

IX. DEFLAGGED HOTELS

	<u>1980</u>		<u>1981</u>		<u>1982</u>		<u>1983</u>		<u>1984</u>		<u>1985</u>	
	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>
MHRS	-	-	-	-	-	-	2	599	2	746	2	1,249
Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2</u>	<u>599</u>	<u>2</u>	<u>746</u>	<u>2</u>	<u>1,249</u>
	<u>1986</u>		<u>1987</u>		<u>1988</u>		<u>1989</u>		<u>1990</u>		<u>1991</u>	
	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>
MHRS	2	574	1	228	3	1,005	4	1,475	3	754	1	296
Residence Inn	-	-	-	-	-	-	-	-	-	-	3	343
Total	<u>2</u>	<u>574</u>	<u>1</u>	<u>228</u>	<u>3</u>	<u>1,005</u>	<u>4</u>	<u>1,475</u>	<u>3</u>	<u>754</u>	<u>4</u>	<u>639</u>
	<u>1992</u>		<u>1993</u>		<u>1994</u>		<u>1995</u>		<u>1996</u>		<u>1997</u>	
	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>
MHRS	4	1,297	1	301	7	2,534	5	1,599	6	1,430	5	1,191
Renaissance	-	-	-	-	-	-	-	-	-	-	2	764
Ramada	-	-	-	-	-	-	-	-	-	-	1	164
The Ritz-Carlton	-	-	-	-	-	-	-	-	1	541	4	916
Residence Inn	1	80	1	152	-	-	1	151	1	78	1	64
Fairfield Inn	-	-	-	-	1	130	-	-	-	-	-	-
Total	<u>5</u>	<u>1,377</u>	<u>2</u>	<u>453</u>	<u>8</u>	<u>2,664</u>	<u>6</u>	<u>1,750</u>	<u>8</u>	<u>2,049</u>	<u>13</u>	<u>3,099</u>
	<u>1998</u>		<u>1999</u>		<u>2000</u>		<u>2001</u>		<u>2002</u>		<u>2003</u>	
	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>
MHRS	10	1,400	17 ¹	4,940	6	1,759	5	2,309	4	1,683	3	471
Renaissance	4	1,200	-	-	1	723	2	427	4	959	7	2,163
Ramada International	-	-	19 ²	2,200	1	207	4	517	3	563	4	443
The Ritz-Carlton	-	-	1	290	3	612	1	240	1	54	1	75
Courtyard	-	-	2	324	1	198	1	113	3	403	2	567
Residence Inn	1	159	8	942	6	1,302	-	-	2	241	1	104
Fairfield Inn	-	-	1	105	-	-	1	113	6	687	2	164
Timeshare	-	-	-	-	-	-	-	-	1	15	4	139
Intl Serviced Apartments	-	-	-	-	-	-	-	-	1	58	-	-
Total	<u>15</u>	<u>2,759</u>	<u>48</u>	<u>8,801</u>	<u>18</u>	<u>4,801</u>	<u>14</u>	<u>3,719</u>	<u>25</u>	<u>4,663</u>	<u>24</u>	<u>4,126</u>
	<u>2004</u>		<u>2005</u>		<u>2005</u>		<u>2005</u>		<u>2005</u>			
	<u>Year - End</u>		<u>1st Quarter</u>		<u>2nd Quarter YTD</u>		<u>3rd Quarter YTD</u>		<u>Year - End</u>			
	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>	<u>Units</u>	<u>Rooms</u>		
MHRS	4	1,863	1	228	1	228	3	1,408	3	1,408		
Renaissance	2	997	-	-	1	276	2	592	3	846		
Ramada International	210 ³	28,081	-	-	-	-	-	-	1	192		
Courtyard	-	-	1	105	1	105	1	105	1	105		
Residence Inn	1	80	-	-	-	-	-	-	-	-		
Fairfield Inn	35	4,395	9	1,133	14	1,803	14	1,803	16	2,036		
SpringHill Suites	-	-	-	-	-	-	1	168	1	168		
Total	<u>252</u>	<u>35,416</u>	<u>11</u>	<u>1,466</u>	<u>17</u>	<u>2,412</u>	<u>21</u>	<u>4,076</u>	<u>25</u>	<u>4,755</u>		

¹ Six units (1,625 rooms) of the deflags resulted from the Patriot American/Interstate Settlement Agreement. Under this agreement 10 other hotels were converted from franchised to managed.

