



June 9, 2006

Dear Marriott International, Inc. Shareholder:

It is my pleasure to inform you that on April 28, 2006, the Board of Directors of Marriott International, Inc. ("Marriott") approved a two-for-one split of the company's Class A common stock in the form of a stock dividend. The stock split was declared in recognition of our strong confidence in our company's strength, competitive position, and growth prospects. We also believe that the split will make a share of Marriott common stock more affordable to a broader range of potential investors and increase liquidity in the trading of Marriott shares.

As a result of the stock split, each shareholder of record received one additional share of Class A common stock for each share held by the shareholder on the record date, May 18, 2006 (the "Record Date"). Today, we are beginning the distribution of the additional stock split shares. These shares are being issued to shareholders in "book-entry" form, that is without stock certificates, and your shares are shown on the enclosed personalized Statement. "Book-entry" means your new shares will be held in an account for you maintained by the Company's stock transfer agent, Computershare Trust Company, N.A. ("Computershare"). The enclosed Statement shows your share position on the Record Date and the additional shares being issued to you in book-entry form as a result of the stock split. **If you wish to keep your new shares in book-entry form at Computershare, you are not required to take any action.** You will not receive a paper stock certificate for the additional stock split shares unless you request one.

**Any paper stock certificates you now hold are still valid and should not be destroyed or exchanged.** Those certificates continue to represent the same number of shares as shown on their face and should be kept in a secure place. For safekeeping purposes, you can send your Marriott stock certificates to Computershare for conversion into book-entry shares which will be credited to your account. There is no charge for this service.

The enclosed materials contain general information on the stock split and the book-entry form of ownership, including instructions for depositing your stock certificates and for transferring or selling shares. Please save the enclosed information with your financial records for future reference. If you wish to receive a paper stock certificate for the additional stock split shares, please call Computershare at 1-800-311-4816 or send your request electronically by visiting Computershare's Web site at [www.computershare.com/gateway](http://www.computershare.com/gateway).

If you have any questions about the stock split, the enclosed Statement, or your current share position, please call Computershare at 1-800-311-4816 or write Computershare at P.O. Box 43070, Providence, RI 02940-3070. You may also contact Computershare by visiting its Web site at [www.computershare.com/gateway](http://www.computershare.com/gateway).

We appreciate your continued support of Marriott and look forward to continuing our efforts to build value for our shareholders.

Sincerely,

Terri L. Turner  
Corporate Secretary

**SUMMARY OF THE  
MARRIOTT INTERNATIONAL, INC.  
STOCK SPLIT AND RELATED INFORMATION**

**STOCK SPLIT INFORMATION**

**Type of Split:** Two-for-one (one additional share of Class A common stock issued for each share held on the Record Date) in the form of a stock dividend.

**Record Date:** May 18, 2006

**Distribution Date:** June 9, 2006 - the date when registered holders or brokers were credited with their stock dividend.

**Ex-Distribution Date:** June 12, 2006 - the date on which Marriott common stock starts trading on the New York Stock Exchange at the new split-adjusted price.

**Tax Matters:** Marriott understands that, for United States federal income tax purposes, as a general rule (1) the receipt of the stock split shares will not constitute taxable income to you, (2) the adjusted tax basis of the original shares owned by you on the Record Date will be allocated proportionately between the stock split shares and corresponding original shares, and (3) the holding period for determining capital gain or losses with respect to the stock split shares will include the period during which the corresponding original shares were held. If you sell any shares, this distribution must be considered in figuring the tax basis of your shares to determine your gain or loss for federal income tax purposes. For example, if prior to the dividend you owned 100 shares with a basis of \$50 per share, half of the basis in each of those shares would be allocated to the corresponding new shares, resulting in a basis of \$25 per share for each of the 200 shares owned after the split. For tax purposes, the holding period of the new shares is the same as for the old shares on which they were issued.

**Consult Your Personal Tax Advisor:** The above information does not constitute tax advice. It does not purport to be complete or to describe the consequences that may apply to particular categories of shareholders. You should consult your own tax advisor regarding the calculation of your tax basis and the tax consequences of any distribution.

## QUESTIONS AND ANSWERS

### **What is a two-for-one stock split?**

In a two-for-one stock split, effected as a stock dividend, the shareholder receives one additional share of stock for each share he or she already owns.

### **What is the difference between a two-for-one stock split and a stock dividend?**

They are effectively the same. In both cases, shareholders will own twice as many shares as they owned before, but will have the same percentage ownership in Marriott.

