	19	3,165
Managed	254	39,377	255	39,531	256	39,641	256	39,641
Franchised	423	54,450	433	56,056	439	56,721	452	58,788
	<u>697</u>	<u>97,141</u>	<u>708</u>	<u>98,901</u>	<u>715</u>	<u>99,676</u>	<u>728</u>	<u>101,743</u>
Residence Inn								
Owned	1	192	1	192	1	192	1	192
Managed	133	18,138	132	18,058	131	17,962	133	18,374
Franchised	395	44,689	401	45,593	409	46,398	421	47,686
	<u>529</u>	<u>63,019</u>	<u>534</u>	<u>63,843</u>	<u>541</u>	<u>64,552</u>	<u>555</u>	<u>66,252</u>
TownePlace Suites								
Managed	34	3,661	34	3,661	34	3,661	34	3,661
Franchised	111	10,861	118	11,534	120	11,742	129	12,667
	<u>145</u>	<u>14,522</u>	<u>152</u>	<u>15,195</u>	<u>154</u>	<u>15,403</u>	<u>163</u>	<u>16,328</u>
Fairfield Inn								
Managed	2	855	2	855	2	855	2	855
Franchised	525	45,746	534	46,717	545	47,687	558	48,823
	<u>527</u>	<u>46,601</u>	<u>536</u>	<u>47,572</u>	<u>547</u>	<u>48,542</u>	<u>560</u>	<u>49,678</u>
SpringHill Suites								
Managed	24	3,700	25	3,817	26	3,940	26	3,940
Franchised	162	17,757	170	18,901	172	19,117	181	20,087
	<u>186</u>	<u>21,457</u>	<u>195</u>	<u>22,718</u>	<u>198</u>	<u>23,057</u>	<u>207</u>	<u>24,027</u>
Marriott Vacation Club								
	38	9,039	38	9,110	39	9,257	39	9,282
Horizons by Marriott Vacation Club								
	2	444	2	444	2	444	2	444
The Ritz-Carlton Club¹								
	7	421	7	421	8	449	9	477
Grand Residences by Marriott¹								
	2	264	2	264	2	264	2	264

VI. ROOM AND UNIT COUNTS - NORTH AMERICA

	2008							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Total								
Owned	3	619	3	619	3	619	3	619
Leased	25	6,028	26	6,384	26	6,384	26	6,384
Managed	684	175,172	684	175,023	685	175,134	686	175,410
Franchised	1,826	236,689	1,868	242,491	1,898	245,740	1,959	253,631
Ritz-Carlton Residences	17	1,639	19	1,938	19	1,938	22	2,176
Timeshare	49	10,168	49	10,239	51	10,414	52	10,467
Total	<u>2,604</u>	<u>430,315</u>	<u>2,649</u>	<u>436,694</u>	<u>2,682</u>	<u>440,229</u>	<u>2,748</u>	<u>448,687</u>

¹ MSCI Residential properties are included in the respective brands.

VI. ROOM AND UNIT COUNTS - NORTH AMERICA

	2009							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels & Resorts								
Owned	1	278	1	278	1	278	1	278
Leased	3	1,769	3	1,769	3	1,769	3	1,769
Managed	164	82,003	163	81,709	160	80,790	160	80,790
Franchised	181	54,881	182	55,189	186	56,443	189	57,323
	349	138,931	349	138,945	350	139,280	353	140,160
Renaissance								
Leased	4	1,449	4	1,449	4	1,449	4	1,449
Managed	34	15,688	34	15,688	33	15,514	33	15,514
Franchised	38	10,910	39	11,060	41	11,545	42	11,955
	76	28,047	77	28,197	78	28,508	79	28,918
The Ritz-Carlton								
Managed	37	11,652	37	11,549	37	11,549	40	12,115
Residences	23	2,446	23	2,446	24	2,545	25	2,613
	60	14,098	60	13,995	61	14,094	65	14,728
Courtyard								
Owned	1	149	1	149	1	149	1	149
Leased	19	3,165	19	3,165	19	3,165	19	3,165
Managed	257	39,756	258	39,984	260	40,578	260	40,581
Franchised	461	59,972	469	61,359	481	62,943	488	63,745
	738	103,042	747	104,657	761	106,835	768	107,640
Residence Inn								
Owned	1	192	1	192	1	192	1	192
Managed	134	18,582	136	18,888	138	19,211	138	19,406
Franchised	423	47,956	430	48,734	444	50,462	452	51,397
	558	66,730	567	67,814	583	69,865	591	70,995
TownePlace Suites								
Managed	34	3,661	34	3,659	34	3,659	34	3,659
Franchised	132	12,982	139	13,700	145	14,258	150	14,792
	166	16,643	173	17,359	179	17,917	184	18,451
Fairfield Inn								
Managed	2	855	2	855	3	1,055	3	1,055
Franchised	572	50,197	587	51,595	606	53,482	617	54,567
	574	51,052	589	52,450	609	54,537	620	55,622
SpringHill Suites								
Managed	26	3,940	26	3,940	27	4,140	31	4,916
Franchised	191	21,188	200	22,104	214	23,678	224	24,930
	217	25,128	226	26,044	241	27,818	255	29,846
Marriott Vacation Club¹								
	41	9,732	41	9,732	41	9,728	41	9,728
The Ritz-Carlton Club¹								
	9	477	9	477	10	561	10	561
Grand Residences by Marriott²								
	3	290	3	290	3	290	3	290

VI. ROOM AND UNIT COUNTS - NORTH AMERICA

	2009							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Total								
Owned	3	619	3	619	3	619	3	619
Leased	26	6,383	26	6,383	26	6,383	26	6,383
Managed	688	176,137	690	176,272	692	176,496	699	178,036
Franchised	1,998	258,086	2,046	263,741	2,117	272,811	2,162	278,709
Ritz-Carlton Residences	23	2,446	23	2,446	24	2,545	25	2,613
Timeshare	53	10,499	53	10,499	54	10,579	54	10,579
Total	<u>2,791</u>	<u>454,170</u>	<u>2,841</u>	<u>459,960</u>	<u>2,916</u>	<u>469,433</u>	<u>2,969</u>	<u>476,939</u>

¹ Beginning in Q1 2009, Horizons by Marriott Vacation Club is included with Marriott Vacation Club.

² MVCI Residential properties are included in the respective brands.

VI. ROOM AND UNIT COUNTS - NORTH AMERICA

	2010							
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		4th Quarter YTD	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels & Resorts								
Owned	1	278	1	278	1	278	1	278
Leased	3	1,769	3	1,769	3	1,769	3	1,769
Managed	161	82,325	161	82,323	161	82,436	163	83,451
Franchised	191	57,910	189	57,449	190	57,794	190	57,851
	<u>356</u>	<u>142,282</u>	<u>354</u>	<u>141,819</u>	<u>355</u>	<u>142,277</u>	<u>357</u>	<u>143,349</u>
Renaissance Hotels								
Leased	4	1,449	3	978	3	978	2	476
Managed	33	15,514	34	15,985	34	15,985	34	15,985
Franchised	42	11,951	43	12,106	42	11,827	42	11,827
	<u>79</u>	<u>28,914</u>	<u>80</u>	<u>29,069</u>	<u>79</u>	<u>28,790</u>	<u>78</u>	<u>28,288</u>
Autograph Collection								
Franchised	2	242	10	1,529	11	1,646	13	3,828
	<u>2</u>	<u>242</u>	<u>10</u>	<u>1,529</u>	<u>11</u>	<u>1,646</u>	<u>13</u>	<u>3,828</u>
The Ritz-Carlton								
Managed	40	12,120	39	11,587	39	11,587	39	11,587
Residences	25	2,557	24	2,532	25	2,603	27	2,973
	<u>65</u>	<u>14,677</u>	<u>63</u>	<u>14,119</u>	<u>64</u>	<u>14,190</u>	<u>66</u>	<u>14,560</u>
Edition								
Managed	-	-	-	-	-	-	1	353
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1</u>	<u>353</u>
Courtyard								
Owned	1	149	1	149	1	149	1	149
Leased	19	3,165	19	3,165	19	3,165	19	3,165
Managed	260	40,568	261	40,829	261	40,829	261	40,746
Franchised	495	64,976	499	65,506	504	66,182	514	67,574
	<u>775</u>	<u>108,858</u>	<u>780</u>	<u>109,649</u>	<u>785</u>	<u>110,325</u>	<u>795</u>	<u>111,634</u>
Residence Inn								
Owned	1	192	1	192	1	192	1	192
Managed	132	18,805	132	18,805	132	18,805	132	18,805
Franchised	455	51,726	456	52,001	459	52,283	462	52,574
	<u>588</u>	<u>70,723</u>	<u>589</u>	<u>70,998</u>	<u>592</u>	<u>71,280</u>	<u>595</u>	<u>71,571</u>
TownePlace Suites								
Managed	34	3,658	34	3,658	34	3,658	34	3,658
Franchised	153	15,101	156	15,405	158	15,662	158	15,662
	<u>187</u>	<u>18,759</u>	<u>190</u>	<u>19,063</u>	<u>192</u>	<u>19,320</u>	<u>192</u>	<u>19,320</u>
Fairfield Inn & Suites								
Managed	3	1,055	3	1,055	3	1,055	3	1,055
Franchised	629	55,893	638	56,725	644	57,343	645	57,455
	<u>632</u>	<u>56,948</u>	<u>641</u>	<u>57,780</u>	<u>647</u>	<u>58,398</u>	<u>648</u>	<u>58,510</u>
SpringHill Suites								
Managed	31	4,916	32	5,035	33	5,156	33	5,156
Franchised	229	25,568	235	26,260	238	26,616	240	26,805
	<u>260</u>	<u>30,484</u>	<u>267</u>	<u>31,295</u>	<u>271</u>	<u>31,772</u>	<u>273</u>	<u>31,961</u>
Marriott Vacation Club¹								
	<u>42</u>	<u>9,748</u>	<u>42</u>	<u>9,748</u>	<u>42</u>	<u>9,748</u>	<u>42</u>	<u>9,800</u>
The Ritz-Carlton Club¹								
	<u>10</u>	<u>564</u>	<u>10</u>	<u>564</u>	<u>10</u>	<u>536</u>	<u>11</u>	<u>581</u>
Grand Residences by Marriott²								
	<u>3</u>	<u>267</u>	<u>3</u>	<u>267</u>	<u>3</u>	<u>267</u>	<u>3</u>	<u>267</u>

VI. ROOM AND UNIT COUNTS - NORTH AMERICA

	2010							
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		4th Quarter YTD	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Total								
Owned	3	619	3	619	3	619	3	619
Leased	26	6,383	25	5,912	25	5,912	24	5,410
Managed	694	178,961	696	179,277	697	179,511	700	180,796
Franchised	2,196	283,367	2,226	286,981	2,246	289,353	2,264	293,576
Ritz-Carlton Residences	25	2,557	24	2,532	25	2,603	27	2,973
Timeshare	55	10,579	55	10,579	55	10,551	56	10,648
Total	<u>2,999</u>	<u>482,466</u>	<u>3,029</u>	<u>485,900</u>	<u>3,051</u>	<u>488,549</u>	<u>3,074</u>	<u>494,022</u>

¹ Beginning in Q1 2009, Horizons by Marriott Vacation Club is included with Marriott Vacation Club.

² MVCI Residential properties are included in the respective brands.

VI. ROOM AND UNIT COUNTS - NORTH AMERICA

2011

	1st Quarter		Second Quarter		Third Quarter		Fourth Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels & Resorts								
Owned	1	278	1	278	1	278	1	278
Leased	3	1,769	3	1,769	3	1,769	2	1,386
Managed	162	83,204	163	83,534	161	82,876	159	82,228
Franchised	190	58,625	189	58,295	190	58,656	191	58,989
	<u>356</u>	<u>143,876</u>	<u>356</u>	<u>143,876</u>	<u>355</u>	<u>143,579</u>	<u>353</u>	<u>142,881</u>
Renaissance Hotels								
Leased	2	476	1	310	1	310	1	310
Managed	36	16,589	36	16,589	36	16,589	37	17,116
Franchised	42	11,827	42	11,827	41	11,547	42	11,803
	<u>80</u>	<u>28,892</u>	<u>79</u>	<u>28,726</u>	<u>78</u>	<u>28,446</u>	<u>80</u>	<u>29,229</u>
Autograph Collection								
Franchised	14	3,954	16	4,118	16	4,860	17	5,207
	<u>14</u>	<u>3,954</u>	<u>16</u>	<u>4,118</u>	<u>16</u>	<u>4,860</u>	<u>17</u>	<u>5,207</u>
The Ritz-Carlton								
Managed	39	11,587	39	11,587	39	11,587	39	11,587
Residences	28	3,197	28	3,197	29	3,509	29	3,509
	<u>67</u>	<u>14,784</u>	<u>67</u>	<u>14,784</u>	<u>68</u>	<u>15,096</u>	<u>68</u>	<u>15,096</u>
Edition								
Managed	1	353	1	353	-	-	-	-
	<u>1</u>	<u>353</u>	<u>1</u>	<u>353</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Courtyard								
Owned	1	149	1	149	1	149	1	149
Leased	19	3,165	19	3,165	19	3,165	19	3,165
Managed	262	40,896	262	40,896	262	40,896	262	40,936
Franchised	516	67,831	519	68,229	520	68,368	523	69,163
	<u>798</u>	<u>112,041</u>	<u>801</u>	<u>112,439</u>	<u>802</u>	<u>112,578</u>	<u>805</u>	<u>113,413</u>
Residence Inn								
Owned	1	192	1	192	1	192	1	192
Managed	133	19,130	134	19,285	134	19,285	133	19,172
Franchised	463	52,708	462	52,590	462	52,590	463	52,712
	<u>597</u>	<u>72,030</u>	<u>597</u>	<u>72,067</u>	<u>597</u>	<u>72,067</u>	<u>597</u>	<u>72,076</u>
TownePlace Suites								
Managed	34	3,658	34	3,658	34	3,658	29	3,086
Franchised	159	15,751	161	15,939	163	16,112	171	16,962
	<u>193</u>	<u>19,409</u>	<u>195</u>	<u>19,597</u>	<u>197</u>	<u>19,770</u>	<u>200</u>	<u>20,048</u>
Fairfield Inn & Suites								
Managed	3	1,055	3	1,055	3	1,055	3	1,055
Franchised	645	57,487	649	57,945	660	58,955	664	59,337
	<u>648</u>	<u>58,542</u>	<u>652</u>	<u>59,000</u>	<u>663</u>	<u>60,010</u>	<u>667</u>	<u>60,392</u>
SpringHill Suites								
Managed	33	5,156	34	5,311	34	5,311	34	5,311
Franchised	240	26,805	245	27,453	249	27,923	251	28,155
	<u>273</u>	<u>31,961</u>	<u>279</u>	<u>32,764</u>	<u>283</u>	<u>33,234</u>	<u>285</u>	<u>33,466</u>
Timeshare¹								
	<u>56</u>	<u>10,730</u>	<u>56</u>	<u>10,730</u>	<u>56</u>	<u>10,730</u>	<u>50</u>	<u>10,496</u>

VI. ROOM AND UNIT COUNTS - NORTH AMERICA

	2011							
	1st Quarter		Second Quarter		Third Quarter		Fourth Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Total								
Owned	3	619	3	619	3	619	3	619
Leased	24	5,410	23	5,244	23	5,244	22	4,861
Managed	703	181,628	706	182,268	703	181,257	696	180,491
Franchised	2,269	294,988	2,283	296,396	2,301	299,011	2,322	302,328
Ritz-Carlton Residences	28	3,197	28	3,197	29	3,509	29	3,509
Timeshare	56	10,730	56	10,730	56	10,730	50	10,496
Total	3,083	496,572	3,099	498,454	3,115	500,370	3,122	502,304

¹ The methodology used to report the number of timeshare properties and rooms changed in Q4 2011 as a result of our timeshare spin-off.

VI. ROOM AND UNIT COUNTS - NORTH AMERICA

	2012							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels & Resorts								
Owned	1	278	1	278	1	278	1	278
Leased	2	1,386	2	1,386	2	1,386	2	1,386
Managed	159	82,017	158	81,324	156	80,472	157	80,981
Franchised	189	58,397	190	58,821	191	59,042	192	59,032
	<u>351</u>	<u>142,078</u>	<u>351</u>	<u>141,809</u>	<u>350</u>	<u>141,178</u>	<u>352</u>	<u>141,677</u>
Renaissance Hotels								
Leased	1	310	1	310	1	310	1	310
Managed	36	16,769	36	16,769	35	16,137	35	16,137
Franchised	43	12,150	43	12,150	43	12,150	43	12,150
	<u>80</u>	<u>29,229</u>	<u>80</u>	<u>29,229</u>	<u>79</u>	<u>28,597</u>	<u>79</u>	<u>28,597</u>
Autograph Collection								
Franchised	20	5,815	21	6,223	22	6,298	24	6,609
	<u>20</u>	<u>5,815</u>	<u>21</u>	<u>6,223</u>	<u>22</u>	<u>6,298</u>	<u>24</u>	<u>6,609</u>
Gaylord Hotels & Resorts								
Managed	-	-	-	-	-	-	5	8,098
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5</u>	<u>8,098</u>
The Ritz-Carlton								
Managed	39	11,587	39	11,587	39	11,587	38	11,357
Residences	29	3,509	30	3,598	30	3,598	30	3,598
	<u>68</u>	<u>15,096</u>	<u>69</u>	<u>15,185</u>	<u>69</u>	<u>15,185</u>	<u>68</u>	<u>14,955</u>
Courtyard								
Owned	1	149	1	149	1	149	1	149
Leased	19	3,165	18	2,667	18	2,667	18	2,667
Managed	262	40,936	261	41,090	263	41,334	264	41,589
Franchised	525	69,442	528	69,837	530	70,023	534	70,543
	<u>807</u>	<u>113,692</u>	<u>808</u>	<u>113,743</u>	<u>812</u>	<u>114,173</u>	<u>817</u>	<u>114,948</u>
Residence Inn								
Owned	1	192	1	192	1	192	1	192
Managed	133	19,174	131	18,968	129	18,760	127	18,512
Franchised	463	52,712	467	53,134	471	53,562	474	53,938
	<u>597</u>	<u>72,078</u>	<u>599</u>	<u>72,294</u>	<u>601</u>	<u>72,514</u>	<u>602</u>	<u>72,642</u>
TownePlace Suites								
Managed	29	3,086	22	2,440	22	2,440	22	2,440
Franchised	173	17,162	180	17,788	183	18,059	186	18,363
	<u>202</u>	<u>20,248</u>	<u>202</u>	<u>20,228</u>	<u>205</u>	<u>20,499</u>	<u>208</u>	<u>20,803</u>
Fairfield Inn & Suites								
Managed	3	1,055	3	1,055	3	1,055	3	1,055
Franchised	667	59,625	670	59,926	674	60,271	675	60,422
	<u>670</u>	<u>60,680</u>	<u>673</u>	<u>60,981</u>	<u>677</u>	<u>61,326</u>	<u>678</u>	<u>61,477</u>
SpringHill Suites								
Managed	34	5,311	32	5,129	30	4,844	29	4,545
Franchised	254	28,510	259	29,015	266	29,827	268	30,299
	<u>288</u>	<u>33,821</u>	<u>291</u>	<u>34,144</u>	<u>296</u>	<u>34,671</u>	<u>297</u>	<u>34,844</u>
Timeshare¹								
	<u>50</u>	<u>10,628</u>	<u>50</u>	<u>10,628</u>	<u>50</u>	<u>10,628</u>	<u>50</u>	<u>10,706</u>

VI. ROOM AND UNIT COUNTS - NORTH AMERICA

	2012							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Total								
Owned	3	619	3	619	3	619	3	619
Leased	22	4,861	21	4,363	21	4,363	21	4,363
Managed	695	179,935	682	178,362	677	176,629	680	184,714
Franchised	2,334	303,813	2,358	306,894	2,380	309,232	2,396	311,356
Ritz-Carlton Residences	29	3,509	30	3,598	30	3,598	30	3,598
Timeshare	50	10,628	50	10,628	50	10,628	50	10,706
Total	3,133	503,365	3,144	504,464	3,161	505,069	3,180	515,356

¹ Reported 2012 Timeshare properties and rooms/suites are not comparable to some 2011 data due to a change in reporting methodology that occurred in Q4 2011 as a result of our Timeshare spin-off.