² Relates to Marriott's termination of franchise agreements in Germany.

³ Marriott International sold Ramada International to Cendant in the fourth quarter of 2004.

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	2006		2006		2006		2006	
	1st Quarter Units	Rooms	2nd Quarter YTD Units	Rooms	3rd Quarter YTD Units	Rooms	Year - End Units	Rooms
Marriott Hotels & Resorts	1	579	3	1,390	5	2,055	9	2,843
Renaissance Hotels	1	191	2	399	4	1,386	5	1,386
Ramada International	1	200	1	200	1	200	1	200
The Ritz-Carlton	-	-	-	-	-	-	1	229
Courtyard	-	-	1	209	2	520	3	731
Residence Inn	1	88	1	88	1	88	4	475
TownePlace Suites	-	-	-	-	1	94	1	94
Fairfield Inn	3	315	10	1,257	16	1,992	21	2,658
Total	7	1,373	18	3,543	30	6,335	45	8,616
	2007		2007		2007		2007	
	1st Quarter Units	Rooms	2nd Quarter YTD Units	Rooms	3rd Quarter YTD Units	Rooms	Year - End Units	Rooms
Marriott Hotels & Resorts	3	505	5	1,525	7	1,892	11	2,623
Renaissance Hotels	1	1,009	1	1,009	2	1,354	7	2,743
The Ritz-Carlton	1	273	1	273	1	273	1	273
Courtyard	1	138	14	1,247	15	1,397	17	1,795
Residence Inn	-	-	-	-	2	184	2	184
Fairfield Inn	9	1,129	13	1,589	13	1,589	14	1,669
Timeshare	1	65	1	65	1	65	1	65
Marriott Executive Apartments	-	-	1	136	1	136	2	370
Total	16	3,119	36	5,844	42	6,890	55	9,722
	2008		2008		2008		2008	
	1st Quarter Units	Rooms	2nd Quarter YTD Units	Rooms	3rd Quarter YTD Units	Rooms	Year - End Units	Rooms
Marriott Hotels & Resorts	-	-	1	256	2	420	4	951
Renaissance Hotels	3	608	7	1,919	9	2,266	10	2,622
Ramada International	2	332	2	332	2	332	2	332
The Ritz-Carlton	2	608	2	608	2	608	2	608
Courtyard	2	368	4	793	4	793	5	931
Residence Inn	5	496	6	576	8	784	8	784
Fairfield Inn	6	689	9	1,009	10	1,128	11	1,297
Total	20	3,101	31	5,493	37	6,331	42	7,525
	2009		2009		2009		2009	
	1st Quarter Units	Rooms	2nd Quarter YTD Units	Rooms	3rd Quarter YTD Units	Rooms	Year - End Units	Rooms
Marriott Hotels & Resorts	-	-	1	297	2	393	5	874
Renaissance Hotels	-	-	-	-	2	407	3	1,005
The Ritz-Carlton	-	-	1	374	1	374	1	374
Courtyard	-	-	1	190	1	190	2	560
Residence Inn	2	276	2	276	2	276	3	462
Fairfield Inn	2	201	2	201	2	201	2	201
Timeshare	-	-	-	-	-	-	1	-
Total	4	477	7	1,338	10	1,841	17	3,476

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	2010		2010		2010		2010	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		4th Quarter YTD	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels & Resorts	-	-	3	606	3	606	4	905
Renaissance Hotels	1	545	3	1,033	4	1,312	5	1,814
The Ritz-Carlton	-	-	2	374	2	374	2	374
Courtyard	-	-	2	303	3	539	7	1,527
Residence Inn	6	601	9	845	10	997	10	997
Fairfield Inn & Suites	-	-	1	72	1	72	3	256
Marriott Executive Apartments	-	-	1	224	1	224	1	224
Total	<u>7</u>	<u>1,146</u>	<u>21</u>	<u>3,457</u>	<u>24</u>	<u>4,125</u>	<u>32</u>	<u>6,097</u>