### **Why are you splitting the stock now?**

Marriott's Board of Directors evaluated the price of Marriott's common stock and made a decision to split the stock in order to make a share of Marriott common stock more affordable to a broader range of potential investors and to increase liquidity in the trading of Marriott shares.

### **How does a two-for-one stock split actually work?**

In a two-for-one stock split, shareholders receive an additional share for every share they currently own and will therefore have twice as many shares after the split as before the split. The price of each share will be roughly half the previous price, but the total monetary value of your holdings remains unchanged until the stock price subsequently moves up or down. For example, if on the May 18, 2006 Record Date you owned 10 shares of Marriott common stock which were priced at \$70 per share on the June 9, 2006 Distribution Date, on the June 12, 2006 Ex-Distribution Date you will have an additional 10 shares for a total of 20 shares priced at approximately \$35 per share.

### **Did the shareholders vote to approve the stock split?**

Shareholder approval was not needed because the split was effected as a stock dividend and the number of shares outstanding after the split is still below the maximum number of shares authorized by our shareholders. Only Board of Directors' approval was necessary.

### **What exactly will I receive?**

For each share of Marriott common stock held of record as of the close of business on the May 18, 2006 Record Date, you will receive one additional share of Marriott stock. Since the stock split shares are being issued to registered shareholders in book-entry form rather than in the form of a stock certificate, holders of record will not receive a new stock certificate representing the additional stock split shares.

### **What is "book-entry"?**

Book-entry form of registered ownership allows you to own shares without having paper stock certificates in your possession. You are the record owner and enjoy the same shareholder benefits as you would with shares for which you have actual stock certificates.

### **What are the benefits of book-entry shares?**

Book-entry ownership eliminates some of the problems associated with paper certificates, such as storage and safety of securities. Book-entry shares also eliminate the requirement for physical movement of stock certificates at the time of sale or transfer of ownership.

### **How do I keep track of my book-entry shares?**

If you hold your book-entry shares through the DirectSERVICE Investment Program (the Computershare direct stock purchase and dividend reinvestment program for Marriott shareholders), you will receive a statement or confirmation detailing any activity affecting your book-entry shares

shortly after a transaction has taken place. You may also receive statements at other points of time. If you have book-entry shares but do not participate in the DirectSERVICE Investment Program, you will receive a statement of your holdings on a yearly basis. You may, of course, request an additional statement at any time by contacting Computershare Trust Company, N.A. at 1-800-311-4816. You can also view your account balance and account activity at any time online at [www.computershare.com/gateway](http://www.computershare.com/gateway).

**What should I do with the stock certificates I currently hold? Are they still valid?**

The stock certificates that you currently hold are still valid and should not be destroyed or exchanged. Those certificates continue to represent the same number of shares as shown on their face and should be kept in a secure place.

**What happens if I lose my Stock Distribution Statement?**

Unlike stock certificates, the Stock Distribution Statement is not a negotiable document, so there is no replacement fee. You can request replacement statements at any time by contacting Computershare Trust Company, N.A. at 1-800-311-4816. You will receive an annual statement from Computershare reporting the current share balance in your book-entry account at Computershare. You can also view your account balance and account activity online at [www.computershare.com/gateway](http://www.computershare.com/gateway).

**I own shares through the DirectSERVICE Investment Program for Marriott shareholders. How will my new shares be registered on my account?**

New shares are registered to your account in book-entry form.

**Where can I find more information about book-entry shares?**

For additional information on book-entry shares, including information on converting share certificates to book-entry, transferring book-entry shares, and obtaining stock certificates for shares held in book-entry, please see the enclosed Computershare pamphlet on the Direct Registration System.

**What is the tax impact of the stock split?**

Marriott understands that, for United States federal income tax purposes, as a general rule, the stock split itself is not a taxable event, and the additional shares issued to you as a result of the split do not constitute income subject to U.S. federal income tax. If you have tax questions concerning the effect of the stock split, please consult your tax advisor.

**How do I determine the holding period of the newly allocated shares for tax purposes?**

The holding period of the new shares will be the same as the holding period for the initial, corresponding shares.

**Does Marriott pay a cash dividend?**

Yes, the Board of Directors also approved a quarterly cash dividend of 6 ¼ cents (\$0.0625) per share on the company's common stock on a post-split basis, a 19 percent increase over the previous quarterly dividend. The cash dividend is payable on July 21, 2006 to shareholders of record on June 22, 2006.

**Who can I contact for additional information?**

You can contact Marriott's transfer agent, Computershare Trust Company, N.A., at 1-800-311-4816 or [www.computershare.com/gateway](http://www.computershare.com/gateway). You can also write to Computershare Trust Company, N.A. at P.O. Box 43070, Providence, RI 02940-3070.