VII. ROOM AND UNIT COUNTS - INTERNATIONAL

	1985		1986		1987		1988		1989	
	Year-End		Year-End		Year-End		Year-End		Year-End	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS										
Owned	-	-	2	646	4	1,050	5	1,328	4	1,099
Managed/Leased	-	-	11	4,185	9	3,786	9	3,786	14	5,962
	-	-	13	4,831	13	4,836	14	5,114	18	7,061
Total										
Owned	-	-	2	646	4	1,050	5	1,328	4	1,099
Managed	-	-	11	4,185	9	3,786	9	3,786	14	5,962
Total	-	-	13	4,831	13	4,836	14	5,114	18	7,061

VII. ROOM AND UNIT COUNTS - INTERNATIONAL

	1990		1991		1992		1993		1994	
	Year-End		Year-End		Year-End		Year-End		Year-End	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS										
Owned	4	1,097	4	969	3	783	1	139	1	139
Managed/Leased	17	7,205	19	7,942	19	7,904	24	9,606	23	9,043
Franchised	-	-	-	-	15	3,491	16	3,691	17	4,108
	<u>21</u>	<u>8,302</u>	<u>23</u>	<u>8,911</u>	<u>37</u>	<u>12,178</u>	<u>41</u>	<u>13,436</u>	<u>41</u>	<u>13,290</u>
Courtyard										
Franchised	-	-	-	-	4	448	4	446	4	446
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>4</u>	<u>448</u>	<u>4</u>	<u>446</u>	<u>4</u>	<u>446</u>
Total										
Owned	4	1,097	4	969	3	783	1	139	1	139
Managed/Leased	17	7,205	19	7,942	19	7,904	24	9,606	23	9,043
Franchised	-	-	-	-	19	3,939	20	4,137	21	4,554
Total	<u>21</u>	<u>8,302</u>	<u>23</u>	<u>8,911</u>	<u>41</u>	<u>12,626</u>	<u>45</u>	<u>13,882</u>	<u>45</u>	<u>13,736</u>

VII. ROOM AND UNIT COUNTS - INTERNATIONAL

	1995		1996		1997		1998		1999	
	Year-End		Year-End		Year-End		Year-End		Year-End	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS										
Owned	1	139	1	142	1	142	1	143	1	143
Leased	-	-	-	-	-	-	5	2,448	5	2,448
Managed/Leased	27	10,626	33	12,605	38	14,356	38	13,070	53	18,339
Franchised	19	5,494	30	7,280	33	8,432	41	10,378	47	12,007
	<u>47</u>	<u>16,259</u>	<u>64</u>	<u>20,027</u>	<u>72</u>	<u>22,930</u>	<u>85</u>	<u>26,039</u>	<u>106</u>	<u>32,937</u>
Renaissance										
Managed/Leased	-	-	-	-	31	10,038	38	13,627	44	16,048
Franchised	-	-	-	-	8	2,587	11	3,564	13	4,159
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>39</u>	<u>12,625</u>	<u>49</u>	<u>17,191</u>	<u>57</u>	<u>20,207</u>
Ramada International										
Managed/Leased	-	-	-	-	33	7,032	8	1,514	7	1,325
Franchised	-	-	-	-	41	7,444	38	6,421	19	4,246
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>74</u>	<u>14,476</u>	<u>46</u>	<u>7,935</u>	<u>26</u>	<u>5,571</u>
New World										
Managed/Leased	-	-	-	-	14	6,889	7	3,651	-	-
The Ritz-Carlton										
Owned	-	-	-	-	1	148	1	152	1	152
Managed/Leased	6	1,688	8	2,623	12	4,102	14	4,455	16	4,829
	<u>6</u>	<u>1,688</u>	<u>8</u>	<u>2,623</u>	<u>13</u>	<u>4,250</u>	<u>15</u>	<u>4,607</u>	<u>17</u>	<u>4,981</u>
Courtyard										
Managed	-	-	-	-	-	-	21	4,315	22	4,584
Franchised	4	446	10	760	11	1,031	11	928	14	1,806
	<u>4</u>	<u>446</u>	<u>10</u>	<u>760</u>	<u>11</u>	<u>1,031</u>	<u>32</u>	<u>5,243</u>	<u>36</u>	<u>6,390</u>
Residence Inn										
Franchised	1	76	3	362	4	551	5	780	7	1,036
Marriott Vacation Club										
	-	-	-	-	-	-	4	422	4	502
Marriott Executive Apartments										
Managed/Leased	-	-	-	-	8	1,504	8	1,624	7	1,527
Total										
Owned	1	139	1	142	2	290	2	295	2	295
Leased	-	-	-	-	-	-	5	2,448	5	2,448
Managed/Leased	33	12,314	41	15,228	136	43,921	134	42,256	149	46,652
Timeshare	-	-	-	-	-	-	4	422	4	502
Franchised	24	6,016	43	8,402	97	20,045	106	22,071	100	23,254
Total	<u>58</u>	<u>18,469</u>	<u>85</u>	<u>23,772</u>	<u>235</u>	<u>64,256</u>	<u>251</u>	<u>67,492</u>	<u>260</u>	<u>73,151</u>

VII. ROOM AND UNIT COUNTS - INTERNATIONAL

	2000		2001		2002		2003		2004	
	Year-End		Year-End		Year-End		Year-End		Year-End	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS										
Owned	2	473	2	575	2	575	1	245	2	602
Leased	4	1,324	5	1,467	3	1,047	3	1,047	5	1,821
Managed	61	22,276	68	24,379	82	27,381	88	29,855	89	29,911
Franchised	56	13,458	70	16,205	70	15,889	73	16,508	76	16,994
	<u>123</u>	<u>37,531</u>	<u>145</u>	<u>42,626</u>	<u>157</u>	<u>44,892</u>	<u>165</u>	<u>47,655</u>	<u>172</u>	<u>49,328</u>
Renaissance										
Leased	-	-	-	-	-	-	-	-	1	276
Managed	46	16,273	48	17,082	46	16,588	46	16,544	46	16,143
Franchised	14	4,380	17	4,762	17	5,250	16	4,771	19	5,566
	<u>60</u>	<u>20,653</u>	<u>65</u>	<u>21,844</u>	<u>63</u>	<u>21,838</u>	<u>62</u>	<u>21,315</u>	<u>66</u>	<u>21,985</u>
Ramada International										
Managed	7	1,325	5	1,068	4	727	4	727	4	727
Franchised	40	7,870	128	18,114	142	20,503	188	25,423	-	-
	<u>47</u>	<u>9,195</u>	<u>133</u>	<u>19,182</u>	<u>146</u>	<u>21,230</u>	<u>192</u>	<u>26,150</u>	<u>4</u>	<u>727</u>
The Ritz-Carlton										
Owned	1	152	1	152	1	200	1	200	1	200
Leased	-	-	-	-	-	-	-	-	1	302
Managed	16	5,255	18	5,878	18	6,096	20	6,478	20	6,480
	<u>17</u>	<u>5,407</u>	<u>19</u>	<u>6,030</u>	<u>19</u>	<u>6,296</u>	<u>21</u>	<u>6,678</u>	<u>22</u>	<u>6,982</u>
Bulgari										
Managed	-	-	-	-	-	-	-	-	1	58
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1</u>	<u>58</u>
Courtyard										
Managed	24	4,763	25	5,016	24	5,042	25	5,258	29	5,887
Franchised	17	2,328	20	2,734	24	3,409	28	4,120	32	4,831
	<u>41</u>	<u>7,091</u>	<u>45</u>	<u>7,750</u>	<u>48</u>	<u>8,451</u>	<u>53</u>	<u>9,378</u>	<u>61</u>	<u>10,718</u>
Residence Inn										
Franchised	9	1,235	10	1,371	12	1,571	13	1,795	14	1,887
Fairfield Inn										
Franchised	-	-	-	-	-	-	1	103	4	452
SpringHill Suites										
Franchised	-	-	-	-	1	124	1	124	1	124
Marriott Vacation Club										
	4	561	5	724	8	1,064	7	1,228	7	1,478
The Ritz-Carlton Club										
	1	23	1	43	1	61	1	81	1	81
Grand Residences by Marriott										
	-	-	-	-	1	49	1	49	1	49
Marriott Executive Apartments										
Managed	9	1,695	10	1,797	10	1,908	12	2,223	13	2,372
Franchised	-	-	1	99	1	99	1	99	1	99
	<u>9</u>	<u>1,695</u>	<u>11</u>	<u>1,896</u>	<u>11</u>	<u>2,007</u>	<u>13</u>	<u>2,322</u>	<u>14</u>	<u>2,471</u>
Total										
Owned	3	625	3	727	3	775	2	445	3	802
Leased	4	1,324	5	1,467	3	1,047	3	1,047	7	2,399
Managed	163	51,587	174	55,220	184	57,742	195	61,085	202	61,578
Franchised	136	29,271	246	43,285	267	46,845	321	52,943	147	29,953
Timeshare	5	584	6	767	10	1,174	9	1,358	9	1,608
Total	<u>311</u>	<u>83,391</u>	<u>434</u>	<u>101,466</u>	<u>467</u>	<u>107,583</u>	<u>530</u>	<u>116,878</u>	<u>368</u>	<u>96,340</u>

VII. ROOM AND UNIT COUNTS - INTERNATIONAL

2005

	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS								
Owned	2	602	2	602	2	602	3	950
Leased	4	1,488	4	1,399	4	1,399	4	1,399
Managed	89	29,927	134	37,932	134	37,929	133	37,740
Franchised	76	16,994	33	9,585	34	9,646	35	9,832
	<u>171</u>	<u>49,011</u>	<u>173</u>	<u>49,518</u>	<u>174</u>	<u>49,576</u>	<u>175</u>	<u>49,921</u>
Renaissance								
Owned	-	-	1	97	5	1,566	5	1,566
Leased	1	276	-	-	-	-	1	200
Managed	47	16,520	50	17,026	47	15,634	47	15,784
Franchised	19	5,587	17	5,251	17	5,251	17	5,251
	<u>67</u>	<u>22,383</u>	<u>68</u>	<u>22,374</u>	<u>69</u>	<u>22,451</u>	<u>70</u>	<u>22,801</u>
Ramada International								
Managed	4	726	4	724	4	724	3	532
	<u>4</u>	<u>726</u>	<u>4</u>	<u>724</u>	<u>4</u>	<u>724</u>	<u>3</u>	<u>532</u>
The Ritz-Carlton								
Owned	1	200	1	200	1	176	1	152
Leased	1	302	1	302	1	302	1	302
Managed	20	6,480	21	6,813	21	6,813	22	7,215
	<u>22</u>	<u>6,982</u>	<u>23</u>	<u>7,315</u>	<u>23</u>	<u>7,291</u>	<u>24</u>	<u>7,669</u>
Bulgari								
Managed	1	58	1	58	1	58	1	58
	<u>1</u>	<u>58</u>	<u>1</u>	<u>58</u>	<u>1</u>	<u>58</u>	<u>1</u>	<u>58</u>
Courtyard								
Owned	-	-	-	-	1	221	1	221
Managed	30	6,051	31	6,323	30	6,198	31	6,416
Franchised	33	4,990	33	4,990	35	5,247	37	5,493
	<u>63</u>	<u>11,041</u>	<u>64</u>	<u>11,313</u>	<u>66</u>	<u>11,666</u>	<u>69</u>	<u>12,130</u>
Residence Inn								
Franchised	16	2,107	16	2,107	17	2,240	17	2,240
	<u>16</u>	<u>2,107</u>	<u>16</u>	<u>2,107</u>	<u>17</u>	<u>2,240</u>	<u>17</u>	<u>2,240</u>
Fairfield Inn								
Franchised	4	452	4	452	5	559	5	559
	<u>4</u>	<u>452</u>	<u>4</u>	<u>452</u>	<u>5</u>	<u>559</u>	<u>5</u>	<u>559</u>
SpringHill Suites								
Franchised	1	124	1	124	1	124	1	124
	<u>1</u>	<u>124</u>	<u>1</u>	<u>124</u>	<u>1</u>	<u>124</u>	<u>1</u>	<u>124</u>
Marriott Vacation Club								
	8	1,541	8	1,636	8	1,667	8	1,708
The Ritz-Carlton Club								
	1	81	1	93	1	93	1	105
Grand Residences by Marriott								
	1	49	1	49	1	49	1	49
Marriott Executive Apartments								
Managed	14	2,486	15	2,710	15	2,710	16	2,753
Franchised	1	99	1	99	1	99	1	99
	<u>15</u>	<u>2,585</u>	<u>16</u>	<u>2,809</u>	<u>16</u>	<u>2,809</u>	<u>17</u>	<u>2,852</u>

VII. ROOM AND UNIT COUNTS - INTERNATIONAL

	2005								
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter		
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	
Total									
Owned	3	802	4	899	9	2,565	10	2,889	
Leased	6	2,066	5	1,701	5	1,701	6	1,901	
Managed	205	62,248	256	71,586	252	70,066	253	70,498	
Franchised	150	30,353	105	22,608	110	23,166	113	23,598	
Timeshare	10	1,671	10	1,778	10	1,809	10	1,862	
Total	<u>374</u>	<u>97,140</u>	<u>380</u>	<u>98,572</u>	<u>386</u>	<u>99,307</u>	<u>392</u>	<u>100,748</u>	

VII. ROOM AND UNIT COUNTS - INTERNATIONAL

	2006							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS								
Owned	4	1,732	3	1,375	3	1,375	5	1,639
Leased	4	1,399	4	1,399	4	1,399	4	1,399
Managed	136	38,433	140	39,143	141	39,441	140	39,113
Franchised	34	9,738	30	8,879	28	8,349	30	9,156
	<u>178</u>	<u>51,302</u>	<u>177</u>	<u>50,796</u>	<u>176</u>	<u>50,564</u>	<u>179</u>	<u>51,307</u>
Renaissance								
Owned	5	1,566	1	300	1	300	2	562
Leased	1	200	1	200	1	203	1	203
Managed	46	15,593	49	16,658	51	17,128	50	16,842
Franchised	17	5,251	17	5,251	18	5,513	18	5,513
	<u>69</u>	<u>22,610</u>	<u>68</u>	<u>22,409</u>	<u>71</u>	<u>23,144</u>	<u>71</u>	<u>23,120</u>
Ramada International								
Managed	<u>2</u>	<u>332</u>	<u>2</u>	<u>332</u>	<u>2</u>	<u>332</u>	<u>2</u>	<u>332</u>
The Ritz-Carlton								
Owned	1	152	1	152	1	152	1	152
Leased	1	302	1	302	1	302	1	302
Managed	23	7,312	23	7,312	23	7,312	23	7,336
	<u>25</u>	<u>7,766</u>	<u>25</u>	<u>7,766</u>	<u>25</u>	<u>7,766</u>	<u>25</u>	<u>7,790</u>
Bulgari								
Managed	<u>1</u>	<u>58</u>	<u>1</u>	<u>58</u>	<u>1</u>	<u>58</u>	<u>2</u>	<u>117</u>
Courtyard								
Owned	1	221	-	-	-	-	-	-
Managed	33	6,768	35	7,150	36	7,301	37	7,549
Franchised	38	5,672	42	6,174	45	6,615	46	6,751
	<u>72</u>	<u>12,661</u>	<u>77</u>	<u>13,324</u>	<u>81</u>	<u>13,916</u>	<u>83</u>	<u>14,300</u>
Residence Inn								
Managed	-	-	-	-	-	-	1	190
Franchised	17	2,240	17	2,240	18	2,409	16	2,123
	<u>17</u>	<u>2,240</u>	<u>17</u>	<u>2,240</u>	<u>18</u>	<u>2,409</u>	<u>17</u>	<u>2,313</u>
Fairfield Inn								
Franchised	<u>5</u>	<u>559</u>	<u>5</u>	<u>559</u>	<u>5</u>	<u>559</u>	<u>5</u>	<u>559</u>
SpringHill Suites								
Franchised	<u>1</u>	<u>124</u>	<u>1</u>	<u>124</u>	<u>1</u>	<u>124</u>	<u>1</u>	<u>124</u>
Marriott Vacation Club								
	<u>8</u>	<u>1,740</u>	<u>8</u>	<u>1,775</u>	<u>9</u>	<u>1,819</u>	<u>9</u>	<u>1,839</u>
The Ritz-Carlton Club								
	<u>1</u>	<u>105</u>	<u>2</u>	<u>119</u>	<u>2</u>	<u>112</u>	<u>2</u>	<u>112</u>
Grand Residences by Marriott								
	<u>1</u>	<u>49</u>	<u>1</u>	<u>49</u>	<u>1</u>	<u>49</u>	<u>1</u>	<u>49</u>
Marriott Executive Apartments								
Owned	-	-	-	-	-	-	1	50
Managed	16	2,753	16	2,705	17	2,928	16	2,878
Franchised	1	99	1	99	1	99	1	99
	<u>17</u>	<u>2,852</u>	<u>17</u>	<u>2,804</u>	<u>18</u>	<u>3,027</u>	<u>18</u>	<u>3,027</u>

VII. ROOM AND UNIT COUNTS - INTERNATIONAL

	2006							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Total								
Owned	11	3,671	5	1,827	5	1,827	9	2,403
Leased	6	1,901	6	1,901	6	1,904	6	1,904
Managed	257	71,249	266	73,358	271	74,500	271	74,357
Franchised	113	23,683	113	23,326	116	23,668	117	24,325
Timeshare	10	1,894	11	1,943	12	1,980	12	2,000
Total	<u>397</u>	<u>102,398</u>	<u>401</u>	<u>102,355</u>	<u>410</u>	<u>103,879</u>	<u>415</u>	<u>104,989</u>

VII. ROOM AND UNIT COUNTS - INTERNATIONAL

	2007							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS								
Owned	4	1,593	4	1,568	2	593	1	245
Leased	4	1,388	4	1,398	4	1,414	4	1,417
Managed	139	39,549	139	39,501	140	40,279	138	40,537
Franchised	31	9,342	33	9,500	35	10,038	35	9,997
	<u>178</u>	<u>51,872</u>	<u>180</u>	<u>51,967</u>	<u>181</u>	<u>52,324</u>	<u>178</u>	<u>52,196</u>
Renaissance								
Owned	2	562	2	562	1	300	1	300
Leased	1	203	1	203	1	203	1	203
Managed	52	17,210	52	17,351	55	18,114	51	16,990
Franchised	18	5,513	17	5,307	17	5,341	17	5,324
	<u>73</u>	<u>23,488</u>	<u>72</u>	<u>23,423</u>	<u>74</u>	<u>23,958</u>	<u>70</u>	<u>22,817</u>
Ramada International								
Managed	2	332	2	332	2	332	2	332
	<u>2</u>	<u>332</u>	<u>2</u>	<u>332</u>	<u>2</u>	<u>332</u>	<u>2</u>	<u>332</u>
The Ritz-Carlton								
Owned	1	152	1	152	1	152	1	152
Leased	1	302	2	552	2	552	2	552
Managed ¹	25	7,538	26	7,783	28	8,596	31	9,274
Residences	1	93	1	93	1	93	1	93
	<u>28</u>	<u>8,085</u>	<u>30</u>	<u>8,580</u>	<u>32</u>	<u>9,393</u>	<u>35</u>	<u>10,071</u>
Bulgari								
Managed	2	117	2	117	2	117	2	117
	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>
Courtyard								
Managed	36	7,390	36	7,508	35	7,364	35	7,477
Franchised	46	6,758	36	6,112	37	6,241	39	6,544
	<u>82</u>	<u>14,148</u>	<u>72</u>	<u>13,620</u>	<u>72</u>	<u>13,605</u>	<u>74</u>	<u>14,021</u>
Residence Inn								
Managed	1	190	1	190	1	190	1	190
Franchised	16	2,123	18	2,542	17	2,422	17	2,421
	<u>17</u>	<u>2,313</u>	<u>19</u>	<u>2,732</u>	<u>18</u>	<u>2,612</u>	<u>18</u>	<u>2,611</u>
Fairfield Inn								
Franchised	6	640	7	756	7	859	8	947
	<u>6</u>	<u>640</u>	<u>7</u>	<u>756</u>	<u>7</u>	<u>859</u>	<u>8</u>	<u>947</u>
SpringHill Suites								
Franchised	1	124	1	124	1	124	1	124
	<u>1</u>	<u>124</u>	<u>1</u>	<u>124</u>	<u>1</u>	<u>124</u>	<u>1</u>	<u>124</u>
Marriott Vacation Club								
	9	1,861	9	1,887	9	1,909	9	1,909
The Ritz-Carlton Club²								
	3	108	3	108	3	109	3	111
Grand Residences by Marriott²								
	1	49	1	49	1	49	1	49
Marriott Executive Apartments								
Owned	1	57	1	57	-	-	-	-
Managed	17	2,943	16	2,849	17	2,937	17	2,806
Franchised	1	99	1	99	1	99	1	99
	<u>19</u>	<u>3,099</u>	<u>18</u>	<u>3,005</u>	<u>18</u>	<u>3,036</u>	<u>18</u>	<u>2,905</u>

VII. ROOM AND UNIT COUNTS - INTERNATIONAL

	2007							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Total								
Owned	8	2,364	8	2,339	4	1,045	3	697
Leased	6	1,893	7	2,153	7	2,169	7	2,172
Managed	274	75,269	274	75,631	280	77,929	277	77,723
Franchised	119	24,599	113	24,440	115	25,124	118	25,456
Ritz-Carlton Residences	1	93	1	93	1	93	1	93
Timeshare	13	2,018	13	2,044	13	2,067	13	2,069
Total	421	106,236	416	106,700	420	108,427	419	108,210

¹ Includes two serviced apartments properties.

² MSCI Residential properties are included in the respective brands.