	2011		2011		2011		2011	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		4th Quarter YTD	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels & Resorts	2	482	2	482	4	949	7	2,061
Renaissance Hotels	2	819	4	1,340	5	1,620	6	1,881
The Ritz-Carlton	1	124	1	124	1	124	1	124
Edition	-	-	-	-	1	353	1	353
Courtyard	-	-	1	198	1	198	1	198
Residence Inn	-	-	3	334	3	334	5	510
Fairfield Inn & Suites	1	54	4	391	5	525	8	922
Marriott Executive Apartments	-	-	1	213	1	213	1	213
Total	<u>6</u>	<u>1,479</u>	<u>16</u>	<u>3,082</u>	<u>21</u>	<u>4,316</u>	<u>30</u>	<u>6,262</u>

	2012		2012		2012		2012	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		4th Quarter YTD	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels & Resorts	2	592	5	1,674	9	3,006	10	3,545
Renaissance Hotels	-	-	-	-	2	868	3	1,127
Courtyard	1	276	8	1,773	11	2,243	13	2,613
Residence Inn	1	128	1	128	3	336	4	464
Fairfield Inn & Suites	1	73	2	190	3	322	4	424
AC Hotels by Marriott	5	399	5	399	5	399	5	399
Marriott Executive Apartments	-	-	1	99	1	99	1	99
SpringHill Suites	-	-	-	-	1	93	1	93
TownPlace Suites	-	-	1	119	1	119	1	119
Total	<u>10</u>	<u>1,468</u>	<u>23</u>	<u>4,382</u>	<u>36</u>	<u>7,485</u>	<u>42</u>	<u>8,883</u>

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	2013		2013		2013		2013	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		4th Quarter YTD	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels	3	826	8	2,215	10	3,134	13	4,220
Renaissance	2	682	3	1,075	4	1,706	5	2,193
AC By Marriott	1	69	5	397	5	397	5	397
Courtyard	3	625	6	992	7	1,083	7	1,083
Fairfield Inn & Suites	2	120	3	200	6	469	14	1,245
The Ritz-Carlton	-	-	1	427	2	737	2	737
TownePlace Suites	-	-	1	95	1	95	1	95
Residence Inn	-	-	-	-	-	-	1	129
Total	11	2,322	27	5,401	35	7,621	48	10,099

	2014		2014		2014		2014	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		4th Quarter YTD	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels	1	314	2	750	4	1,588	4	1,588
Renaissance	1	219	1	219	2	423	2	423
AC By Marriott	1	162	3	330	3	330	3	330
The Ritz-Carlton	1	307	1	307	1	307	1	307
Courtyard	1	78	2	265	2	265	7	842
Residence Inn	6	761	6	761	6	761	7	857
Fairfield Inn & Suites	1	131	5	453	6	538	16	1,262
TownePlace Suites	2	182	2	182	2	182	2	182
Protea Hotels	-	-	1	21	3	94	3	94
SpringHill Suites	-	-	-	-	1	79	2	188
Autograph Collection	-	-	-	-	-	-	1	87
Total	14	2,154	23	3,288	30	4,567	48	6,160

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	2015		2015		2015		2015	
	1st Quarter Units	Rooms	2nd Quarter YTD Units	Rooms	3rd Quarter YTD Units	Rooms	4th Quarter YTD Units	Rooms
Marriott Hotels	1	387	1	387	1	387	2	494
Renaissance	1	442	1	442	2	657	3	980
Marriott Executive Apartments	1	223	1	223	2	454	2	454
Residence Inn	1	128	1	128	10	1,215	10	1,215
Fairfield Inn & Suites	2	235	3	354	5	515	12	1,172
Protea Hotels	1	5	9	485	15	1,011	15	1,011
Courtyard	-	-	1	159	1	159	1	159
SpringHill Suites	-	-	1	84	1	84	1	84
TownePlace Suites	-	-	1	95	2	190	2	190
The Ritz-Carlton	-	-	-	-	1	281	1	281
Autograph Collection	-	-	-	-	-	-	1	84
Delta Hotels & Resorts	-	-	-	-	-	-	1	204
Total	<u>7</u>	<u>1,420</u>	<u>19</u>	<u>2,357</u>	<u>40</u>	<u>4,953</u>	<u>51</u>	<u>6,328</u>