VII. ROOM AND UNIT COUNTS - INTERNATIONAL

2008

	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS								
Owned	1	245	1	245	1	245	1	245
Leased	4	1,418	5	1,566	5	1,706	5	1,726
Managed	138	40,301	138	40,634	138	41,842	141	42,389
Franchised	35	10,002	35	10,012	35	10,012	36	10,257
	<u>178</u>	<u>51,966</u>	<u>179</u>	<u>52,457</u>	<u>179</u>	<u>53,805</u>	<u>183</u>	<u>54,617</u>
Renaissance								
Owned	1	300	-	-	-	-	-	-
Leased	1	203	2	503	2	503	2	503
Managed	51	16,982	48	16,324	49	16,866	49	16,795
Franchised	15	4,915	14	4,291	14	4,315	14	4,317
	<u>68</u>	<u>22,400</u>	<u>64</u>	<u>21,118</u>	<u>65</u>	<u>21,684</u>	<u>65</u>	<u>21,615</u>
The Ritz-Carlton								
Owned	1	180	1	180	1	180	1	180
Leased	2	552	2	552	2	552	2	552
Managed ¹	31	9,409	32	9,826	32	9,826	33	9,950
Residences	2	184	2	184	2	184	1	93
	<u>36</u>	<u>10,325</u>	<u>37</u>	<u>10,742</u>	<u>37</u>	<u>10,742</u>	<u>37</u>	<u>10,775</u>
Bulgari								
Managed	2	117	2	117	2	117	2	117
	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>
Courtyard								
Owned	-	-	-	-	-	-	1	404
Managed	34	7,283	35	7,547	36	7,659	37	7,990
Franchised	39	6,544	42	7,029	42	7,049	42	7,121
	<u>73</u>	<u>13,827</u>	<u>77</u>	<u>14,576</u>	<u>78</u>	<u>14,708</u>	<u>80</u>	<u>15,515</u>
Residence Inn								
Managed	1	190	1	190	1	190	1	190
Franchised	17	2,421	17	2,421	17	2,475	17	2,475
	<u>18</u>	<u>2,611</u>	<u>18</u>	<u>2,611</u>	<u>18</u>	<u>2,665</u>	<u>18</u>	<u>2,665</u>
Fairfield Inn								
Franchised	8	949	9	1,111	9	1,109	9	1,109
	<u>8</u>	<u>949</u>	<u>9</u>	<u>1,111</u>	<u>9</u>	<u>1,109</u>	<u>9</u>	<u>1,109</u>
SpringHill Suites								
Franchised	1	124	1	124	1	124	1	124
	<u>1</u>	<u>124</u>	<u>1</u>	<u>124</u>	<u>1</u>	<u>124</u>	<u>1</u>	<u>124</u>
Marriott Vacation Club								
	9	1,909	10	2,071	10	2,071	10	2,071
The Ritz-Carlton Club²								
	3	111	3	112	4	121	4	127
Grand Residences by Marriott²								
	1	49	1	49	1	49	1	42
Marriott Executive Apartments								
Managed	17	2,788	18	2,930	18	2,930	19	3,118
Franchised	1	99	1	99	1	99	1	99
	<u>18</u>	<u>2,887</u>	<u>19</u>	<u>3,029</u>	<u>19</u>	<u>3,029</u>	<u>20</u>	<u>3,217</u>

VII. ROOM AND UNIT COUNTS - INTERNATIONAL

2008

	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Total								
Owned	3	725	2	425	2	425	3	829
Leased	7	2,173	9	2,621	9	2,761	9	2,781
Managed	274	77,070	274	77,568	276	79,430	282	80,549
Franchised	116	25,054	119	25,087	119	25,183	120	25,502
Ritz-Carlton Residences	2	184	2	184	2	184	1	93
Timeshare	13	2,069	14	2,232	15	2,241	15	2,240
Total	415	107,275	420	108,117	423	110,224	430	111,994

¹ Includes three serviced apartments properties.

² MSCI Residential properties are included in the respective brands.

VII. ROOM AND UNIT COUNTS - INTERNATIONAL

2009

	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS								
Owned	1	245	1	245	1	245	1	245
Leased	5	1,839	5	1,839	5	1,839	5	1,839
Managed	143	43,400	145	44,176	146	44,528	151	46,053
Franchised	36	10,256	36	10,254	36	10,398	35	10,458
	<u>185</u>	<u>55,740</u>	<u>187</u>	<u>56,514</u>	<u>188</u>	<u>57,010</u>	<u>192</u>	<u>58,595</u>
Renaissance								
Leased	2	503	2	503	2	503	2	503
Managed	49	17,476	50	17,603	49	17,445	48	16,848
Franchised	15	4,557	15	4,592	14	4,343	14	4,313
	<u>66</u>	<u>22,536</u>	<u>67</u>	<u>22,698</u>	<u>65</u>	<u>22,291</u>	<u>64</u>	<u>21,664</u>
The Ritz-Carlton								
Owned	1	180	1	180	1	180	1	180
Leased	2	552	2	552	2	552	2	552
Managed ¹	34	10,223	33	9,859	33	9,859	34	9,913
Residences	1	93	1	93	1	93	1	93
	<u>38</u>	<u>11,048</u>	<u>37</u>	<u>10,684</u>	<u>37</u>	<u>10,684</u>	<u>38</u>	<u>10,738</u>
Bulgari								
Managed	2	117	2	117	2	117	2	117
	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>
Courtyard								
Owned	1	404	3	741	3	741	3	741
Managed	39	8,499	41	8,944	42	9,088	44	9,380
Franchised	43	7,319	43	7,425	43	7,425	43	7,445
	<u>83</u>	<u>16,222</u>	<u>87</u>	<u>17,110</u>	<u>88</u>	<u>17,254</u>	<u>90</u>	<u>17,566</u>
Residence Inn								
Managed	1	190	3	405	3	405	3	405
Franchised	15	2,199	15	2,199	15	2,199	14	2,012
	<u>16</u>	<u>2,389</u>	<u>18</u>	<u>2,604</u>	<u>18</u>	<u>2,604</u>	<u>17</u>	<u>2,417</u>
Fairfield Inn								
Franchised	9	1,109	9	1,109	9	1,109	9	1,109
	<u>9</u>	<u>1,109</u>	<u>9</u>	<u>1,109</u>	<u>9</u>	<u>1,109</u>	<u>9</u>	<u>1,109</u>
SpringHill Suites								
Franchised	1	124	1	124	1	124	1	124
	<u>1</u>	<u>124</u>	<u>1</u>	<u>124</u>	<u>1</u>	<u>124</u>	<u>1</u>	<u>124</u>
Marriott Vacation Club²								
	10	2,071	11	2,126	11	2,126	11	2,126
The Ritz-Carlton Club³								
	4	128	4	134	4	134	3	137
Grand Residences by Marriott³								
	1	42	1	42	1	49	1	49
Marriott Executive Apartments								
Managed	20	3,238	20	3,313	21	3,481	22	3,781
Franchised	1	99	1	99	1	99	1	99
	<u>21</u>	<u>3,337</u>	<u>21</u>	<u>3,412</u>	<u>22</u>	<u>3,580</u>	<u>23</u>	<u>3,880</u>

VII. ROOM AND UNIT COUNTS - INTERNATIONAL

	2009							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Total								
Owned	3	829	5	1,166	5	1,166	5	1,166
Leased	9	2,894	9	2,894	9	2,894	9	2,894
Managed	288	83,143	294	84,417	296	84,923	304	86,497
Franchised	120	25,663	120	25,802	119	25,697	117	25,560
Ritz-Carlton Residences	1	93	1	93	1	93	1	93
Timeshare	15	2,241	16	2,302	16	2,309	15	2,312
Total	<u>436</u>	<u>114,863</u>	<u>445</u>	<u>116,674</u>	<u>446</u>	<u>117,082</u>	<u>451</u>	<u>118,522</u>

¹ Includes three serviced apartment properties.

² Beginning in Q1 2009, Horizons by Marriott Vacation Club is included with Marriott Vacation Club.

³ MVCI Residential properties are included in the respective brands.

VII. ROOM AND UNIT COUNTS - INTERNATIONAL

2010

	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels & Resorts								
Owned	1	245	1	245	1	245	-	-
Leased	7	2,340	7	2,340	7	2,340	8	2,600
Managed	151	46,536	150	46,395	150	46,445	152	47,163
Franchised	35	10,520	36	10,636	37	10,906	37	10,907
	<u>194</u>	<u>59,641</u>	<u>194</u>	<u>59,616</u>	<u>195</u>	<u>59,936</u>	<u>197</u>	<u>60,670</u>
Renaissance Hotels								
Leased	2	503	2	503	2	503	9	2,177
Managed	48	16,682	48	16,710	49	17,077	42	15,351
Franchised	16	4,807	16	5,042	16	5,042	17	5,192
	<u>66</u>	<u>21,992</u>	<u>66</u>	<u>22,255</u>	<u>67</u>	<u>22,622</u>	<u>68</u>	<u>22,720</u>
The Ritz-Carlton								
Owned	1	180	1	180	1	180	1	180
Leased	2	552	2	552	2	552	2	552
Managed ¹	34	9,897	34	9,897	35	10,183	35	10,183
Residences	1	112	1	112	1	112	1	112
	<u>38</u>	<u>10,741</u>	<u>38</u>	<u>10,741</u>	<u>39</u>	<u>11,027</u>	<u>39</u>	<u>11,027</u>
Bulgari								
Managed	2	117	2	117	2	117	2	117
	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>
Courtyard								
Owned	3	741	3	741	3	741	1	187
Leased	-	-	-	-	-	-	2	218
Managed	45	9,539	48	10,339	48	10,560	49	11,129
Franchised	45	7,905	45	7,851	46	8,006	45	7,901
	<u>93</u>	<u>18,185</u>	<u>96</u>	<u>18,931</u>	<u>97</u>	<u>19,307</u>	<u>97</u>	<u>19,435</u>
Residence Inn								
Managed	3	405	3	405	3	405	3	405
Franchised	14	2,013	14	2,013	15	2,154	15	2,154
	<u>17</u>	<u>2,418</u>	<u>17</u>	<u>2,418</u>	<u>18</u>	<u>2,559</u>	<u>18</u>	<u>2,559</u>
TownePlace Suites								
Franchised	-	-	-	-	-	-	1	105
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1</u>	<u>105</u>
Fairfield Inn & Suites								
Franchised	9	1,109	9	1,153	10	1,235	10	1,235
	<u>9</u>	<u>1,109</u>	<u>9</u>	<u>1,153</u>	<u>10</u>	<u>1,235</u>	<u>10</u>	<u>1,235</u>
SpringHill Suites								
Franchised	1	124	1	124	1	124	1	124
	<u>1</u>	<u>124</u>	<u>1</u>	<u>124</u>	<u>1</u>	<u>124</u>	<u>1</u>	<u>124</u>
Marriott Vacation Club²								
	<u>11</u>	<u>2,126</u>	<u>11</u>	<u>2,126</u>	<u>11</u>	<u>2,118</u>	<u>11</u>	<u>2,118</u>
The Ritz-Carlton Club³								
	<u>3</u>	<u>138</u>	<u>3</u>	<u>143</u>	<u>3</u>	<u>148</u>	<u>3</u>	<u>148</u>
Grand Residences by Marriott³								
	<u>1</u>	<u>49</u>	<u>1</u>	<u>49</u>	<u>1</u>	<u>49</u>	<u>1</u>	<u>49</u>
Marriott Executive Apartments								
Managed	22	3,804	21	3,580	22	3,676	22	3,676
Franchised	1	99	1	99	1	99	1	99
	<u>23</u>	<u>3,903</u>	<u>22</u>	<u>3,679</u>	<u>23</u>	<u>3,775</u>	<u>23</u>	<u>3,775</u>

VII. ROOM AND UNIT COUNTS - INTERNATIONAL

	2010							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Total								
Owned	5	1,166	5	1,166	5	1,166	2	367
Leased	11	3,395	11	3,395	11	3,395	21	5,547
Managed	305	86,980	306	87,443	309	88,463	305	88,024
Franchised	121	26,577	122	26,918	126	27,566	127	27,717
Ritz-Carlton Residences	1	112	1	112	1	112	1	112
Timeshare	15	2,313	15	2,318	15	2,315	15	2,315
Total	<u>458</u>	<u>120,543</u>	<u>460</u>	<u>121,352</u>	<u>467</u>	<u>123,017</u>	<u>471</u>	<u>124,082</u>

¹ Includes three serviced apartment properties.

² Beginning in Q1 2009, Horizons by Marriott Vacation Club is included with Marriott Vacation Club.

³ MVCI Residential properties are included in the respective brands.

VII. ROOM AND UNIT COUNTS - INTERNATIONAL

2011

	1st Quarter		Second Quarter		Third Quarter		Fourth Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels & Resorts								
Leased	8	2,600	8	2,600	8	2,600	8	2,600
Managed	153	47,424	155	48,084	156	48,490	156	48,992
Franchised	38	11,314	38	11,314	38	11,314	38	11,122
	<u>199</u>	<u>61,338</u>	<u>201</u>	<u>61,998</u>	<u>202</u>	<u>62,404</u>	<u>202</u>	<u>62,714</u>
Renaissance Hotels								
Leased	10	2,388	10	2,388	10	2,388	9	2,127
Managed	44	15,717	43	15,362	44	15,587	45	15,844
Franchised	17	5,192	19	5,465	20	5,765	20	5,766
	<u>71</u>	<u>23,297</u>	<u>72</u>	<u>23,215</u>	<u>74</u>	<u>23,740</u>	<u>74</u>	<u>23,737</u>
Autograph								
Franchised	-	-	-	-	4	496	5	548
Unconsolidated Joint Ventures	4	278	4	278	4	277	5	350
	<u>4</u>	<u>278</u>	<u>4</u>	<u>278</u>	<u>8</u>	<u>773</u>	<u>10</u>	<u>898</u>
The Ritz-Carlton								
Owned	1	180	1	180	1	180	1	180
Leased	2	552	2	552	2	552	2	552
Managed ¹	37	10,788	38	11,100	39	11,350	40	11,843
Residences	1	112	2	271	2	271	3	329
	<u>41</u>	<u>11,632</u>	<u>43</u>	<u>12,103</u>	<u>44</u>	<u>12,353</u>	<u>46</u>	<u>12,904</u>
Bulgari								
Managed	2	117	2	117	2	117	2	117
	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>	<u>2</u>	<u>117</u>
Edition								
Managed	1	78	1	78	1	78	1	78
	<u>1</u>	<u>78</u>	<u>1</u>	<u>78</u>	<u>1</u>	<u>78</u>	<u>1</u>	<u>78</u>
AC Hotels by Marriott								
Unconsolidated Joint Ventures	68	7,143	68	7,143	75	7,944	80	8,371
	<u>68</u>	<u>7,143</u>	<u>68</u>	<u>7,143</u>	<u>75</u>	<u>7,944</u>	<u>80</u>	<u>8,371</u>
Courtyard								
Owned	2	356	2	356	2	356	2	356
Leased	2	218	2	218	2	218	2	218
Managed	52	11,647	51	11,449	52	11,627	55	12,210
Franchised	46	8,037	48	8,296	48	8,295	49	8,522
	<u>102</u>	<u>20,258</u>	<u>103</u>	<u>20,319</u>	<u>104</u>	<u>20,496</u>	<u>108</u>	<u>21,306</u>
Residence Inn								
Managed	3	405	3	405	3	405	4	512
Franchised	15	2,154	15	2,154	15	2,154	16	2,279
	<u>18</u>	<u>2,559</u>	<u>18</u>	<u>2,559</u>	<u>18</u>	<u>2,559</u>	<u>20</u>	<u>2,791</u>
TownePlace Suites								
Franchised	1	105	1	105	1	105	1	105
	<u>1</u>	<u>105</u>	<u>1</u>	<u>105</u>	<u>1</u>	<u>105</u>	<u>1</u>	<u>105</u>
Fairfield Inn & Suites								
Franchised	10	1,235	11	1,361	11	1,361	13	1,568
	<u>10</u>	<u>1,235</u>	<u>11</u>	<u>1,361</u>	<u>11</u>	<u>1,361</u>	<u>13</u>	<u>1,568</u>
SpringHill Suites								
Franchised	1	124	1	124	2	299	2	299
	<u>1</u>	<u>124</u>	<u>1</u>	<u>124</u>	<u>2</u>	<u>299</u>	<u>2</u>	<u>299</u>
Timeshare²								
	<u>15</u>	<u>2,315</u>	<u>15</u>	<u>2,288</u>	<u>15</u>	<u>2,288</u>	<u>14</u>	<u>2,304</u>

VII. ROOM AND UNIT COUNTS - INTERNATIONAL

	2011							
	1st Quarter		Second Quarter		Third Quarter		Fourth Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Executive Apartments								
Managed	22	3,676	21	3,463	21	3,463	22	3,601
Franchised	1	99	1	99	1	99	1	99
	<u>23</u>	<u>3,775</u>	<u>22</u>	<u>3,562</u>	<u>22</u>	<u>3,562</u>	<u>23</u>	<u>3,700</u>
Total								
Owned	3	536	3	536	3	536	3	536
Leased	22	5,758	22	5,758	22	5,758	21	5,497
Managed	314	89,852	314	90,058	318	91,117	325	93,197
Franchised	129	28,260	134	28,918	140	29,888	145	30,308
Unconsolidated Joint Ventures	72	7,421	72	7,421	79	8,221	85	8,721
Ritz-Carlton Residences	1	112	2	271	2	271	3	329
Timeshare	15	2,315	15	2,288	15	2,288	14	2,304
Total	<u>556</u>	<u>134,254</u>	<u>562</u>	<u>135,250</u>	<u>579</u>	<u>138,079</u>	<u>596</u>	<u>140,892</u>

¹ Includes Serviced Apartments.

² The methodology used to report the number of timeshare properties and rooms changed in Q4 2011 as a result of our timeshare spin-off.

VII. ROOM AND UNIT COUNTS - INTERNATIONAL

	2012							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels & Resorts								
Leased	8	2,600	8	2,600	8	2,600	7	2,348
Managed	156	48,246	157	48,479	158	48,798	162	49,905
Franchised	38	11,122	37	10,954	36	10,735	37	10,987
	<u>202</u>	<u>61,968</u>	<u>202</u>	<u>62,033</u>	<u>202</u>	<u>62,133</u>	<u>206</u>	<u>63,240</u>
Renaissance Hotels								
Leased	9	2,127	9	2,127	8	1,891	7	1,688
Managed	45	15,844	46	16,345	47	16,734	47	16,288
Franchised	20	5,759	20	5,759	21	5,971	22	6,716
	<u>74</u>	<u>23,730</u>	<u>75</u>	<u>24,231</u>	<u>76</u>	<u>24,596</u>	<u>76</u>	<u>24,692</u>
Autograph								
Managed	-	-	-	-	-	-	1	308
Franchised	5	548	6	676	6	676	7	748
Unconsolidated Joint Ventures	5	350	5	348	5	348	5	348
	<u>10</u>	<u>898</u>	<u>11</u>	<u>1,024</u>	<u>11</u>	<u>1,024</u>	<u>13</u>	<u>1,404</u>
The Ritz-Carlton								
Owned	1	180	1	180	1	180	1	180
Leased	2	552	2	552	2	552	2	552
Managed ¹	40	11,843	41	11,940	42	12,142	43	12,257
Residences	5	329	5	329	5	329	5	329
	<u>48</u>	<u>12,904</u>	<u>49</u>	<u>13,001</u>	<u>50</u>	<u>13,203</u>	<u>51</u>	<u>13,318</u>
Bulgari								
Managed	2	117	2	117	2	117	2	117
Franchised			1	85	1	85	1	85
	<u>2</u>	<u>117</u>	<u>3</u>	<u>202</u>	<u>3</u>	<u>202</u>	<u>3</u>	<u>202</u>
Edition								
Managed	1	78	1	78	1	78	1	78
	<u>1</u>	<u>78</u>	<u>1</u>	<u>78</u>	<u>1</u>	<u>78</u>	<u>1</u>	<u>78</u>
AC Hotels by Marriott								
Unconsolidated Joint Ventures	75	7,976	79	8,736	79	8,736	79	8,736
	<u>75</u>	<u>7,976</u>	<u>79</u>	<u>8,736</u>	<u>79</u>	<u>8,736</u>	<u>79</u>	<u>8,736</u>
Courtyard								
Owned	2	356	2	356	2	356	2	356
Leased	2	218	1	125	1	125	1	125
Managed	54	11,828	52	11,335	53	11,462	53	11,327
Franchised	53	9,375	53	9,375	53	9,375	56	9,797
	<u>111</u>	<u>21,777</u>	<u>108</u>	<u>21,191</u>	<u>109</u>	<u>21,318</u>	<u>112</u>	<u>21,605</u>
Residence Inn								
Managed	6	749	6	749	6	749	6	749
Franchised	16	2,279	16	2,279	17	2,480	17	2,480
	<u>22</u>	<u>3,028</u>	<u>22</u>	<u>3,028</u>	<u>23</u>	<u>3,229</u>	<u>23</u>	<u>3,229</u>
TownePlace Suites								
Franchised	1	105	1	105	2	278	2	278
	<u>1</u>	<u>105</u>	<u>1</u>	<u>105</u>	<u>2</u>	<u>278</u>	<u>2</u>	<u>278</u>
Fairfield Inn & Suites								
Franchised	13	1,568	13	1,568	13	1,568	13	1,568
	<u>13</u>	<u>1,568</u>	<u>13</u>	<u>1,568</u>	<u>13</u>	<u>1,568</u>	<u>13</u>	<u>1,568</u>

VII. ROOM AND UNIT COUNTS - INTERNATIONAL

	2012							
	1st Quarter		2nd Quarter		3rd Quarter		4th Quarter	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
SpringHill Suites								
Franchised	2	299	2	299	2	299	2	299
	<u>2</u>	<u>299</u>	<u>2</u>	<u>299</u>	<u>2</u>	<u>299</u>	<u>2</u>	<u>299</u>
Timeshare ²	14	2,304	14	2,304	14	2,304	15	2,323
Marriott Executive Apartments								
Managed	23	3,727	24	3,846	24	3,846	25	4,066
Franchised	1	99	-	-	-	-	-	-
	<u>24</u>	<u>3,826</u>	<u>24</u>	<u>3,846</u>	<u>24</u>	<u>3,846</u>	<u>25</u>	<u>4,066</u>
Total								
Owned	3	536	3	536	3	536	3	536
Leased	21	5,497	20	5,404	19	5,168	17	4,713
Managed	327	92,432	329	92,889	333	93,926	340	95,095
Franchised	149	31,154	149	31,100	151	31,467	157	32,958
Unconsolidated Joint Ventures	80	8,326	84	9,084	84	9,084	84	9,084
Ritz-Carlton Residences	5	329	5	329	5	329	5	329
Timeshare	14	2,304	14	2,304	14	2,304	15	2,323
Total	<u>599</u>	<u>140,578</u>	<u>604</u>	<u>141,646</u>	<u>609</u>	<u>142,814</u>	<u>621</u>	<u>145,038</u>

¹ Includes Serviced Apartments.

² Reported 2012 Timeshare properties and rooms/suites are not comparable to some 2011 data due to a change in reporting methodology that occurred in Q4 2011 as a result of our Timeshare spin-off.

VIII. CONVERSION OF HOTELS TO MARRIOTT INTERNATIONAL BRANDS

	1980		1981		1982		1983		1984		1985	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS - Domestic	1	350	3	945	3	1,192	-	-	3	717	-	-
MHRS - International	-	-	-	-	-	-	1	228	1	170	-	-
Total	1	350	3	945	3	1,192	1	228	4	887	0	0

	1986		1987		1988		1989		1990		1991	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS - Domestic	3	1,332	2	1,775	4	1,354	1	237	3	1,172	3	1,114
MHRS - International	1	395	-	-	-	-	1	230	-	-	-	-
Courtyard	-	-	-	-	1	121	1	182	4	484	4	883
Residence Inn	-	-	1	78	-	-	1	165	-	-	4	1,176
Fairfield Inn	-	-	-	-	-	-	1	126	1	126	1	131
Total	4	1,727	3	1,853	5	1,475	5	940	8	1,782	12	3,304

	1992		1993		1994		1995		1996		1997	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS - Domestic	4	1,071	4	1,233	13	4,135	9	3,003	4	1,288	6	1,665
MHRS - International	16	4,008	4	1,287	2	732	3	1,767	13	2,399	1	305
The Ritz-Carlton	-	-	-	-	-	-	-	-	1	148	-	-
Courtyard	7	848	8	1,203	8	1,183	7	1,256	11	1,217	4	685
Residence Inn	-	-	1	78	1	92	-	-	3	320	3	530
Fairfield Inn	4	512	1	169	11	1,201	5	684	5	1,289	4	452
Total	31	6,439	18	3,970	35	7,343	24	6,710	37	6,661	18	3,637

	1998		1999		2000		2001		2002		2003	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS - Domestic	14	5,851	4	1,235	5	2,356	-	2,055	6	1,583	9	3,042
MHRS - International	1	113	7	2,372	11	1,897	19	2,310	3	924	2	626
Renaissance	3	1,606	6	1,931	6	2,516	7	1,797	2	674	1	134
Ramada International	1	140	-	-	21	3,521	86	9,318	8	1,225	41	3,491
The Ritz-Carlton	1	230	1	54	-	-	-	-	2	541	1	177
Courtyard	6	1,262	12	2,621	5	610	5	549	2	403	5	910
Residence Inn	2	390	3	460	1	100	2	244	2	223	1	218
TownePlace Suites	-	-	-	-	-	-	3	416	3	246	1	67
Fairfield Inn	1	162	5	591	5	544	21	2,534	7	849	7	792
SpringHill Suites	-	-	-	-	-	-	-	-	-	-	4	593
Other (Timeshare, Intl Apts)	-	-	1	102	-	-	1	50	-	-	-	-
Total	29	9,754	39	9,366	54	11,544	144	19,273	35	6,668	72	10,050

	2004		2005		2005		2005		2005	
	Units	Rooms	1st Quarter	2nd Quarter YTD	3rd Quarter YTD	Year - End	Units	Rooms	Units	Rooms
MHRS - Domestic	8	2,840	2	395	5	1,050	8	1,808	11	2,742
MHRS - International	2	580	-	-	1	221	1	221	2	573
Renaissance	5	1,373	-	-	1	97	2	175	2	175
Ramada International	18	2,209	-	-	-	-	-	-	-	-
Courtyard	8	1,379	4	983	4	983	5	1,136	5	1,136
TownePlace Suites	1	82	2	106	2	106	2	106	3	181
Fairfield Inn	17	1,422	2	169	4	365	6	536	7	644
SpringHill Suites	5	680	-	-	2	248	2	248	3	395
Total	64	10,565	10	1,653	19	3,070	26	4,230	33	5,846

VIII. CONVERSION OF HOTELS TO MARRIOTT INTERNATIONAL BRANDS

	2006		2006		2006		2006	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		Year - End	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHR - Domestic	6	1,740	8	2,361	8	2,361	10	3,042
MHR - International	2	1,090	2	1,090	2	1,090	5	1,483
Renaissance	1	352	1	352	1	352	1	352
The Ritz-Carlton	1	112	1	112	1	112	1	112
Courtyard	2	289	4	546	5	749	8	1,231
TownePlace Suites	-	-	-	-	-	-	1	73
Fairfield Inn	-	-	1	110	1	110	2	178
SpringHill Suites	1	230	1	230	1	230	2	398
Total	13	3,813	18	4,801	19	5,004	30	6,869

	2007		2007		2007		2007	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		Year - End	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHR - Domestic	2	504	3	724	3	724	4	1,127
MHR - International	-	-	-	-	1	209	1	209
Renaissance	1	279	3	779	3	779	5	1,550
Renaissance International	-	-	-	-	1	116	2	364
The Ritz-Carlton	-	-	-	-	1	476	1	476
Courtyard	-	-	-	-	2	374	7	1,219
Residence Inn	1	88	1	88	1	88	1	88
TownePlace Suites	-	-	-	-	-	-	1	79
Fairfield Inn	-	-	1	127	1	127	3	338
SpringHill Suites	-	-	-	-	1	168	1	168
Total	4	871	8	1,718	14	3,061	26	5,618

VIII. CONVERSION OF HOTELS TO MARRIOTT INTERNATIONAL BRANDS

	2008		2008		2008		2008	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		Year - End	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHR - Domestic	1	286	2	528	2	528	6	1,771
Renaissance	2	531	2	531	2	531	2	531
Renaissance International	1	231	1	231	1	231	1	231
The Ritz-Carlton	1	202	1	202	2	368	2	368
Courtyard	-	-	8	1,604	9	1,716	14	2,872
Residence Inn	1	105	1	105	1	105	1	105
TownePlace Suites	-	-	-	-	-	-	1	82
Fairfield Inn	1	95	3	388	4	479	4	479
Total	7	1,450	18	3,589	21	3,958	31	6,439

	2009		2009		2009		2009	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		Year - End	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHR - Domestic	1	209	1	209	1	209	4	1,127
MHR - International	-	-	-	-	-	-	1	232
Renaissance Hotels	-	-	-	-	1	311	2	721
Courtyard	3	514	4	918	6	1,340	6	1,340
Fairfield Inn	1	82	2	163	2	163	4	333
SpringHill Suites	-	-	-	-	1	112	2	236
Total	5	805	7	1,290	11	2,135	19	3,989

VIII. CONVERSION OF HOTELS TO MARRIOTT INTERNATIONAL BRANDS

	<u>2010</u>		<u>2010</u>		<u>2010</u>		<u>2010</u>	
	<u>1st Quarter</u>		<u>2nd Quarter YTD</u>		<u>3rd Quarter YTD</u>		<u>4th Quarter YTD</u>	
	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>
Marriott Hotels & Resorts	-	-	-	-	-	-	1	405
Renaissance Hotels	-	-	1	155	1	155	2	305
Autograph Collection	2	242	9	1,221	10	1,338	11	1,512
The Ritz-Carlton	-	-	-	-	-	-	1	242
Edition	-	-	-	-	-	-	1	353
Courtyard	-	-	-	-	-	-	2	402
Residence Inn	1	88	1	88	1	88	1	88
Fairfield Inn & Suites	1	100	3	253	3	253	4	353
Total	<u>4</u>	<u>430</u>	<u>14</u>	<u>1,717</u>	<u>15</u>	<u>1,834</u>	<u>23</u>	<u>3,660</u>
	<u>2011</u>		<u>2011</u>		<u>2011</u>		<u>2011</u>	
	<u>1st Quarter</u>		<u>2nd Quarter YTD</u>		<u>3rd Quarter YTD</u>		<u>4th Quarter YTD</u>	
	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>
Marriott Hotels & Resorts	2	668	2	668	2	668	2	668
Renaissance Hotels	3	736	5	1,009	5	1,009	6	1,536
Autograph Collection	5	404	7	568	11	1,064	13	1,257
The Ritz-Carlton	-	-	-	-	1	250	1	250
Courtyard	1	123	2	262	2	262	3	714
Residence Inn	-	-	1	198	3	424	6	845
Fairfield Inn & Suites	-	-	-	-	1	113	3	345
Total	<u>11</u>	<u>1,931</u>	<u>17</u>	<u>2,705</u>	<u>25</u>	<u>3,790</u>	<u>34</u>	<u>5,615</u>
	<u>2012</u>		<u>2012</u>		<u>2012</u>		<u>2012</u>	
	<u>1st Quarter</u>		<u>2nd Quarter YTD</u>		<u>3rd Quarter YTD</u>		<u>4th Quarter YTD</u>	
	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>
Marriott Hotels & Resorts	-	-	1	424	3	906	7	2,062
Autograph Collection	2	442	4	978	5	1,053	7	1,364
The Ritz-Carlton	-	-	1	97	1	97	1	97
Courtyard	1	179	1	179	3	488	6	874
Residence Inn	-	-	-	-	1	201	1	201
Fairfield Inn & Suites	2	193	3	349	5	551	5	551
SpringHill Suites	-	-	1	105	1	105	1	105
TownePlace Suites	-	-	-	-	1	173	1	173
Marriott Executive Apartments	1	126	1	126	1	126	1	126
Total	<u>6</u>	<u>940</u>	<u>12</u>	<u>2,258</u>	<u>21</u>	<u>3,700</u>	<u>30</u>	<u>5,553</u>

IX. DEFLAGGED HOTELS

	1980		1981		1982		1983		1984		1985	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS	-	-	-	-	-	-	2	599	2	746	2	1,249
Total	-	-	-	-	-	-	2	599	2	746	2	1,249

	1986		1987		1988		1989		1990		1991	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS	2	574	1	228	3	1,005	4	1,475	3	754	1	296
Residence Inn	-	-	-	-	-	-	-	-	-	-	3	343
Total	2	574	1	228	3	1,005	4	1,475	3	754	4	639

	1992		1993		1994		1995		1996		1997	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS	4	1,297	1	301	7	2,534	5	1,599	6	1,430	5	1,191
Renaissance	-	-	-	-	-	-	-	-	-	-	2	764
Ramada	-	-	-	-	-	-	-	-	-	-	1	164
The Ritz-Carlton	-	-	-	-	-	-	-	-	1	541	4	916
Residence Inn	1	80	1	152	-	-	1	151	1	78	1	64
Fairfield Inn	-	-	-	-	1	130	-	-	-	-	-	-
Total	5	1,377	2	453	8	2,664	6	1,750	8	2,049	13	3,099

	1998		1999		2000		2001		2002		2003	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS	10	1,400	17 ¹	4,940	6	1,759	5	2,309	4	1,683	3	471
Renaissance	4	1,200	-	-	1	723	2	427	4	959	7	2,163
Ramada International	-	-	19 ²	2,200	1	207	4	517	3	563	4	443
The Ritz-Carlton	-	-	1	290	3	612	1	240	1	54	1	75
Courtyard	-	-	2	324	1	198	1	113	3	403	2	567
Residence Inn	1	159	8	942	6	1,302	-	-	2	241	1	104
Fairfield Inn	-	-	1	105	-	-	1	113	6	687	2	164
Timeshare	-	-	-	-	-	-	-	-	1	15	4	139
Intl Serviced Apartments	-	-	-	-	-	-	-	-	1	58	-	-
Total	15	2,759	48	8,801	18	4,801	14	3,719	25	4,663	24	4,126

	2004		2005		2005		2005		2005	
	Year - End	Year - End	1st Quarter	2nd Quarter YTD	3rd Quarter YTD	3rd Quarter YTD	Year - End	Year - End	Year - End	Year - End
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
MHRS	4	1,863	1	228	1	228	3	1,408	3	1,408
Renaissance	2	997	-	-	1	276	2	592	3	846
Ramada International	210 ³	28,081	-	-	-	-	-	-	1	192
Courtyard	-	-	1	105	1	105	1	105	1	105
Residence Inn	1	80	-	-	-	-	-	-	-	-
Fairfield Inn	35	4,395	9	1,133	14	1,803	14	1,803	16	2,036
SpringHill Suites	-	-	-	-	-	-	1	168	1	168
Total	252	35,416	11	1,466	17	2,412	21	4,076	25	4,755

¹ Six units (1,625 rooms) of the deflags resulted from the Patriot American/Interstate Settlement Agreement. Under this agreement 10 other hotels were converted from franchised to managed.

² Relates to Marriott's termination of franchise agreements in Germany.

³ Marriott International sold Ramada International to Cendant in the fourth quarter of 2004.

IX. DEFLAGGED HOTELS

	2006		2006		2006		2006	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		Year - End	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels & Resorts	1	579	3	1,390	5	2,055	9	2,843
Renaissance Hotels	1	191	2	399	4	1,386	5	1,386
Ramada International	1	200	1	200	1	200	1	200
The Ritz-Carlton	-	-	-	-	-	-	1	229
Courtyard	-	-	1	209	2	520	3	731
Residence Inn	1	88	1	88	1	88	4	475
TownePlace Suites	-	-	-	-	1	94	1	94
Fairfield Inn	3	315	10	1,257	16	1,992	21	2,658
Total	7	1,373	18	3,543	30	6,335	45	8,616

	2007		2007		2007		2007	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		Year - End	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels & Resorts	3	505	5	1,525	7	1,892	11	2,623
Renaissance Hotels	1	1,009	1	1,009	2	1,354	7	2,743
The Ritz-Carlton	1	273	1	273	1	273	1	273
Courtyard	1	138	14	1,247	15	1,397	17	1,795
Residence Inn	-	-	-	-	2	184	2	184
Fairfield Inn	9	1,129	13	1,589	13	1,589	14	1,669
Timeshare	1	65	1	65	1	65	1	65
Marriott Executive Apartments	-	-	1	136	1	136	2	370
Total	16	3,119	36	5,844	42	6,890	55	9,722

IX. DEFLAGGED HOTELS

	2008		2008		2008		2008	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		Year - End	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels & Resorts	-	-	1	256	2	420	4	951
Renaissance Hotels	3	608	7	1,919	9	2,266	10	2,622
Ramada International	2	332	2	332	2	332	2	332
The Ritz-Carlton	2	608	2	608	2	608	2	608
Courtyard	2	368	4	793	4	793	5	931
Residence Inn	5	496	6	576	8	784	8	784
Fairfield Inn	6	689	9	1,009	10	1,128	11	1,297
Total	<u>20</u>	<u>3,101</u>	<u>31</u>	<u>5,493</u>	<u>37</u>	<u>6,331</u>	<u>42</u>	<u>7,525</u>

	2009		2009		2009		2009	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		Year - End	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels & Resorts	-	-	1	297	2	393	5	874
Renaissance Hotels	-	-	-	-	2	407	3	1,005
The Ritz-Carlton	-	-	1	374	1	374	1	374
Courtyard	-	-	1	190	1	190	2	560
Residence Inn	2	276	2	276	2	276	3	462
Fairfield Inn	2	201	2	201	2	201	2	201
Timeshare	-	-	-	-	-	-	1	-
Total	<u>4</u>	<u>477</u>	<u>7</u>	<u>1,338</u>	<u>10</u>	<u>1,841</u>	<u>17</u>	<u>3,476</u>

IX. DEFLAGGED HOTELS

	2010		2010		2010		2010	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		4th Quarter YTD	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels & Resorts	-	-	3	606	3	606	4	905
Renaissance Hotels	1	545	3	1,033	4	1,312	5	1,814
The Ritz-Carlton	-	-	2	374	2	374	2	374
Courtyard	-	-	2	303	3	539	7	1,527
Residence Inn	6	601	9	845	10	997	10	997
Fairfield Inn & Suites	-	-	1	72	1	72	3	256
Marriott Executive Apartments	-	-	1	224	1	224	1	224
Total	7	1,146	21	3,457	24	4,125	32	6,097
	2011		2011		2011		2011	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		4th Quarter YTD	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels & Resorts	2	482	2	482	4	949	7	2,061
Renaissance Hotels	2	819	4	1,340	5	1,620	6	1,881
The Ritz-Carlton	1	124	1	124	1	124	1	124
Edition	-	-	-	-	1	353	1	353
Courtyard	-	-	1	198	1	198	1	198
Residence Inn	-	-	3	334	3	334	5	510
Fairfield Inn & Suites	1	54	4	391	5	525	8	922
Marriott Executive Apartments	-	-	1	213	1	213	1	213
Total	6	1,479	16	3,082	21	4,316	30	6,262
	2012		2012		2012		2012	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		4th Quarter YTD	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels & Resorts	2	592	5	1,674	9	3,006	10	3,545
Renaissance Hotels	-	-	-	-	2	868	3	1,127
Courtyard	1	276	8	1,773	11	2,243	13	2,613
Residence Inn	1	128	1	128	3	336	4	464
Fairfield Inn & Suites	1	73	2	190	3	322	4	424
AC Hotels by Marriott	5	399	5	399	5	399	5	399
Marriott Executive Apartments	-	-	1	99	1	99	1	99
SpringHill Suites	-	-	-	-	1	93	1	93
TownPlace Suites	-	-	1	119	1	119	1	119
Total	10	1,468	23	4,382	36	7,485	42	8,883

X. NORTH AMERICAN COMPANY OPERATED COMPOSITE LODGING KEY OPERATING STATISTICS

	1996^z	1997^z	1998^z	1999³	2000	2001	2002
	Full Year	Full Year	Full Year	Full Year	Full Year	Full Year	Full Year
Occupancy (%)	78.5	78.0	77.8	77.5	78.0	71.1	70.1
ADR (\$)	104.92	113.94	121.71	123.16	129.56	128.60	123.43
RevPAR (\$)	82.36	88.86	94.65	95.50	101.00	91.44	86.47
RevPar Change (%) ¹	8.0	8.2	5.7	3.7	6.7	(10.4)	(5.7)
	2003	2004	2005	2005	2005	2005	2005
	Full Year	Full Year	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Full Year
Occupancy (%)	69.0	71.8	69.9	76.2	75.9	71.0	73.2
ADR (\$)	124.45	132.36	140.64	144.20	132.29	146.19	141.14
RevPAR (\$)	85.85	95.04	98.35	109.88	100.38	103.86	103.29
RevPar Change (%) ¹	(1.9)	8.6	8.0	10.0	8.8	11.4	9.8
	2006	2006	2006	2006	2006		
	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Full Year		
Occupancy (%)	70.2	77.0	74.8	69.8	72.8		
ADR (\$)	149.61	155.80	143.69	157.97	152.14		
RevPAR (\$)	105.06	119.92	107.42	110.23	110.74		
RevPar Change (%) ¹	9.6	10.7	8.1	7.2	8.9		
	2007	2007	2007	2007	2007		
	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Full Year		
Occupancy (%)	68.5	76.6	76.4	70.0	72.7		
ADR (\$)	157.75	163.11	149.47	164.43	159.01		
RevPAR (\$)	108.06	124.88	114.18	115.07	115.60		
RevPar Change (%) ¹	5.2	5.6	7.2	6.2	6.2		
	2008	2008	2008	2008	2008		
	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Full Year		
Occupancy (%)	67.5	75.3	74.1	64.5	69.8		
ADR (\$)	163.16	168.22	152.58	159.00	160.85		
RevPAR (\$)	110.18	126.61	113.10	102.55	112.31		
RevPar Change (%) ¹	2.3	1.4	(1.0)	(10.9)	(2.9)		
	2009	2009	2009	2009	2009		
	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Full Year		
Occupancy (%)	60.4	67.3	68.7	63.1	64.8		
ADR (\$)	152.38	145.91	131.48	143.25	142.86		
RevPAR (\$)	92.05	98.17	90.28	90.40	92.52		
RevPar Change (%) ¹	(18.0)	(23.4)	(20.6)	(13.1)	(18.5)		
	2010	2010	2010	2010	2010		
	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Full Year		
Occupancy (%)	64.4	71.7	70.9	65.6	68.0		
ADR (\$)	140.30	148.53	135.99	147.60	143.35		
RevPAR (\$)	90.36	106.47	96.40	96.78	97.43		
RevPar Change (%) ¹	(1.9)	7.5	6.5	6.5	4.7		
	2011	2011	2011	2011	2011		
	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Full Year		
Occupancy (%)	65.9	73.8	73.5	67.9	70.2		
ADR (\$)	147.79	154.62	141.49	153.84	150.00		
RevPAR (\$)	97.33	114.17	103.99	104.52	105.28		
RevPar Change (%) ¹	4.8	6.6	7.0	6.2	6.2		
	2012	2012	2012	2012	2012		
	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Full Year		
Occupancy (%)	67.9	75.4	74.8	68.9	71.6		
ADR (\$)	153.23	161.75	149.80	160.76	157.05		
RevPAR (\$)	104.00	121.94	112.02	110.80	112.40		
RevPar Change (%) ¹	6.2	6.0	7.0	5.2	6.0		

¹ Year over year change of a consistent group of comparable hotels. Comparable hotel base changes each year based on hotel openings.