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	2016		2016		2016		2016	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		4th Quarter YTD	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels	1	210	1	210	3	672	4	970
Marriott Executive Apartments	1	53	1	53	1	53	1	53
Renaissance	2	723	2	723	2	723	2	723
Protea Hotels	3	259	5	355	6	470	6	470
Delta Hotels	1	64	1	64	1	64	1	64
Residence Inn	3	342	3	342	3	342	3	342
Fairfield Inn & Suites	1	130	2	218	4	474	5	538
Courtyard	-	-	1	176	1	176	1	176
Autograph	-	-	2	189	2	189	2	189
EDITION	-	-	-	-	1	78	1	78
AC by Marriott	-	-	-	-	-	-	1	39
Ritz Carlton	-	-	-	-	-	-	1	375
Sheraton	-	-	-	-	-	-	2	710
Four Points	-	-	-	-	-	-	1	105
Luxury Collection	-	-	-	-	-	-	1	181
Westin	-	-	-	-	-	-	1	162
Total	<u>12</u>	<u>1,781</u>	<u>18</u>	<u>2,330</u>	<u>24</u>	<u>3,241</u>	<u>33</u>	<u>5,175</u>

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	2017		2017		2017		2017	
	1st Quarter Units	Rooms	2nd Quarter YTD Units	Rooms	3rd Quarter YTD Units	Rooms	4th Quarter YTD Units	Rooms
Sheraton	3	1,390	5	1,779	11	3,918	15	5,167
Four Points	3	935	3	935	3	935	3	935
Marriott Hotels	4	765	4	765	4	765	5	1,378
Fairfield Inn & Suites	3	326	3	326	4	387	6	580
Renaissance	1	273	1	273	1	273	2	571
W Hotels	1	253	1	253	1	253	3	314
Westin	1	178	1	178	3	700	3	700
Courtyard	1	150	2	282	2	282	3	415
Protea Hotels	3	51	4	103	7	329	7	329
Luxury Collection	1	40	1	40	1	40	1	40
Autograph	1	15	2	332	2	332	2	332
Residence Inn	-	-	2	200	16	1,853	18	2,092
Aloft Hotels	-	-	-	-	1	99	1	99
Total	<u>22</u>	<u>4,376</u>	<u>29</u>	<u>5,466</u>	<u>56</u>	<u>10,166</u>	<u>69</u>	<u>12,952</u>

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	2018		2018		2018		2018	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		4th Quarter YTD	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Marriott Hotels	2	564	6	1,831	12	2,704	15	4,738
Marriott Executive Apartments							1	173
Renaissance	4	984	4	984	4	984	4	984
Protea Hotels	5	385	5	385	7	515	7	515
Fairfield by Marriott	1	101	5	473	26	1,828	29	2,029
Courtyard	1	288	2	450	2	450	4	794
Tribute Portfolio	1	246	2	381	3	1,708	3	1,708
Le Meridien	4	1,462	4	1,462	4	1,462	7	2,144
AC by Marriott	3	678	3	678	3	678	3	678
Ritz Carlton	1	298	1	298	1	298	1	298
Sheraton	3	765	5	1,397	7	1,858	9	2,384
W Hotels	2	293	2	293	4	938	4	938
Luxury Collection	1	92	1	92	2	244	4	428
Westin	1	195	2	361	3	1,290	3	1,290
Autograph Collection			1	165	1	165	1	165
Four Points			1	102	2	228	4	613
Residence Inn			1	116	1	116	4	524
St. Regis					2	394	3	645
TownePlace Suites					1	128	1	128
Total	29	6,351	45	9,468	85	15,988	107	21,176