² Excludes SpringHill Suites and TownePlace Suites.

³ Excludes SpringHill Suites.

XI. NORTH AMERICAN SYSTEMWIDE COMPOSITE LODGING KEY OPERATING STATISTICS

	2003	2004	2005	2005	2005	2005	2005
	<u>Full Year</u>	<u>Full Year</u>	<u>1st Quarter</u>	<u>2nd Quarter</u>	<u>3rd Quarter</u>	<u>4th Quarter</u>	<u>Full Year</u>
Occupancy (%)	68.3	71.2	69.0	75.3	76.1	70.7	72.7
ADR (\$)	105.86	111.49	118.65	120.96	115.12	121.85	119.12
RevPAR (\$)	72.31	79.35	81.81	91.12	87.63	86.14	86.56
RevPar Change (%) ¹	(1.3)	8.5	8.4	9.8	8.2	11.0	9.5
	2006	2006	2006	2006	2006		
	<u>1st Quarter</u>	<u>2nd Quarter</u>	<u>3rd Quarter</u>	<u>4th Quarter</u>	<u>Full Year</u>		
Occupancy (%)	70.2	76.5	76.1	69.9	73.0		
ADR (\$)	126.36	129.78	124.37	130.92	128.07		
RevPAR (\$)	88.69	99.26	94.65	91.49	93.47		
RevPar Change (%) ¹	10.9	10.7	8.6	7.0	9.1		
	2007	2007	2007	2007	2007		
	<u>1st Quarter</u>	<u>2nd Quarter</u>	<u>3rd Quarter</u>	<u>4th Quarter</u>	<u>Full Year</u>		
Occupancy (%)	68.3	76.2	76.8	69.8	72.6		
ADR (\$)	133.82	136.01	130.54	137.43	134.62		
RevPAR (\$)	91.45	103.63	100.20	95.89	97.70		
RevPar Change (%) ¹	5.1	5.6	6.7	6.2	6.0		
	2008	2008	2008	2008	2008		
	<u>1st Quarter</u>	<u>2nd Quarter</u>	<u>3rd Quarter</u>	<u>4th Quarter</u>	<u>Full Year</u>		
Occupancy (%)	66.6	74.0	74.3	63.9	69.2		
ADR (\$)	139.53	141.79	133.93	134.56	137.36		
RevPAR (\$)	92.97	104.87	99.45	86.04	95.04		
RevPar Change (%) ¹	2.2	1.2	(0.7)	(10.1)	(2.7)		
	2009	2009	2009	2009	2009		
	<u>1st Quarter</u>	<u>2nd Quarter</u>	<u>3rd Quarter</u>	<u>4th Quarter</u>	<u>Full Year</u>		
Occupancy (%)	60.2	66.4	68.5	61.7	64.0		
ADR (\$)	129.44	124.41	117.09	121.37	122.71		
RevPAR (\$)	77.97	82.63	80.16	74.90	78.59		
RevPar Change (%) ¹	(16.2)	(21.2)	(19.3)	(13.1)	(17.2)		
	2010	2010	2010	2010	2010		
	<u>1st Quarter</u>	<u>2nd Quarter</u>	<u>3rd Quarter</u>	<u>4th Quarter</u>	<u>Full Year</u>		
Occupancy (%)	63.0	70.7	71.8	64.8	67.4		
ADR (\$)	119.96	124.31	118.69	123.01	121.50		
RevPAR (\$)	75.63	87.90	85.24	79.74	81.87		
RevPar Change (%) ¹	(1.8)	6.3	7.2	7.5	4.9		
	2011	2011	2011	2011	2011		
	<u>1st Quarter</u>	<u>2nd Quarter</u>	<u>3rd Quarter</u>	<u>4th Quarter</u>	<u>Full Year</u>		
Occupancy (%)	64.9	72.8	74.2	66.8	69.5		
ADR (\$)	123.51	127.87	122.52	127.29	125.67		
RevPAR (\$)	80.11	93.07	90.89	85.04	87.28		
RevPar Change (%) ¹	5.8	6.6	6.9	6.4	6.5		
	2012	2012	2012	2012	2012		
	<u>1st Quarter</u>	<u>2nd Quarter</u>	<u>3rd Quarter</u>	<u>4th Quarter</u>	<u>Full Year</u>		
Occupancy (%)	66.6	74.4	75.1	68.1	70.8		
ADR (\$)	128.59	133.20	128.73	132.40	130.97		
RevPAR (\$)	85.61	99.06	96.74	90.14	92.79		
RevPar Change (%) ¹	6.9	6.5	6.3	5.9	6.4		

¹ Year over year change of a consistent group of comparable hotels. Comparable hotel base changes each year based on hotel openings.

XII. FULL-SERVICE, INTERNATIONAL AND LUXURY LODGING KEY OPERATING STATISTICS¹

	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989
	Full Year	Full Year	Full Year	Full Year	Full Year	Full Year	Full Year	Full Year	Full Year	Full Year
MHRS - North America										
Occupancy (%)	76.4	74.8	71.7	73.8	74.8	73.3	74.6	73.8	74.1	74.0
Average Daily Rate (\$)	57.31	64.34	66.28	65.31	72.56	78.79	84.68	86.71	95.11	98.23
RevPar (\$) ²	43.78	48.13	47.52	48.20	54.27	57.75	63.17	63.99	70.48	72.69
RevPar Change (%) ³	12.2	10.0	1.3	7.0	13.3	9.6	7.8	3.6	6.3	3.2
	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999
	Full Year	Full Year	Full Year	Full Year	Full Year	Full Year	Full Year	Full Year	Full Year	Full Year
MHRS - North America										
Occupancy (%)	73.0	70.9	72.5	74.9	76.2	76.8	77.1	77.7	78.0	77.5
Average Daily Rate (\$)	101.83	98.05	97.94	99.00	103.21	110.36	117.56	128.64	137.95	140.86
RevPar (\$) ²	74.34	69.52	71.01	74.15	78.65	84.76	90.64	99.95	107.60	109.22
RevPar Change (%) ³	2.2	(3.6)	2.4	4.3	5.1	6.7	7.9	9.2	6.1	3.9
MHRS - International										
Occupancy (%)	-	-	-	-	-	-	-	75.3	73.0	73.9
Average Daily Rate (\$) ⁴	-	-	-	-	-	-	-	137.56	133.21	124.38
RevPar (\$) ^{2,4}	-	-	-	-	-	-	-	103.54	97.24	91.92
RevPar Chg - Actual FX (%) ³	-	-	-	-	-	-	-	2.9	0.3	3.0
RevPar Chg - Constant FX (%) ³	-	-	-	-	-	-	-	8.1	3.5	6.0
Renaissance - North America										
Occupancy (%)	-	-	-	-	-	-	-	69.4	70.3	70.8
Average Daily Rate (\$)	-	-	-	-	-	-	-	121.25	129.38	132.09
RevPar (\$) ²	-	-	-	-	-	-	-	84.15	90.95	93.54
RevPar Change (%) ³	-	-	-	-	-	-	-	6.6	6.5	2.9
Renaissance - International										
Occupancy (%)	-	-	-	-	-	-	-	66.3	67.2	66.1
Average Daily Rate (\$) ⁴	-	-	-	-	-	-	-	115.13	109.31	101.28
RevPar (\$) ^{2,4}	-	-	-	-	-	-	-	76.35	73.45	66.99
RevPar Chg - Actual FX (%) ³	-	-	-	-	-	-	-	-	(11.8)	(4.2)
RevPar Chg - Constant FX (%) ³	-	-	-	-	-	-	-	-	(5.8)	(1.0)
The Ritz-Carlton - North America										
Occupancy (%)	-	-	-	-	-	70.4	75.2	79.0	75.4	77.8
Average Daily Rate (\$)	-	-	-	-	-	168.99	181.04	185.27	205.48	219.37
RevPar (\$) ²	-	-	-	-	-	118.97	136.14	146.36	154.93	170.67
RevPar Change (%) ³	-	-	-	-	-	7.1	8.7	9.8	5.8	10.3
Luxury - International ⁵										
Occupancy (%)	-	-	-	-	-	-	-	-	70.3	73.4
Average Daily Rate (\$) ⁴	-	-	-	-	-	-	-	-	168.99	180.71
RevPar (\$) ^{2,4}	-	-	-	-	-	-	-	-	118.80	132.64
RevPar Change (%) ³	-	-	-	-	-	-	-	-	-	10.8

¹ Statistics are for managed hotels opened for a full year (called comparable hotels)

² Revenue per Available Room

³ Year over year change of a consistent group of comparable hotels. Comparable hotel base changes each year based on hotel opening

⁴ Based on actual foreign exchange rates. Data not available prior to 1997

⁵ Beginning in Quarter 4, 2006, includes The Ritz-Carlton International and Bulgari Hotels & Resorts. Prior to Quarter 4, 2006, includes The Ritz-Carlton International

XII. FULL-SERVICE, INTERNATIONAL AND LUXURY LODGING KEY OPERATING STATISTICS¹

	2000 Full Year	2001 Full Year	2002 Full Year	2003 Full Year	2004 Full Year
MHRS - North America					
Occupancy (%)	78.2	70.4	70.1	69.3	72.0
Average Daily Rate (\$)	149.50	142.96	137.28	135.42	143.70
RevPar (\$) ²	116.95	100.62	96.25	93.81	103.46
RevPar Change (%) ³	6.8	(11.8)	(4.8)	(2.8)	7.4
MHRS - International					
Occupancy (%)	74.6	68.4	69.1	68.7	75.1
Average Daily Rate (\$) ⁴	121.41	116.55	114.63	120.55	130.69
RevPar (\$) ^{2,4}	90.61	79.71	79.26	82.80	98.12
RevPar Chg - Actual FX (%) ³	2.8	(5.4)	2.9	3.7	20.1
RevPar Chg - Constant FX (%) ³	9.0	(3.6)	3.0	(0.1)	16.4
Renaissance - North America					
Occupancy (%)	73.3	65.6	65.1	65.8	69.6
Average Daily Rate (\$)	142.27	137.79	131.77	132.12	135.54
RevPar (\$) ²	104.35	90.39	85.80	86.99	94.30
RevPar Change (%) ³	7.5	(13.1)	(4.5)	(0.4)	8.4
Renaissance - International					
Occupancy (%)	70.2	67.8	72.1	67.4	72.5
Average Daily Rate (\$) ⁴	99.29	93.97	93.32	102.24	111.12
RevPar (\$) ^{2,4}	69.71	63.74	67.26	68.95	80.59
RevPar Chg - Actual FX (%) ³	4.8	(8.3)	3.1	(0.4)	20.9
RevPar Chg - Constant FX (%) ³	10.3	(4.2)	1.6	(5.3)	15.1
The Ritz-Carlton - North America					
Occupancy (%)	77.5	66.9	66.1	65.7	69.2
Average Daily Rate (\$)	242.26	249.94	233.40	231.12	257.16
RevPar (\$) ²	187.75	167.21	154.21	151.85	177.96
RevPar Change (%) ³	9.4	(11.5)	(4.3)	1.0	12.9
Luxury - International⁵					
Occupancy (%)	77.6	68.6	69.2	60.8	71.0
Average Daily Rate (\$) ⁴	202.05	195.90	183.49	188.91	205.06
RevPar (\$) ^{2,4}	156.79	134.39	127.00	114.88	145.68
RevPar Change (%) ³	18.0	1.7	2.5	(9.0)	21.3

XII. FULL-SERVICE, INTERNATIONAL AND LUXURY LODGING KEY OPERATING STATISTICS¹

	<u>2005</u> 1st Quarter	<u>2005</u> 2nd Quarter	<u>2005</u> 3rd Quarter	<u>2005</u> 4th Quarter	<u>2005</u> Full Year
MHRS - North America					
Occupancy (%)	69.9	76.5	75.7	71.1	73.2
Average Daily Rate (\$)	156.66	156.77	142.75	161.39	154.84
RevPar (\$) ²	109.44	119.90	108.10	114.74	113.31
RevPar Change (%) ³	6.1	9.8	8.1	10.9	9.0
MHRS - International					
Occupancy (%)	72.9	77.7	78.1	75.8	76.4
Average Daily Rate (\$) ⁴	144.01	146.83	136.77	148.64	145.14
RevPar (\$) ^{2,4}	104.97	114.03	106.78	112.68	110.83
RevPar Chg - Actual FX (%) ³	18.5	16.3	12.2	10.0	13.2
RevPar Chg - Constant FX (%) ³	15.1	12.1	9.5	9.5	10.8
Renaissance - North America					
Occupancy (%)	69.4	74.2	74.1	70.1	72.1
Average Daily Rate (\$)	146.29	148.38	136.27	156.77	149.90
RevPar (\$) ²	101.47	110.14	100.97	109.95	108.01
RevPar Change (%) ³	10.4	11.7	12.8	15.1	12.5
Renaissance - International					
Occupancy (%)	65.5	71.5	75.3	74.6	72.5
Average Daily Rate (\$) ⁴	120.58	130.06	114.64	129.01	124.28
RevPar (\$) ^{2,4}	78.97	92.93	86.36	96.20	90.11
RevPar Chg - Actual FX (%) ³	16.3	14.9	13.1	9.6	12.8
RevPar Chg - Constant FX (%) ³	10.6	9.0	9.7	9.7	9.7
The Ritz-Carlton - North America					
Occupancy (%)	67.1	74.5	72.7	68.9	71.0
Average Daily Rate (\$)	305.33	308.59	250.61	290.17	287.99
RevPar (\$) ²	204.87	229.89	182.22	199.80	204.45
RevPar Change (%) ³	13.5	11.3	11.0	12.9	12.2
Luxury - International ⁵					
Occupancy (%)	71.2	75.6	67.7	72.3	71.6
Average Daily Rate (\$) ⁴	225.15	217.09	194.14	207.67	200.08
RevPar (\$) ^{2,4}	160.30	164.08	131.43	150.08	143.30
RevPar Change (%) ³	26.9	22.7	14.2	12.0	18.3

¹ Statistics are for managed hotels opened for a full year (called comparable hotels).

² Revenue per Available Room

³ Year over year change of a consistent group of comparable hotels. Comparable hotel base changes each year based on hotel openings.

⁴ Based on actual foreign exchange rates.

⁵ Beginning in Quarter 4, 2006, includes The Ritz-Carlton International and Bulgari Hotels & Resorts. Prior to Quarter 4, 2006, includes The Ritz-Carlton International.

XII. FULL-SERVICE, INTERNATIONAL AND LUXURY LODGING KEY OPERATING STATISTICS¹

	<u>2006</u> 1st Quarter	<u>2006</u> 2nd Quarter	<u>2006</u> 3rd Quarter	<u>2006</u> 4th Quarter	<u>2006</u> Full Year
MHRS - North America					
Occupancy (%)	69.5	76.3	74.0	70.1	72.3
Average Daily Rate (\$)	166.76	170.31	156.77	175.71	168.11
RevPar (\$) ²	115.93	129.97	116.08	123.11	121.58
RevPar Change (%) ³	8.0	9.3	7.9	7.9	8.3
MHRS - International					
Occupancy (%)	72.3	77.0	76.8	74.9	75.6
Average Daily Rate (\$) ⁴	157.73	161.16	156.47	171.38	163.02
RevPar (\$) ^{2,4}	114.01	124.08	120.09	128.44	123.32
RevPar Chg - Actual FX (%) ³	8.5	10.0	13.4	14.1	11.9
RevPar Chg - Constant FX (%) ³	11.0	11.4	11.1	10.4	10.9
Renaissance - North America					
Occupancy (%)	70.5	77.2	73.3	69.2	72.8
Average Daily Rate (\$)	154.21	168.34	153.22	169.29	162.96
RevPar (\$) ²	108.67	129.89	112.28	117.14	118.57
RevPar Change (%) ³	12.7	15.7	6.8	4.3	9.6
Renaissance - International					
Occupancy (%)	66.6	75.4	77.0	76.3	74.7
Average Daily Rate (\$) ⁴	121.97	133.77	127.83	145.50	134.53
RevPar (\$) ^{2,4}	81.21	100.83	98.39	111.08	100.46
RevPar Chg - Actual FX (%) ³	6.9	10.6	18.7	17.6	14.5
RevPar Chg - Constant FX (%) ³	10.2	12.2	14.9	12.4	12.7
The Ritz-Carlton - North America					
Occupancy (%)	71.5	77.7	73.4	69.4	72.9
Average Daily Rate (\$)	319.74	325.44	263.58	315.47	304.72
RevPar (\$) ²	228.61	252.81	193.59	219.04	222.23
RevPar Change (%) ³	10.8	10.4	9.2	10.2	10.3
Luxury - International ⁵					
Occupancy (%)	65.9	71.9	68.3	74.8	71.7
Average Daily Rate (\$) ⁴	214.74	227.61	208.74	256.05	241.90
RevPar (\$) ^{2,4}	141.52	163.72	142.50	191.52	173.35
RevPar Change (%) ³	2.6	7.1	2.2	16.8	9.1

XII. FULL-SERVICE, INTERNATIONAL AND LUXURY LODGING KEY OPERATING STATISTICS¹

	2007 1st Quarter	2007 2nd Quarter	2007 3rd Quarter	2007 4th Quarter	2007 Full Year
MHRS - North America					
Occupancy (%)	68.4	76.6	76.2	70.0	72.6
Average Daily Rate (\$)	175.52	177.97	163.96	183.31	175.41
RevPar (\$) ²	120.13	136.32	124.92	128.23	127.43
RevPar Change (%) ³	6.2	6.7	8.0	6.1	6.9
MHRS - International					
Occupancy (%)	72.0	77.7	78.3	76.7	76.6
Average Daily Rate (\$) ⁴	177.98	181.11	172.78	190.56	180.76
RevPar (\$) ^{2,4}	128.17	140.78	135.28	146.14	138.51
RevPar Chg - Actual FX (%) ³	14.9	15.2	12.1	15.7	14.8
RevPar Chg - Constant FX (%) ³	9.1	8.7	6.1	8.2	8.0
Renaissance - North America					
Occupancy (%)	70.5	76.7	75.9	70.0	73.1
Average Daily Rate (\$)	164.65	175.72	157.82	176.29	169.93
RevPar (\$) ²	116.02	134.78	119.71	123.40	124.17
RevPar Change (%) ³	4.1	3.2	8.4	7.9	5.9
Renaissance - International					
Occupancy (%)	66.2	74.9	76.9	76.6	74.8
Average Daily Rate (\$) ⁴	136.30	153.44	140.91	165.98	152.81
RevPar (\$) ^{2,4}	90.29	114.89	108.42	127.13	114.27
RevPar Chg - Actual FX (%) ³	18.0	14.5	9.3	14.2	13.3
RevPar Chg - Constant FX (%) ³	10.8	8.4	3.9	7.4	7.2
The Ritz-Carlton - North America					
Occupancy (%)	70.5	76.2	74.2	68.7	72.3
Average Daily Rate (\$)	347.34	352.95	283.32	338.59	331.48
RevPar (\$) ²	245.02	269.10	210.18	232.62	239.67
RevPar Change (%) ³	8.2	7.1	8.3	7.0	7.5
Luxury - International⁵					
Occupancy (%)	68.9	76.0	72.9	72.0	72.7
Average Daily Rate (\$) ⁴	290.95	311.43	271.09	293.69	292.24
RevPar (\$) ^{2,4}	200.44	236.74	197.49	211.48	212.54
RevPar Change (%) ³	11.7	12.2	17.0	9.3	12.2

¹ Statistics are for managed hotels opened for a full year (called comparable hotels).

² Revenue per Available Room

³ Year over year change of a consistent group of comparable hotels. Comparable hotel base changes each year based on hotel openings.

⁴ Based on actual foreign exchange rates.

⁵ Beginning in Quarter 4, 2006, includes The Ritz-Carlton International and Bulgari Hotels & Resorts. Prior to Quarter 4, 2006, includes The Ritz-Carlton International.

XII. FULL-SERVICE, INTERNATIONAL AND LUXURY LODGING KEY OPERATING STATISTICS¹

	2008 1st Quarter	2008 2nd Quarter	2008 3rd Quarter	2008 4th Quarter	2008 Full Year
MHRS - North America					
Occupancy (%)	67.7	75.9	75.1	65.5	70.5
Average Daily Rate (\$)	181.45	184.10	167.39	178.81	178.24
RevPar (\$) ²	122.85	139.67	125.67	117.19	125.69
RevPar Change (%) ³	2.2	2.7	0.5	(8.7)	(1.6)
MHRS - International					
Occupancy (%)	71.8	76.8	75.2	70.3	73.4
Average Daily Rate (\$) ⁴	200.30	201.39	191.45	180.88	192.10
RevPar (\$) ^{2,4}	143.91	154.73	144.02	127.11	140.99
RevPar Chg - Actual FX (%) ³	16.5	14.3	11.2	(10.5)	5.1
RevPar Chg - Constant FX (%) ³	9.7	6.3	4.5	(5.4)	2.6
Renaissance - North America					
Occupancy (%)	68.9	74.7	72.3	64.1	69.4
Average Daily Rate (\$)	171.70	176.46	154.39	166.26	167.17
RevPar (\$) ²	118.29	131.75	111.61	106.51	116.05
RevPar Change (%) ³	3.1	1.5	0.1	(8.2)	(1.5)
Renaissance - International					
Occupancy (%)	67.7	74.2	72.1	69.3	71.0
Average Daily Rate (\$) ⁴	151.41	166.44	164.13	155.60	160.77
RevPar (\$) ^{2,4}	102.51	123.46	118.34	107.85	114.15
RevPar Chg - Actual FX (%) ³	18.0	14.9	12.9	(10.0)	5.5
RevPar Chg - Constant FX (%) ³	10.2	6.6	6.0	(6.4)	2.4
The Ritz-Carlton - North America					
Occupancy (%)	69.9	76.3	70.7	60.1	68.6
Average Daily Rate (\$)	352.12	363.32	295.75	325.88	335.52
RevPar (\$) ²	246.27	277.21	209.12	195.88	230.13
RevPar Change (%) ³	4.6	1.1	(1.7)	(16.4)	(4.7)
Luxury - International ⁵					
Occupancy (%)	72.0	75.3	71.2	63.5	69.8
Average Daily Rate (\$) ⁴	333.83	362.55	319.09	305.89	315.83
RevPar (\$) ^{2,4}	240.39	273.05	227.34	194.15	220.60
RevPar Chg - Actual FX (%) ³	23.3	17.6	18.9	(1.6)	11.8
RevPar Chg - Constant FX (%) ³	18.2	10.2	8.8	(3.8)	6.6

	2009	2009	2009	2009	2009
	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Full Year
MHRS - North America					
Occupancy (%)	61.7	68.6	70.0	65.0	66.3
Average Daily Rate (\$)	167.56	159.98	143.98	160.11	157.81
RevPar (\$) ²	103.39	109.81	100.78	104.04	104.60
RevPar Change (%) ³	(15.9)	(22.0)	(19.8)	(11.9)	(17.2)
MHRS - International					
Occupancy (%)	62.4	68.5	69.9	71.0	68.7
Average Daily Rate (\$) ⁴	166.91	153.19	150.62	160.41	157.26
RevPar (\$) ^{2,4}	104.11	104.89	105.30	113.81	108.09
RevPar Chg - Actual FX (%) ³	(24.1)	(29.9)	(27.1)	(9.1)	(22.0)
RevPar Chg - Constant FX (%) ³	(16.3)	(20.2)	(20.3)	(9.6)	(16.1)
Renaissance - North America					
Occupancy (%)	62.5	68.1	68.0	63.4	65.3
Average Daily Rate (\$)	168.26	158.24	138.14	151.82	153.71
RevPar (\$) ²	105.19	107.73	93.90	96.24	100.42
RevPar Change (%) ³	(12.5)	(20.8)	(18.2)	(13.4)	(16.1)
Renaissance - International					
Occupancy (%)	55.2	62.6	64.4	69.6	64.1
Average Daily Rate (\$) ⁴	134.85	133.79	129.92	142.37	136.52
RevPar (\$) ^{2,4}	74.41	83.81	83.62	99.07	87.51
RevPar Chg - Actual FX (%) ³	(29.3)	(35.2)	(32.2)	(13.1)	(26.5)
RevPar Chg - Constant FX (%) ³	(21.0)	(24.4)	(24.2)	(12.4)	(19.7)
The Ritz-Carlton - North America					
Occupancy (%)	57.0	61.9	64.9	60.8	61.5
Average Daily Rate (\$)	337.03	299.28	238.99	278.52	280.76
RevPar (\$) ²	192.13	185.34	155.09	169.42	172.61
RevPar Change (%) ³	(27.1)	(31.4)	(23.5)	(11.6)	(23.1)
Luxury - International ⁵					
Occupancy (%)	56.1	57.5	55.0	57.2	56.8
Average Daily Rate (\$) ⁴	343.71	322.05	289.65	303.07	317.16
RevPar (\$) ^{2,4}	192.86	185.31	159.39	173.30	179.99
RevPar Chg - Actual FX (%) ³	(19.9)	(32.6)	(30.9)	(15.1)	(24.9)
RevPar Chg - Constant FX (%) ³	(17.0)	(26.1)	(26.7)	(17.1)	(22.1)

¹ Statistics are for managed hotels opened for a full year (called comparable hotels).

² Revenue per Available Room

³ Year over year change of a consistent group of comparable hotels. Comparable hotel base changes each year based on hotel openings.

⁴ Based on actual foreign exchange rates.

⁵ Beginning in Quarter 4, 2006, includes The Ritz-Carlton International and Bulgari Hotels & Resorts. Prior to Quarter 4, 2006, includes The Ritz-Carlton International.

XII. FULL-SERVICE, INTERNATIONAL AND LUXURY LODGING KEY OPERATING STATISTICS¹

	<u>2010</u> 1st Quarter	<u>2010</u> 2nd Quarter	<u>2010</u> 3rd Quarter	<u>2010</u> 4th Quarter	<u>2010</u> Full Year
MHR - North America					
Occupancy (%)	66.2	73.1	71.7	66.2	69.1
Average Daily Rate (\$)	152.59	160.30	147.02	163.16	156.27
RevPar (\$) ²	101.50	117.21	105.35	108.08	107.98
RevPar Change (%) ³	(1.2)	7.6	7.0	5.6	4.7
MHR - International					
Occupancy (%)	65.7	73.8	74.8	73.5	72.7
Average Daily Rate (\$) ⁴	162.52	158.66	150.41	163.76	158.74
RevPar (\$) ^{2,4}	106.77	117.07	112.57	120.37	115.33
RevPar Chg - Actual FX (%) ³	5.7	11.4	6.7	6.7	7.8
RevPar Chg - Constant FX (%) ³	0.9	7.4	11.2	8.9	7.9
Renaissance Hotels - North America					
Occupancy (%)	63.9	71.0	69.1	65.2	67.2
Average Daily Rate (\$)	150.21	159.16	142.02	157.97	152.57
RevPar (\$) ²	96.04	113.08	98.20	102.95	102.51
RevPar Change (%) ³	(4.6)	6.1	3.8	6.4	2.6
Renaissance Hotels - International					
Occupancy (%)	57.7	69.6	70.2	70.8	68.5
Average Daily Rate (\$) ⁴	137.02	143.38	133.51	150.56	142.17
RevPar (\$) ^{2,4}	79.13	99.83	93.78	106.59	97.33
RevPar Chg - Actual FX (%) ³	11.5	21.0	11.7	9.8	13.6
RevPar Chg - Constant FX (%) ³	6.9	15.3	17.0	13.0	14.0
The Ritz-Carlton - North America					
Occupancy (%)	64.2	71.6	68.6	65.4	67.6
Average Daily Rate (\$)	301.74	297.03	247.12	282.16	280.17
RevPar (\$) ²	193.68	212.67	169.51	184.47	189.30
RevPar Change (%) ³	2.5	15.9	7.9	10.0	9.8
Luxury - International ⁵					
Occupancy (%)	58.5	67.3	62.8	64.5	64.0
Average Daily Rate (\$) ⁴	318.38	309.20	275.17	309.32	305.69
RevPar (\$) ^{2,4}	186.34	208.18	172.78	199.60	195.77
RevPar Chg - Actual FX (%) ³	1.4	17.5	10.1	9.8	10.1
RevPar Chg - Constant FX (%) ³	(0.7)	14.0	12.4	13.7	10.7

¹ Statistics are for managed hotels opened for a full year (called comparable hotels).

² Revenue per Available Room

³ Year over year change of a consistent group of comparable hotels. Comparable hotel base changes each year based on hotel openings.

⁴ Based on actual foreign exchange rates.

⁵ Beginning in Quarter 4, 2006, includes The Ritz-Carlton International and Bulgari Hotels & Resorts. Prior to Quarter 4, 2006, includes The Ritz-Carlton International.

XII. FULL-SERVICE, INTERNATIONAL AND LUXURY LODGING KEY OPERATING STATISTICS¹

	<u>2011</u> 1st Quarter	<u>2011</u> 2nd Quarter	<u>2011</u> 3rd Quarter	<u>2011</u> 4th Quarter	<u>2011</u> Full Year
MHR - North America					
Occupancy (%)	66.9	74.6	73.8	68.9	71.0
Average Daily Rate (\$)	163.17	168.64	153.22	169.06	164.08
RevPar (\$) ²	109.17	125.79	113.06	116.45	116.45
RevPar Change (%) ³	3.6	5.4	4.4	5.0	4.6
MHR - International					
Occupancy (%)	65.0	73.1	75.7	73.0	72.8
Average Daily Rate (\$) ⁴	165.12	171.34	167.27	175.70	171.68
RevPar (\$) ^{2,4}	107.32	125.18	126.59	128.29	124.91
RevPar Chg - Actual FX (%) ³	9.1	13.0	15.7	6.4	10.6
RevPar Chg - Constant FX (%) ³	9.9	8.1	7.2	4.2	6.7
Renaissance Hotels - North America					
Occupancy (%)	66.1	72.4	72.3	68.5	69.7
Average Daily Rate (\$)	162.49	168.37	149.16	164.80	161.40
RevPar (\$) ²	107.45	121.82	107.89	112.91	112.55
RevPar Change (%) ³	6.6	5.1	8.8	6.6	6.7
Renaissance Hotels - International					
Occupancy (%)	59.8	70.4	71.3	72.3	69.7
Average Daily Rate (\$) ⁴	141.01	161.05	151.56	158.24	156.07
RevPar (\$) ^{2,4}	84.34	113.33	108.13	114.35	108.84
RevPar Chg - Actual FX (%) ³	9.8	14.9	14.6	6.3	11.1
RevPar Chg - Constant FX (%) ³	10.1	9.7	4.7	3.3	6.2
The Ritz-Carlton - North America					
Occupancy (%)	67.3	73.9	69.9	66.0	69.2
Average Daily Rate (\$)	316.29	311.67	270.02	308.44	302.31
RevPar (\$) ²	212.81	230.43	188.75	203.45	209.11
RevPar Change (%) ³	6.9	10.6	13.5	9.3	10.2
Luxury - International ⁵					
Occupancy (%)	63.0	65.2	63.3	63.7	63.8
Average Daily Rate (\$) ⁴	328.70	318.60	307.31	328.17	318.11
RevPar (\$) ^{2,4}	207.20	207.59	194.55	208.89	203.10
RevPar Chg - Actual FX (%) ³	13.6	4.3	17.2	4.4	4.5
RevPar Chg - Constant FX (%) ³	12.3	1.4	8.5	5.5	6.2

¹ Statistics are for managed hotels opened for a full year (called comparable hotels).

² Revenue per Available Room

³ Year over year change of a consistent group of comparable hotels. Comparable hotel base changes each year based on hotel openings.

⁴ Based on actual foreign exchange rates.

⁵ Beginning in Quarter 4, 2006, includes The Ritz-Carlton International and Bulgari Hotels & Resorts. Prior to Quarter 4, 2006, includes The Ritz-Carlton International.

XII. FULL-SERVICE, INTERNATIONAL AND LUXURY LODGING KEY OPERATING STATISTICS¹

	2012 1st Quarter	2012 2nd Quarter	2012 3rd Quarter	2012 4th Quarter	2012 Full Year
MHR - North America					
Occupancy (%)	69.5	76.5	75.5	70.1	72.7
Average Daily Rate (\$)	169.26	175.85	162.27	176.61	171.48
RevPar (\$) ²	117.58	134.49	122.60	123.86	124.72
RevPar Change (%) ³	6.7	5.6	7.2	5.1	6.1
MHR - International					
Occupancy (%)	67.1	74.3	74.3	73.6	72.9
Average Daily Rate (\$) ⁴	168.55	173.66	164.45	169.52	168.99
RevPar (\$) ^{2,4}	113.07	129.00	122.11	124.71	123.14
RevPar Chg - Actual FX (%) ³	6.1	4.7	1.0	1.2	2.8
RevPar Chg - Constant FX (%) ³	6.9	6.8	7.0	3.2	5.7
Renaissance Hotels - North America					
Occupancy (%)	72.1	77.9	75.3	70.3	73.6
Average Daily Rate (\$)	167.06	176.16	155.07	172.51	167.67
RevPar (\$) ²	120.39	137.16	116.74	121.25	123.38
RevPar Change (%) ³	7.9	8.9	8.8	5.1	7.5
Renaissance Hotels - International					
Occupancy (%)	61.0	71.4	70.3	71.9	69.6
Average Daily Rate (\$) ⁴	136.64	149.52	135.44	143.39	142.08
RevPar (\$) ^{2,4}	83.29	106.79	95.20	103.11	98.85
RevPar Chg - Actual FX (%) ³	8.8	3.0	-4.8	-0.6	0.5
RevPar Chg - Constant FX (%) ³	10.5	6.1	3.3	2.9	4.9
The Ritz-Carlton - North America					
Occupancy (%)	68.4	74.2	71.2	66.5	69.9
Average Daily Rate (\$)	336.03	337.24	286.85	321.59	319.57
RevPar (\$) ²	229.73	250.29	204.30	213.76	223.51
RevPar Change (%) ³	7.1	6.7	7.2	4.5	6.1
Luxury - International ⁵					
Occupancy (%)	59.9	68.4	63.2	64.3	63.4
Average Daily Rate (\$) ⁴	349.99	334.07	309.85	339.54	341.32
RevPar (\$) ^{2,4}	209.55	228.65	195.74	218.15	216.34
RevPar Chg - Actual FX (%) ³	3.0	10.2	0.2	1.8	3.7
RevPar Chg - Constant FX (%) ³	2.2	11.3	5.5	4.2	5.9

¹ Statistics are for managed hotels opened for a full year (called comparable hotels).

² Revenue per Available Room

³ Year over year change of a consistent group of comparable hotels. Comparable hotel base changes each year based on hotel openings.

⁴ Based on actual foreign exchange rates.

⁵ Beginning in Quarter 4, 2006, includes The Ritz-Carlton International and Bulgari Hotels & Resorts. Prior to Quarter 4, 2006, includes The Ritz-Carlton International.

XIII. LIMITED-SERVICE LODGING KEY OPERATING STATISTICS¹

	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989
	Full Year	Full Year	Full Year	Full Year	Full Year	Full Year	Full Year	Full Year	Full Year	Full Year
Courtyard										
Occupancy (%)	-	-	-	73.4	87.6	86.1	84.6	78.0	76.9	72.9
Average Daily Rate (\$)	-	-	-	43.46	46.02	50.24	53.47	56.61	59.12	60.30
RevPar (\$) ²	-	-	-	31.90	40.31	43.26	45.24	44.16	45.46	43.96
RevPar Change (%) ³	-	-	-	-	26.4	7.3	1.5	6.0	9.2	7.2
Residence Inn										
Occupancy (%)	-	-	-	-	-	-	-	73.8	78.4	79.4
Average Daily Rate (\$)	-	-	-	-	-	-	-	69.04	71.01	71.04
RevPar (\$) ²	-	-	-	-	-	-	-	50.95	55.67	56.41
RevPar Change (%) ³	-	-	-	-	-	-	-	-	4.6	3.3
Fairfield Inn										
Occupancy (%)	-	-	-	-	-	-	-	54.8	62.1	69.8
Average Daily Rate (\$)	-	-	-	-	-	-	-	30.61	34.78	34.89
RevPar (\$) ²	-	-	-	-	-	-	-	16.77	21.60	24.35
RevPar Change (%) ³	-	-	-	-	-	-	-	-	8.8	12.7
	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999
	Full Year	Full Year	Full Year	Full Year	Full Year	Full Year	Full Year	Full Year	Full Year	Full Year
Courtyard										
Occupancy (%)	72.8	72.5	78.4	81.0	81.3	81.1	80.1	80.6	79.7	79.3
Average Daily Rate (\$)	63.13	63.00	61.20	63.25	67.62	72.40	77.67	83.77	89.32	91.48
RevPar (\$) ²	45.96	45.68	47.98	51.23	54.98	58.72	62.21	67.50	71.22	72.53
RevPar Change (%) ³	6.1	0.6	8.7	6.8	6.6	7.0	6.3	7.6	6.0	2.7
Residence Inn										
Occupancy (%)	76.3	77.5	80.3	83.3	85.6	86.0	84.9	84.0	83.3	83.0
Average Daily Rate (\$)	74.20	73.02	73.83	75.03	77.46	82.84	88.78	95.24	99.12	99.03
RevPar (\$) ²	56.61	56.59	59.29	62.50	66.31	71.24	75.37	80.01	82.59	82.23
RevPar Change (%) ³	0.9	(0.1)	4.2	5.3	5.5	7.2	5.8	6.1	3.7	0.8
Fairfield Inn										
Occupancy (%)	72.7	77.2	78.3	80.1	81.0	80.6	76.6	75.4	73.7	71.8
Average Daily Rate (\$)	37.39	36.17	37.47	39.35	41.18	45.26	49.57	50.65	51.28	52.79
RevPar (\$) ²	27.18	27.92	29.34	31.52	33.36	36.48	37.97	38.17	37.78	37.91
RevPar Change (%) ³	4.3	4.1	7.6	6.8	7.3	7.8	4.1	(0.1)	(1.0)	(0.2)
SpringHill Suites										
Occupancy (%)	-	-	-	-	-	-	-	-	-	78.8
Average Daily Rate (\$)	-	-	-	-	-	-	-	-	-	83.46
RevPar (\$) ²	-	-	-	-	-	-	-	-	-	65.80
RevPar Change (%) ³	-	-	-	-	-	-	-	-	-	6.6
TownePlace Suites										
Occupancy (%)	-	-	-	-	-	-	-	-	-	77.9
Average Daily Rate (\$)	-	-	-	-	-	-	-	-	-	57.19
RevPar (\$) ²	-	-	-	-	-	-	-	-	-	44.52
RevPar Change (%) ³	-	-	-	-	-	-	-	-	-	0.3

¹ Statistics are for managed hotels opened for a full year (called comparable hotels)

² Revenue per Available Room.