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	2019		2019		2019		2019	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		4th Quarter YTD	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Fairfield By Marriott	1	89	5	529	7	827	13	1,327
Marriott Hotels	1	206	1	206	1	206	1	206
Sheraton	3	606	6	1,465	6	1,465	8	2,169
W Hotels	1	350	1	350	1	350	1	350
Westin	1	288	1	288	1	288	3	1,099
TownePlace Suites	1	100	1	100	5	479	5	479
Residence Inn	2	275	5	608	5	608	5	608
Courtyard	2	208	2	208	2	208	5	855
Delta Hotels	2	495	2	495	2	495	3	594
AC by Marriott	1	76	1	76	1	76	4	331
Le Meridien			1	86	1	86	2	283
Renaissance			2	373	2	373	4	892
SpringHill Suites			1	102	2	204	2	204
Four Points			1	128	3	431	9	1,384
Protea					1	97	1	97
Luxury Collection					1	285	1	285
Tribute Portfolio							1	398
Autograph Collection							2	1,317
Total	<u>15</u>	<u>2,693</u>	<u>30</u>	<u>5,014</u>	<u>41</u>	<u>6,478</u>	<u>70</u>	<u>12,878</u>

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	2020		2020		2020		2020	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		4th Quarter YTD	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Aloft Hotels	1	142	1	142	2	452	4	773
Autograph Collection	2	266	4	486	9	1,246	9	1,246
Delta Hotels	1	378	1	378	1	378	1	378
Four Points	4	620	4	620	8	1,429	11	1,905
The Luxury Collection	1	146	2	317	3	385	4	543
Marriott Hotels	2	797	2	797	5	1,977	6	2,366
Protea Hotels	1	43	1	43	4	359	7	718
Renaissance	1	200	1	200	2	403	3	714
Residence Inn	3	368	3	368	5	755	9	1,339
Sheraton	1	370	6	1,632	9	2,296	14	3,548
Westin	1	340	1	340	3	805	4	1,486
Fairfield by Marriott			2	320	4	602	4	602
Tribute Portfolio			1	696	1	696	1	696
Courtyard					1	258	12	1,695
Le Meridien					2	164	5	706
JW Hotels					1	200	2	551
W Hotels							1	217
TownePlace Suites							9	933
Total	<u>18</u>	<u>3,670</u>	<u>29</u>	<u>6,339</u>	<u>60</u>	<u>12,405</u>	<u>106</u>	<u>20,416</u>

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	2021		2021		2021		2021	
	1st Quarter		2nd Quarter YTD		3rd Quarter YTD		4th Quarter YTD	
	Units	Rooms	Units	Rooms	Units	Rooms	Units	Rooms
Autograph Collection	1	126	2	255	2	255	2	255
Four Points	3	614	5	867	8	1,377	12	1,925
Luxury Collection	1	150	2	288	2	288	2	288
Marriott Hotels	2	893	4	1,556	5	1,842	8	3,718
Protea Hotels	2	174	4	444	4	444	7	995
Renaissance Hotels	1	177	1	177	2	726	3	1,073
Residence Inn	34	4,398	34	4,398	34	4,398	35	4,554
Sheraton	4	1,238	6	1,633	10	2,781	11	3,128
Westin	1	207	1	207	1	207	1	207
Fairfield by Marriott	2	141	4	324	6	576	9	823
Tribute Portfolio	1	188	1	188	1	188	1	188
Courtyard	51	7,675	51	7,675	53	8,124	55	8,394
Le Meridien	2	343	2	343	2	343	3	679
W Hotels	1	91	1	91	3	883	3	883
TownePlace Suites	5	582	5	582	6	709	8	903
Springhill Suites	2	264	2	264	3	344	3	344
Element	1	120	1	120	2	253	2	253
Delta Hotels			2	455	2	455	2	455
Marriott Executive Apartments					1	592	2	635
Aloft Hotels					1	496	1	496
Ritz Carlton							1	40
Total	114	17,381	128	19,867	148	25,281	171	30,236