³ Year over year change of a consistent group of comparable hotels. Comparable hotel base changes each year based on hotel openings. SpringHill Suites and TownePlace Suites had only 3 and 1 comparable units, respectively, in 1999

XIII. LIMITED-SERVICE LODGING KEY OPERATING STATISTICS¹

	2000	2001	2002	2003	2004
	<u>Full Year</u>	<u>Full Year</u>	<u>Full Year</u>	<u>Full Year</u>	<u>Full Year</u>
Courtyard					
Occupancy (%)	78.9	71.6	69.1	67.6	70.3
Average Daily Rate (\$)	97.68	99.45	94.47	93.16	96.30
RevPar (\$) ²	77.05	71.24	65.26	63.01	67.66
RevPar Change (%) ³	5.7	(7.0)	(7.9)	(2.7)	9.6
Residence Inn					
Occupancy (%)	83.5	77.8	76.9	77.0	79.0
Average Daily Rate (\$)	104.88	105.46	97.36	94.94	99.49
RevPar (\$) ²	87.61	82.05	74.87	73.09	78.59
RevPar Change (%) ³	6.1	(7.5)	(7.9)	(2.3)	7.4
Fairfield Inn⁴					
Occupancy (%)	69.7	66.3	66.0	64.1	66.6
Average Daily Rate (\$)	61.32	64.70	64.48	64.28	67.97
RevPar (\$) ²	42.75	42.91	42.59	41.22	45.29
RevPar Change (%) ³	2.4	(2.6)	(1.3)	(0.4)	6.2
SpringHill Suites					
Occupancy (%)	72.0	70.8	67.4	66.4	69.8
Average Daily Rate (\$)	73.42	86.50	78.24	82.66	88.53
RevPar (\$) ²	52.88	61.28	52.77	54.89	61.82
RevPar Change (%) ³	25.7	(0.9)	(1.1)	6.0	13.2
TownePlace Suites					
Occupancy (%)	71.8	74.6	73.4	70.3	74.1
Average Daily Rate (\$)	58.86	67.36	62.78	63.24	65.77
RevPar (\$) ²	42.23	50.28	46.08	44.48	48.71
RevPar Change (%) ³	18.9	(4.2)	(6.5)	(1.0)	9.5

	2005	2005	2005	2005	2005
	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Full Year
Courtyard					
Occupancy (%)	67.9	74.1	73.5	68.2	70.7
Average Daily Rate (\$)	106.57	106.85	103.94	108.67	106.50
RevPar (\$) ²	72.37	79.14	76.38	74.16	75.32
RevPar Change (%) ³	8.7	9.4	7.8	10.2	9.1
Residence Inn					
Occupancy (%)	76.7	81.7	83.4	78.5	80.0
Average Daily Rate (\$)	105.63	108.45	108.13	108.87	108.09
RevPar (\$) ²	80.96	88.56	90.15	85.47	86.46
RevPar Change (%) ³	10.0	7.6	6.8	9.7	8.6
Fairfield Inn⁴					
Occupancy (%)	63.4	72.3	75.2	67.4	69.5
Average Daily Rate (\$)	71.87	74.26	76.15	74.94	74.47
RevPar (\$) ²	45.53	53.72	57.25	50.48	51.76
RevPar Change (%) ³	10.9	11.8	10.0	13.5	11.7
SpringHill Suites					
Occupancy (%)	69.0	77.9	78.7	72.3	74.9
Average Daily Rate (\$)	93.86	95.54	95.17	95.13	93.89
RevPar (\$) ²	64.74	74.38	74.94	68.79	70.36
RevPar Change (%) ³	20.8	17.3	13.0	14.0	16.3
TownePlace Suites					
Occupancy (%)	70.4	77.8	80.9	73.3	75.4
Average Daily Rate (\$)	68.48	69.93	71.43	71.70	70.52
RevPar (\$) ²	48.21	54.51	57.77	52.54	53.18
RevPar Change (%) ³	6.6	7.1	9.6	11.6	9.1

¹ Statistics are for managed hotels opened for a full year (called comparable hotels).

² Revenue per Available Room.

³ Year over year change of a consistent group of comparable hotels. Comparable hotel base changes each year based on hotel openings.

⁴ Beginning in 2000, represents Systemwide stats.

XIII. LIMITED-SERVICE LODGING KEY OPERATING STATISTICS¹

	2006	2006	2006	2006	2006
	<u>1st Quarter</u>	<u>2nd Quarter</u>	<u>3rd Quarter</u>	<u>4th Quarter</u>	<u>Full Year</u>
Courtyard					
Occupancy (%)	68.3	75.2	73.0	67.9	70.9
Average Daily Rate (\$)	118.82	119.35	115.87	121.15	119.30
RevPar (\$) ²	81.20	89.71	84.60	82.23	84.62
RevPar Change (%) ³	11.5	12.3	9.4	8.4	10.3
Residence Inn					
Occupancy (%)	76.6	82.0	81.7	74.0	78.3
Average Daily Rate (\$)	116.26	118.38	117.21	119.33	117.99
RevPar (\$) ²	89.02	97.12	95.75	88.36	92.35
RevPar Change (%) ³	10.1	9.3	5.9	2.9	6.8
Fairfield Inn⁴					
Occupancy (%)	65.9	74.5	76.4	67.0	70.7
Average Daily Rate (\$)	79.73	81.72	84.14	82.46	82.05
RevPar (\$) ²	52.57	60.85	64.28	55.23	58.01
RevPar Change (%) ³	14.3	12.4	9.5	8.1	10.6
SpringHill Suites					
Occupancy (%)	68.0	78.5	76.1	68.2	72.3
Average Daily Rate (\$)	101.13	103.79	102.83	103.39	102.86
RevPar (\$) ²	68.75	81.47	78.27	70.49	74.42
RevPar Change (%) ³	6.9	12.9	8.7	3.5	7.8
TownePlace Suites					
Occupancy (%)	72.2	79.4	81.3	70.2	75.3
Average Daily Rate (\$)	77.28	78.00	78.99	80.08	78.68
RevPar (\$) ²	55.81	61.95	64.21	56.19	59.28
RevPar Change (%) ³	13.1	13.3	11.1	5.6	10.4

	2007	2007	2007	2007	2007
	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Full Year
Courtyard					
Occupancy (%)	66.0	74.3	74.2	68.0	70.4
Average Daily Rate (\$)	128.72	128.24	122.39	129.65	127.34
RevPar (\$) ²	84.96	95.28	90.82	88.19	89.69
RevPar Change (%) ³	3.9	4.5	5.7	5.4	4.9
Residence Inn					
Occupancy (%)	73.0	80.9	82.3	75.0	77.7
Average Daily Rate (\$)	124.22	123.93	121.78	124.83	124.24
RevPar (\$) ²	90.70	100.22	100.23	93.60	96.53
RevPar Change (%) ³	1.4	3.4	5.0	5.1	3.9
Fairfield Inn⁴					
Occupancy (%)	64.4	74.7	76.9	67.0	70.5
Average Daily Rate (\$)	85.59	87.74	90.06	88.50	88.19
RevPar (\$) ²	55.13	65.54	69.25	59.30	62.17
RevPar Change (%) ³	5.5	6.9	7.2	6.8	6.7
SpringHill Suites					
Occupancy (%)	65.6	77.6	77.8	70.0	72.6
Average Daily Rate (\$)	109.56	108.22	106.33	107.65	107.86
RevPar (\$) ²	71.88	84.02	82.73	75.40	78.27
RevPar Change (%) ³	3.5	3.1	6.1	6.8	5.0
TownePlace Suites					
Occupancy (%)	68.8	78.3	79.2	71.5	74.2
Average Daily Rate (\$)	86.02	85.20	86.21	85.30	85.65
RevPar (\$) ²	59.19	66.67	68.28	60.95	63.56
RevPar Change (%) ³	6.1	7.6	6.3	8.5	7.2

¹ Statistics are for managed hotels opened for a full year (called comparable hotels).

² Revenue per Available Room.

³ Year over year change of a consistent group of comparable hotels. Comparable hotel base changes each year based on hotel openings.

⁴ Beginning in 2000, represents Systemwide stats.

XIII. LIMITED-SERVICE LODGING KEY OPERATING STATISTICS¹

	2008	2008	2008	2008	2008
	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Full Year
Courtyard					
Occupancy (%)	64.7	72.7	71.3	61.7	67.0
Average Daily Rate (\$)	132.41	131.44	124.21	124.49	127.86
RevPar (\$) ²	85.68	95.51	88.52	76.83	85.71
RevPar Change (%) ³	1.0	(0.4)	(3.1)	(13.7)	(4.9)
Residence Inn					
Occupancy (%)	71.9	79.3	80.5	69.5	74.8
Average Daily Rate (\$)	128.78	127.69	124.76	122.97	126.06
RevPar (\$) ²	92.58	101.22	100.41	85.52	94.32
RevPar Change (%) ³	1.7	0.5	(1.4)	(9.0)	(2.7)
Fairfield Inn⁴					
Occupancy (%)	62.3	70.8	73.3	60.5	66.2
Average Daily Rate (\$)	92.33	92.79	93.82	88.83	91.75
RevPar (\$) ²	57.54	65.69	68.74	53.76	60.78
RevPar Change (%) ³	3.2	(1.2)	(2.2)	(10.8)	(3.5)
SpringHill Suites					
Occupancy (%)	66.8	76.6	73.6	62.1	69.1
Average Daily Rate (\$)	113.49	110.82	106.54	106.08	109.00
RevPar (\$) ²	75.84	84.91	78.41	65.91	75.29
RevPar Change (%) ³	5.5	1.1	(5.2)	(12.6)	(3.8)
TownePlace Suites					
Occupancy (%)	65.1	71.6	73.5	66.0	68.7
Average Daily Rate (\$)	90.06	87.14	87.32	86.00	87.46
RevPar (\$) ²	58.60	62.38	64.14	56.75	60.12
RevPar Change (%) ³	(1.0)	(6.4)	(6.0)	(6.9)	(5.4)

	2009	2009	2009	2009	2009
	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Full Year
Courtyard					
Occupancy (%)	56.7	64.2	65.0	59.4	61.2
Average Daily Rate (\$)	118.90	110.53	103.75	107.57	109.78
RevPar (\$) ²	67.47	70.91	67.42	63.88	67.15
RevPar Change (%) ³	(21.5)	(25.8)	(23.7)	(17.0)	(21.7)
Residence Inn					
Occupancy (%)	64.6	71.8	75.2	67.2	69.5
Average Daily Rate (\$)	121.72	115.31	110.56	110.55	114.27
RevPar (\$) ²	78.58	82.78	83.11	74.33	79.38
RevPar Change (%) ³	(16.5)	(18.9)	(17.2)	(13.6)	(16.4)
Fairfield Inn & Suites⁴					
Occupancy (%)	56.5	63.9	66.5	57.2	60.8
Average Daily Rate (\$)	87.12	85.46	85.21	81.56	84.62
RevPar (\$) ²	49.22	54.60	56.69	46.62	51.41
RevPar Change (%) ³	(14.7)	(17.1)	(17.7)	(13.6)	(15.6)
SpringHill Suites					
Occupancy (%)	56.0	65.9	64.6	59.3	61.3
Average Daily Rate (\$)	107.14	99.00	92.11	93.22	97.32
RevPar (\$) ²	59.95	65.26	59.51	55.25	59.63
RevPar Change (%) ³	(21.4)	(21.9)	(22.6)	(15.5)	(20.0)
TownePlace Suites					
Occupancy (%)	57.0	63.6	68.8	57.1	61.3
Average Daily Rate (\$)	85.50	77.69	75.46	72.83	77.4
RevPar (\$) ²	48.75	49.42	51.94	41.61	47.45
RevPar Change (%) ³	(16.8)	(20.8)	(19.0)	(26.7)	(21.1)

¹ Statistics are for managed hotels opened for a full year (called comparable hotels).

² Revenue per Available Room.

³ Year over year change of a consistent group of comparable hotels. Comparable hotel base changes each year based on hotel openings.

⁴ Beginning in 2000, represents Systemwide stats.

XIII. LIMITED-SERVICE LODGING KEY OPERATING STATISTICS¹

	2010	2010	2010	2010	2010
	<u>1st Quarter</u>	<u>2nd Quarter</u>	<u>3rd Quarter</u>	<u>4th Quarter</u>	<u>Full Year</u>
Courtyard					
Occupancy (%)	60.3	67.7	67.5	62.3	64.3
Average Daily Rate (\$)	107.29	108.98	105.77	108.75	107.69
RevPar (\$) ²	64.74	73.82	71.37	67.72	69.26
RevPar Change (%) ³	(4.1)	4.0	5.8	6.0	3.1
Residence Inn					
Occupancy (%)	69.4	76.7	78.9	71.9	74.0
Average Daily Rate (\$)	113.69	115.87	113.40	111.92	113.52
RevPar (\$) ²	78.90	88.88	89.50	80.49	84.06
RevPar Change (%) ³	(0.9)	4.9	6.2	6.7	4.4
Fairfield Inn & Suites⁴					
Occupancy (%)	56.4	66.4	70.5	60.0	63.1
Average Daily Rate (\$)	82.66	84.67	86.76	84.25	84.54
RevPar (\$) ²	46.59	56.25	61.20	50.54	53.33
RevPar Change (%) ³	(3.9)	3.1	8.4	9.4	4.6
SpringHill Suites					
Occupancy (%)	59.8	69.5	68.5	62.0	64.7
Average Daily Rate (\$)	97.22	96.85	94.32	95.94	96.04
RevPar (\$) ²	58.16	67.26	64.65	59.47	62.16
RevPar Change (%) ³	(2.3)	3.2	8.0	7.5	4.3
TownePlace Suites					
Occupancy (%)	58.0	68.8	72.8	63.3	65.5
Average Daily Rate (\$)	74.67	73.30	75.06	73.00	73.94
RevPar (\$) ²	43.32	50.47	54.67	46.18	48.47
RevPar Change (%) ³	(11.2)	2.1	5.2	11.0	2.1

¹ Statistics are for managed hotels opened for a full year (called comparable hotels).

² Revenue per Available Room.

³ Year over year change of a consistent group of comparable hotels. Comparable hotel base changes each year based on hotel openings.

⁴ Beginning in 2000, represents Systemwide stats.

XIII. LIMITED-SERVICE LODGING KEY OPERATING STATISTICS¹

	2011	2011	2011	2011	2011
	<u>1st Quarter</u>	<u>2nd Quarter</u>	<u>3rd Quarter</u>	<u>4th Quarter</u>	<u>Full Year</u>
Courtyard					
Occupancy (%)	62.3	71.0	71.6	64.8	67.2
Average Daily Rate (\$)	110.57	112.61	109.06	112.85	111.42
RevPar (\$) ²	68.92	79.92	78.07	73.08	74.90
RevPar Change (%) ³	5.5	7.9	9.5	7.5	7.7
Residence Inn					
Occupancy (%)	70.8	78.6	79.7	72.3	75.1
Average Daily Rate (\$)	116.89	117.77	117.03	117.02	117.25
RevPar (\$) ²	82.71	92.55	93.26	84.60	88.09
RevPar Change (%) ³	3.5	4.1	3.8	4.6	4.0
Fairfield Inn & Suites⁴					
Occupancy (%)	58.6	69.2	73.1	63.0	65.8
Average Daily Rate (\$)	86.46	89.20	91.55	89.91	89.57
RevPar (\$) ²	50.69	61.75	66.91	56.65	58.92
RevPar Change (%) ³	8.9	9.4	8.7	9.5	9.1
SpringHill Suites					
Occupancy (%)	62.2	71.3	70.0	64.7	66.9
Average Daily Rate (\$)	105.09	100.61	95.76	98.29	99.71
RevPar (\$) ²	65.41	71.75	67.05	63.60	66.69
RevPar Change (%) ³	11.1	9.3	8.1	5.5	8.3
TownePlace Suites					
Occupancy (%)	62.4	74.8	77.8	70.4	71.9
Average Daily Rate (\$)	75.02	75.02	78.33	76.10	75.52
RevPar (\$) ²	46.84	56.15	60.96	53.59	54.32
RevPar Change (%) ³	8.1	11.3	11.5	14.3	10.7

¹ Statistics are for managed hotels opened for a full year (called comparable hotels).

² Revenue per Available Room.

³ Year over year change of a consistent group of comparable hotels. Comparable hotel base changes each year based on hotel openings.

⁴ Beginning in 2000, represents Systemwide stats.

XIII. LIMITED-SERVICE LODGING KEY OPERATING STATISTICS¹

	2012 1st Quarter	2012 2nd Quarter	2012 3rd Quarter	2012 4th Quarter	2012 Full Year
Courtyard					
Occupancy (%)	63.5	71.8	71.3	65.2	67.7
Average Daily Rate (\$)	115.11	118.05	115.70	118.88	117.11
RevPar (\$) ²	73.05	84.82	82.46	77.52	79.32
RevPar Change (%) ³	5.4	6.0	5.2	5.8	5.6
Residence Inn					
Occupancy (%)	70.3	78.2	80.4	73.1	75.4
Average Daily Rate (\$)	120.39	124.85	124.37	122.63	123.55
RevPar (\$) ²	84.67	97.62	100.05	89.66	93.14
RevPar Change (%) ³	1.9	4.9	6.8	4.9	4.7
Fairfield Inn & Suites⁴					
Occupancy (%)	61.3	71.3	73.7	63.9	67.3
Average Daily Rate (\$)	90.94	94.35	96.97	94.92	94.49
RevPar (\$) ²	55.71	67.24	71.51	60.62	63.56
RevPar Change (%) ³	10.0	8.4	6.3	6.0	7.5
SpringHill Suites					
Occupancy (%)	62.5	74.8	75.8	68.5	70.5
Average Daily Rate (\$)	106.52	104.21	99.38	100.89	103.04
RevPar (\$) ²	66.54	77.89	75.31	69.06	72.63
RevPar Change (%) ³	2.9	8.5	12.1	7.2	7.0
TownePlace Suites					
Occupancy (%)	65.7	73.9	79.1	65.9	70.8
Average Daily Rate (\$)	79.27	81.62	84.30	83.35	83.04
RevPar (\$) ²	52.05	60.32	66.65	54.90	58.76
RevPar Change (%) ³	12.5	6.8	4.0	-0.1	5.1

¹ Statistics are for managed hotels opened for a full year (called comparable hotels).

² Revenue per Available Room.

³ Year over year change of a consistent group of comparable hotels. Comparable hotel base changes each year based on hotel openings.

⁴ Beginning in 2000, represents Systemwide stats.

XIV. INTERNATIONAL LODGING KEY OPERATING STATISTICS BY REGION

International Comparable Company-Operated Properties ¹	2003 Full Year	2004 Full Year	2005 1st Quarter	2005 2nd Quarter	2005 3rd Quarter	2005 4th Quarter	2005 Full Year
Caribbean & Latin America							
Occupancy (%)	67.5	71.2	76.7	74.5	74.5	72.1	73.6
Average Daily Rate (\$)	126.45	138.98	163.09	155.67	135.15	141.62	145.78
RevPar (\$) ²	85.32	98.91	125.16	115.98	100.71	102.05	107.24
RevPar Change (%) ³	9.5	14.9	20.1	14.9	10.3	10.2	12.1
Continental Europe							
Occupancy (%)	67.9	70.8	58.9	70.2	74.9	72.9	70.5
Average Daily Rate (\$)	117.79	130.49	139.67	144.10	128.51	137.07	137.09
RevPar (\$) ²	79.92	92.38	82.30	101.18	96.26	99.87	96.69
RevPar Change (%) ³	(4.9)	6.8	7.0	0.2	4.3	3.2	3.1
United Kingdom							
Occupancy (%)	76.6	76.9	70.0	76.6	80.6	77.8	76.9
Average Daily Rate (\$)	148.14	173.48	183.83	189.64	175.45	182.44	182.61
RevPar (\$) ²	113.48	133.37	128.72	145.21	141.41	141.92	140.49
RevPar Change (%) ³	(2.4)	10.7	3.3	5.6	5.2	4.5	4.8
Middle East & Africa							
Occupancy (%)	66.5	73.2	75.4	80.2	70.9	69.6	73.2
Average Daily Rate (\$)	71.39	83.44	110.70	105.17	95.28	127.84	116.07
RevPar (\$) ²	47.49	61.10	83.50	84.37	67.51	88.93	84.96
RevPar Change (%) ³	15.7	28.1	28.8	32.3	20.3	28.6	29.5
Asia Pacific⁴							
Occupancy (%)	65.5	75.5	71.7	76.7	76.3	76.7	75.8
Average Daily Rate (\$)	85.25	96.67	105.67	117.59	104.98	122.79	114.34
RevPar (\$) ²	55.86	72.98	75.73	90.14	80.14	94.14	86.63
RevPar Change (%) ³	(10.5)	27.0	16.2	17.7	10.2	10.8	13.1
International Luxury⁵							
Occupancy (%)	60.8	71.0	71.2	75.6	67.7	72.3	71.6
Average Daily Rate (\$)	188.91	205.06	225.15	217.09	194.14	207.67	200.08
RevPar (\$) ²	114.88	145.68	160.30	164.08	131.43	150.08	143.30
RevPar Change (%) ³	(9.0)	21.3	26.9	22.6	14.2	12.0	18.3
Total International⁶							
Occupancy (%)	N/A	73.3	69.5	74.9	75.6	74.5	74.0
Average Daily Rate (\$)	N/A	129.35	139.96	142.50	129.35	141.39	137.62
RevPar (\$) ²	N/A	94.75	97.21	106.78	97.73	105.37	101.84
RevPar Change (%) ³	N/A	16.6	14.9	12.2	9.9	9.7	11.0

¹ International financial results are reported on a period basis, while international statistics are reported on a monthly basis. Statistics are in constant dollars. Excludes North America.

² Revenue per Available Room.

³ Year over year change of a consistent group of comparable hotels. Comparable hotel base changes each year based on hotel openings.

⁴ Excludes Hawaii.

⁵ Beginning in Quarter 4, 2006, includes The Ritz-Carlton International and Bulgari Hotels & Resorts. Prior to Quarter 4, 2006, includes The Ritz-Carlton International.

⁶ Includes Hawaii.

XIV. INTERNATIONAL LODGING KEY OPERATING STATISTICS BY REGION

International Comparable Company- Operated Properties ¹	2006 1st Quarter	2006 2nd Quarter	2006 3rd Quarter	2006 4th Quarter	2006 Full Year
Caribbean & Latin America					
Occupancy (%)	79.0	77.7	74.2	71.4	74.9
Average Daily Rate (\$)	178.40	167.65	142.25	157.41	159.93
RevPar (\$) ²	140.88	130.27	105.48	112.38	119.81
RevPar Change (%) ³	10.7	16.0	9.5	11.2	12.0
Continental Europe					
Occupancy (%)	60.5	73.8	75.3	75.3	72.6
Average Daily Rate (\$)	129.40	143.45	151.02	153.93	147.28
RevPar (\$) ²	78.30	105.81	113.77	115.86	106.95
RevPar Change (%) ³	4.7	10.3	13.2	8.4	9.6
United Kingdom					
Occupancy (%)	71.0	78.7	84.4	80.9	79.6
Average Daily Rate (\$)	206.16	212.32	228.26	240.89	225.38
RevPar (\$) ²	146.40	167.12	192.62	194.78	179.44
RevPar Change (%) ³	14.6	13.7	17.6	13.1	14.6
Middle East & Africa					
Occupancy (%)	64.6	74.1	69.1	66.8	68.9
Average Daily Rate (\$)	149.86	146.13	119.90	155.71	143.12
RevPar (\$) ²	96.83	108.24	82.80	103.95	98.58
RevPar Change (%) ³	7.1	13.5	9.0	10.6	10.5
Asia Pacific ⁴					
Occupancy (%)	73.3	76.2	76.0	76.1	75.8
Average Daily Rate (\$)	118.42	127.60	115.90	139.90	127.09
RevPar (\$) ²	86.77	97.21	88.08	106.40	96.28
RevPar Change (%) ³	15.5	10.8	12.7	13.0	12.7
International Luxury ⁵					
Occupancy (%)	65.9	71.9	68.3	74.8	71.7
Average Daily Rate (\$)	214.74	227.60	208.74	256.05	241.90
RevPar (\$) ²	141.52	163.71	142.50	191.52	173.35
RevPar Change (%) ³	2.6	7.1	2.2	16.8	9.1
Total International ⁶					
Occupancy (%)	69.3	75.5	75.5	74.9	74.4
Average Daily Rate (\$)	146.60	152.37	146.06	163.04	153.99
RevPar (\$) ²	101.53	115.01	110.22	122.16	114.61
RevPar Change (%) ³	9.9	11.1	11.3	11.4	11.1

¹ International financial results are reported on a period basis, while international statistics are reported on a monthly basis. Statistics are in constant dollars. Excludes North America.

² Revenue per Available Room.

³ Year over year change of a consistent group of comparable hotels. Comparable hotel base changes each year based on hotel openings.

⁴ Excludes Hawaii.

⁵ Beginning in Quarter 4, 2006, includes The Ritz-Carlton International and Bulgari Hotels & Resorts. Prior to Quarter 4, 2006, includes The Ritz-Carlton International.

⁶ Includes Hawaii.

XIV. INTERNATIONAL LODGING KEY OPERATING STATISTICS BY REGION

International Comparable Company- Operated Properties ¹	2007 1st Quarter	2007 2nd Quarter	2007 3rd Quarter	2007 4th Quarter	2007 Full Year
Caribbean & Latin America					
Occupancy (%)	76.8	78.4	76.8	74.8	76.5
Average Daily Rate (\$)	182.53	174.44	151.88	166.81	167.56
RevPar (\$) ²	140.20	136.75	116.66	124.79	128.25
RevPar Change (%) ³	11.7	11.2	13.2	14.2	12.7
Continental Europe					
Occupancy (%)	62.5	75.8	76.9	76.9	74.4
Average Daily Rate (\$)	153.57	171.08	165.16	189.57	173.92
RevPar (\$) ²	95.96	129.68	127.08	145.74	129.34
RevPar Change (%) ³	10.4	9.0	2.0	10.1	7.7
United Kingdom					
Occupancy (%)	71.2	76.7	81.4	78.1	77.8
Average Daily Rate (\$)	186.95	191.32	197.83	214.00	203.27
RevPar (\$) ²	133.06	146.83	160.99	167.23	158.08
RevPar Change (%) ³	6.2	5.2	5.4	5.2	5.2
Middle East & Africa					
Occupancy (%)	69.8	76.8	70.5	72.2	73.3
Average Daily Rate (\$)	144.09	143.60	118.92	144.39	135.74
RevPar (\$) ²	100.54	110.31	83.81	104.19	99.57
RevPar Change (%) ³	21.3	16.5	14.5	15.1	16.8
Asia Pacific ⁴					
Occupancy (%)	71.5	75.3	76.0	76.2	75.2
Average Daily Rate (\$)	146.35	155.79	135.68	159.51	147.79
RevPar (\$) ²	104.66	117.31	103.09	121.60	111.15
RevPar Change (%) ³	10.7	8.6	7.0	6.1	7.8
International Luxury ⁵					
Occupancy (%)	68.9	76.0	72.9	72.0	72.7
Average Daily Rate (\$)	290.95	311.43	271.09	293.69	292.24
RevPar (\$) ²	200.44	236.74	197.49	211.48	212.54
RevPar Change (%) ³	11.7	12.2	17.0	9.3	12.2
Total International ⁶					
Occupancy (%)	69.5	76.5	76.8	76.0	75.4
Average Daily Rate (\$)	175.38	183.03	170.12	190.18	180.73
RevPar (\$) ²	121.89	139.99	130.70	144.54	136.29
RevPar Change (%) ³	10.5	9.6	7.5	8.5	8.9

¹ International financial results are reported on a period basis, while international statistics are reported on a monthly basis. Statistics are in constant dollars. Excludes North America.

² Revenue per Available Room.

³ Year over year change of a consistent group of comparable hotels. Comparable hotel base changes each year based on hotel openings.

⁴ Excludes Hawaii.

⁵ Beginning in Quarter 4, 2006, includes The Ritz-Carlton International and Bulgari Hotels & Resorts. Prior to Quarter 4, 2006, includes The Ritz-Carlton International.

⁶ Includes Hawaii.

XIV. INTERNATIONAL LODGING KEY OPERATING STATISTICS BY REGION

International Comparable Company- Operated Properties ¹	2008 1st Quarter	2008 2nd Quarter	2008 3rd Quarter	2008 4th Quarter	2008 Full Year
Caribbean & Latin America					
Occupancy (%)	77.4	78.1	74.6	69.1	74.1
Average Daily Rate (\$)	211.49	203.49	183.61	189.98	195.63
RevPar (\$) ²	163.74	159.01	137.04	131.36	145.05
RevPar Change (%) ³	14.0	8.0	10.0	10.2	10.2
Continental Europe					
Occupancy (%)	64.1	73.2	73.8	70.8	71.0
Average Daily Rate (\$)	191.13	214.52	211.57	192.23	203.88
RevPar (\$) ²	122.42	157.12	156.17	136.17	144.82
RevPar Change (%) ³	11.5	4.6	4.9	(7.8)	1.2
United Kingdom					
Occupancy (%)	68.3	76.1	79.0	74.1	74.8
Average Daily Rate (\$)	185.23	185.57	182.42	156.94	175.32
RevPar (\$) ²	126.56	141.23	144.05	116.32	131.15
RevPar Change (%) ³	1.5	2.9	(0.4)	(7.3)	(1.4)
Middle East & Africa					
Occupancy (%)	75.2	83.1	73.4	71.3	75.4
Average Daily Rate (\$)	173.22	174.69	143.48	171.22	165.72
RevPar (\$) ²	130.20	145.16	105.38	122.07	125.01
RevPar Change (%) ³	13.9	22.2	17.9	6.6	14.4
Asia Pacific ⁴					
Occupancy (%)	72.6	74.5	71.3	66.0	70.6
Average Daily Rate (\$)	163.29	160.89	154.45	146.31	155.27
RevPar (\$) ²	118.47	119.87	110.07	96.63	109.65
RevPar Change (%) ³	9.6	5.4	4.0	(12.5)	(0.2)
International Luxury ⁵					
Occupancy (%)	72.0	75.3	71.2	63.5	69.8
Average Daily Rate (\$)	325.62	343.05	294.99	305.89	315.83
RevPar (\$) ²	234.48	258.37	210.17	194.15	220.60
RevPar Change (%) ³	18.2	10.2	8.8	(3.8)	6.6
Total International ⁶					
Occupancy (%)	70.5	75.7	73.8	69.1	72.2
Average Daily Rate (\$)	200.14	206.33	193.48	185.58	195.65
RevPar (\$) ²	141.08	156.22	142.71	128.17	141.18
RevPar Change (%) ³	11.5	7.2	5.7	(5.3)	3.3

¹ International financial results are reported on a period basis, while international statistics are reported on a monthly basis. Statistics are in constant dollars. Excludes North America.

² Revenue per Available Room.

³ Year over year change of a consistent group of comparable hotels. Comparable hotel base changes each year based on hotel openings.

⁴ Excludes Hawaii.

⁵ Beginning in Quarter 4, 2006, includes The Ritz-Carlton International and Bulgari Hotels & Resorts. Prior to Quarter 4, 2006, includes The Ritz-Carlton International.

⁶ Includes Hawaii.

XIV. INTERNATIONAL LODGING KEY OPERATING STATISTICS BY REGION

International Comparable Company- Operated Properties ¹	2009 1st Quarter	2009 2nd Quarter	2009 3rd Quarter	2009 4th Quarter	2009 Full Year
Caribbean & Latin America					
Occupancy (%)	69.2	67.9	66.3	65.9	67.0
Average Daily Rate (\$)	207.66	183.40	158.84	165.45	175.43
RevPar (\$) ²	143.65	124.51	105.28	109.05	117.59
RevPar Change (%) ³	(14.4)	(23.5)	(23.9)	(16.4)	(19.8)
Continental Europe					
Occupancy (%)	53.2	66.6	71.0	70.6	66.9
Average Daily Rate (\$)	161.33	154.59	153.72	171.44	161.17
RevPar (\$) ²	85.87	102.98	109.13	121.11	107.83
RevPar Change (%) ³	(19.6)	(18.6)	(18.4)	(11.1)	(16.0)
United Kingdom					
Occupancy (%)	62.9	72.1	77.3	74.5	72.5
Average Daily Rate (\$)	129.53	128.51	144.66	148.16	139.81
RevPar (\$) ²	81.45	92.61	111.78	110.38	101.41
RevPar Change (%) ³	(14.8)	(15.2)	(12.3)	(5.7)	(11.1)
Middle East & Africa					
Occupancy (%)	66.5	72.8	61.6	71.9	68.6
Average Daily Rate (\$)	155.41	138.09	121.06	136.59	137.31
RevPar (\$) ²	103.42	100.59	74.52	98.17	94.21
RevPar Change (%) ³	(10.5)	(22.2)	(27.8)	(13.9)	(18.9)
Asia Pacific⁴					
Occupancy (%)	58.5	59.6	62.6	69.4	63.6
Average Daily Rate (\$)	132.72	123.43	119.16	131.86	127.12
RevPar (\$) ²	77.66	73.57	74.55	91.49	80.80
RevPar Change (%) ³	(21.5)	(28.9)	(29.6)	(8.1)	(21.1)
International Luxury⁵					
Occupancy (%)	56.1	57.5	55.0	57.2	56.8
Average Daily Rate (\$)	341.39	327.22	282.69	303.07	317.16
RevPar (\$) ²	191.56	188.29	155.56	173.30	179.99
RevPar Change (%) ³	(17.0)	(26.1)	(26.7)	(17.1)	(22.1)
Total International⁶					
Occupancy (%)	60.0	65.8	66.9	69.0	66.3
Average Daily Rate (\$)	174.87	162.31	154.40	165.41	163.64
RevPar (\$) ²	104.85	106.80	103.26	114.21	108.45
RevPar Change (%) ³	(17.0)	(22.1)	(22.3)	(11.7)	(18.0)

¹ International financial results are reported on a period basis, while international statistics are reported on a monthly basis. Statistics are in constant dollars. Excludes North America.

² Revenue per Available Room.

³ Year over year change of a consistent group of comparable hotels. Comparable hotel base changes each year based on hotel openings.

⁴ Excludes Hawaii.

⁵ Beginning in Quarter 4, 2006, includes The Ritz-Carlton International and Bulgari Hotels & Resorts. Prior to Quarter 4, 2006, includes The Ritz-Carlton International.

⁶ Includes Hawaii.

XIV. INTERNATIONAL LODGING KEY OPERATING STATISTICS BY REGION

International Comparable Company- Operated Properties ¹	2010 1st Quarter	2010 2nd Quarter	2010 3rd Quarter	2010 4th Quarter	2010 Full Year
Caribbean & Latin America					
Occupancy (%)	73.4	72.7	71.5	67.1	70.7
Average Daily Rate (\$)	197.68	190.08	158.53	175.22	178.59
RevPar (\$) ²	145.17	138.23	113.33	117.64	126.19
RevPar Change (%) ³	(3.0)	9.5	7.6	6.2	5.5
Continental Europe					
Occupancy (%)	57.2	70.6	75.5	74.1	71.1
Average Daily Rate (\$)	158.20	163.77	149.09	170.57	161.63
RevPar (\$) ²	90.47	115.68	112.54	126.41	114.92
RevPar Change (%) ³	1.5	5.6	8.6	10.3	7.6
United Kingdom					
Occupancy (%)	66.4	76.3	81.6	77.1	76.4
Average Daily Rate (\$)	155.19	150.98	158.45	167.72	159.27
RevPar (\$) ²	103.06	115.15	129.35	129.39	121.68
RevPar Change (%) ³	6.0	5.8	9.7	8.3	7.8
Middle East & Africa					
Occupancy (%)	67.6	76.7	62.4	73.3	70.5
Average Daily Rate (\$)	136.58	135.92	119.06	136.21	133.18
RevPar (\$) ²	92.29	104.18	74.25	99.88	93.86
RevPar Change (%) ³	(11.6)	(2.0)	(2.2)	0.8	(2.6)
Asia Pacific⁴					
Occupancy (%)	60.2	68.2	68.1	68.6	66.7
Average Daily Rate (\$)	120.42	122.94	118.54	133.30	125.88
RevPar (\$) ²	72.52	83.87	80.76	91.43	83.96
RevPar Change (%) ³	15.8	27.7	29.9	18.3	23.3
International Luxury⁵					
Occupancy (%)	58.5	67.3	62.8	64.5	64.0
Average Daily Rate (\$)	322.47	317.09	289.92	313.56	310.46
RevPar (\$) ²	188.74	213.49	182.05	202.34	198.82
RevPar Change (%) ³	(0.7)	14.0	12.4	13.7	10.7
Total International⁶					
Occupancy (%)	63.1	71.6	71.9	71.5	70.3
Average Daily Rate (\$)	169.23	167.72	156.39	172.37	166.93
RevPar (\$) ²	106.72	120.13	112.42	123.28	117.38
RevPar Change (%) ³	1.5	9.8	12.2	10.5	9.4

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² Revenue per Available Room.

³ Year over year change of a consistent group of comparable hotels. Comparable hotel base changes each year based on hotel openings.

⁴ Excludes Hawaii.

⁵ Beginning in Quarter 4, 2006, includes The Ritz-Carlton International and Bulgari Hotels & Resorts. Prior to Quarter 4, 2006, includes The Ritz-Carlton International.

⁶ Includes Hawaii.

XIV. INTERNATIONAL LODGING KEY OPERATING STATISTICS BY REGION

International Comparable Company- Operated Properties ¹	2011 1st Quarter	2011 2nd Quarter	2011 3rd Quarter	2011 4th Quarter	2011 Full Year
Caribbean & Latin America					
Occupancy (%)	74.8	74.0	73.5	69.8	72.6
Average Daily Rate (\$)	195.87	190.44	167.78	184.44	183.64
RevPar (\$) ²	146.49	140.95	123.32	128.66	133.29
RevPar Change (%) ³	9.7	9.1	12.8	10.9	10.6
Europe ⁴					
Occupancy (%)	61.9	74.9	78.1	73.7	73.2
Average Daily Rate (\$)	159.47	176.92	177.15	178.72	175.20
RevPar (\$) ²	98.73	132.47	138.28	131.66	128.21
RevPar Change (%) ³	7.1	8.9	5.3	1.3	5.0
Middle East & Africa					
Occupancy (%)	58.0	56.9	56.5	62.5	58.8
Average Daily Rate (\$)	159.60	148.70	118.83	143.11	141.22
RevPar (\$) ²	92.52	84.59	67.12	89.50	83.11
RevPar Change (%) ³	3.5	(17.0)	(10.1)	(8.4)	(9.3)
Asia Pacific ⁵					
Occupancy (%)	63.6	72.2	73.5	75.2	73.1
Average Daily Rate (\$)	132.06	139.56	130.27	143.78	137.80
RevPar (\$) ²	83.96	100.79	95.77	108.11	100.69
RevPar Change (%) ³	22.2	17.7	13.9	11.1	14.8
International Luxury ⁶					
Occupancy (%)	63.0	65.2	63.3	63.7	63.8
Average Daily Rate (\$)	325.87	312.48	292.33	321.28	312.52
RevPar (\$) ²	205.42	203.60	185.06	204.50	199.53
RevPar Change (%) ³	12.3	1.4	8.5	5.5	6.2
Total International					
Occupancy (%)	63.6	71.5	72.8	71.5	70.8
Average Daily Rate (\$)	177.29	181.90	172.54	183.16	179.38
RevPar (\$) ²	112.79	129.98	125.64	130.93	126.96
RevPar Change (%) ³	11.1	7.3	7.5	4.5	6.9

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² Revenue per Available Room.

³ Year over year change of a consistent group of comparable hotels. Comparable hotel base changes each year based on hotel openings.

⁴ Beginning in Q1 2011 Continental Europe and the United Kingdom were combined.

⁵ Excludes Hawaii.

⁶ Beginning in Quarter 4, 2006, includes The Ritz-Carlton International and Bulgari Hotels & Resorts. Prior to Quarter 4, 2006, includes The Ritz-Carlton International.

XIV. INTERNATIONAL LODGING KEY OPERATING STATISTICS BY REGION

International Comparable Company- Operated Properties ¹	2012 1st Quarter	2012 2nd Quarter	2012 3rd Quarter	2012 4th Quarter	2012 Full Year
Caribbean & Latin America					
Occupancy (%)	75.9	74.3	72.8	68.6	72.3
Average Daily Rate (\$)	207.03	201.25	174.36	186.44	190.75
RevPar (\$) ²	157.17	149.58	126.98	127.93	137.93
RevPar Change (%) ³	9.4	9.3	6.7	3.5	6.9
Europe ⁴					
Occupancy (%)	60.8	74.0	77.4	74.1	72.7
Average Daily Rate (\$)	161.31	174.68	169.46	172.20	170.72
RevPar (\$) ²	98.07	129.34	131.22	127.65	124.20
RevPar Change (%) ³	2.9	2.6	4.9	2.0	3.0
Middle East & Africa					
Occupancy (%)	57.5	62.5	58.8	66.4	61.8
Average Daily Rate (\$)	145.75	143.89	121.19	135.28	133.14
RevPar (\$) ²	83.76	89.89	71.30	89.77	82.25
RevPar Change (%) ³	(6.1)	10.7	12.2	8.7	8.3
Asia Pacific ⁵					
Occupancy (%)	67.8	74.7	71.8	75.0	73.0
Average Daily Rate (\$)	131.58	136.69	126.19	135.82	133.01
RevPar (\$) ²	89.27	102.16	90.61	101.86	97.04
RevPar Change (%) ³	16.1	10.9	7.8	4.2	8.4
International Luxury ⁶					
Occupancy (%)	59.9	68.4	63.2	64.3	63.4
Average Daily Rate (\$)	351.58	334.07	309.85	339.54	341.32
RevPar (\$) ²	210.51	228.65	195.74	218.15	216.34
RevPar Change (%) ³	2.2	11.3	5.5	4.2	5.9
Total International					
Occupancy (%)	64.4	72.8	72.1	72.1	70.9
Average Daily Rate (\$)	177.39	181.08	166.93	175.64	175.14
RevPar (\$) ²	114.28	131.74	120.41	126.65	124.22
RevPar Change (%) ³	6.2	7.6	6.2	3.5	5.6

¹ International financial results are reported on a period basis, while international statistics are reported on a monthly basis. Statistics are in constant dollars. Excludes North America.

² Revenue per Available Room.

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⁴ Beginning in Q1 2011 Continental Europe and the United Kingdom were combined.

⁵ Excludes Hawaii.

⁶ Beginning in Quarter 4, 2006, includes The Ritz-Carlton International and Bulgari Hotels & Resorts. Prior to Quarter 4, 2006, includes The Ritz-Carlton International.